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its worth up to DM3.5hn (\$1.8bn) to help Moscow buy the equip-ment and know-how to modern-

West to dampen complaints among Soviet citizens that basic goods are in poor supply. The credit deal followed three

days of talks in the Federal Republic between West German government officials, bankers and industrialists and a top-level Soviet delegation led by Mr Alexei Antonov, deputy Soviet Prime Minister

The visit by Mr Antonov came a few days before the next regu-lar gathering of the joint Soviet-West German economic commis-

sion, due to start next Wednes-

day in Moscow. Mr Martin Bange-

Prime Minister.

Bonn agrees

\$1.8bn loan

to Moscow

WEST GERMAN banks will pro- mann, the German Economics

World News

Martens returns to power in Belgium

0

The move cleared the way for Mr Wilfried Martens to lead his eighth coalition Government in nine years, with public spending, tax reform and devolution the main policy priorities outlined in the new programme.Tough eco-nomic policies, Page 2

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The Reagan Administration is trying to put together a multi-billion dollar package of financial aid for the Philippines, the bulk of which would be provided by the governments of Japan, Korea and West Germany and by commercial banks. Page 16

Gdansk ultimatum

Talks at Poland's strike-bound Gdansk Lenin shipyard ended in an acriminous ultimatum last night as management withdrew a previous pay offer and told strikers to leave the yard or face pros-ecution. Page 16

Beirut truce fails

Renewed battles between Shi'ite Moslem militiamen for control of Beirut's southern suburbs shat-tered an Iranian-sponsored truce.

Surprise visit Israel's Foreign Minister Shimon

Peres arrived for a visit to Hungary, the first such trip by an israeli leader since Budapest severed ties with Israel in the 1967 Middle East War. Page 3

Punjab killings

Security precautions were tight-ened across north india after more than 30 people were killed in Sikh extremist attacks in the states of Punjab and Haryana. Page 3

Spain drug hauf

The Basque region severnor said that Spanish police had dealt the biggest blow ever to European drug traffickers with the seizure of a record 1,000kg of cocaine.

Sarney faces row

Two potentially dangerous confrontations between President Jose Sarney and Brazil'a legislature and indiciary look set to reach a climax, amid mounting political tension and industrial mrest. Page 2

Denmark poli

Denmark's Prime Minister Poul Schlueter's minority coalition Government should gain ground in tomorrow's general election. according to an opinion poll in the Jyllands Posten newspaper.

Karachi race riots

The death toll in ethnic riots in Karachi, Pakistan, rose to 30 after 13 people were killed and 55 injured in renewad clashes institut merikuk, a biotech between rival ethnic groups. subsidiary of France's Rhône

Peking visit

Irish President Patrick Hillery arrived in Peking, the first Irish head of state to visit China since

the two countries established diplomatic relations in 1979. Rotten losses

Losses of potatoes and other veg-etables which rot before they reach the shops cost the Soviet Union at least Raibn a year, an economist has claimed. Page 2

Palestinians get life

Two Israeli Arabs were sentenced to life imprisonment after pleading guilty to launching a handgrenade attack on an Israeli civilian bus last June and being members of the Popular Front for the Liberation of Palestine.

Hard cheese

Overseas

Cheddar cheese prices are likely to to rise by at least 5 per cent because EEC curbs on milk output have caused stocks to fall.

Business Summary

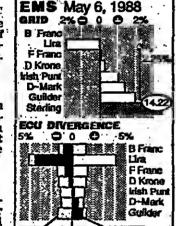
Sears sells UK chain of stores for £74m

Belgium's 150-day political crisis finally ended last night when a deal was reached between five centre-left parties on the share-out of portfolios in the new Cabinet. of its strategy of concentrating on speciality retailing. Sears also said that it was selling the US Butler footwear chain to its man-agement for about \$50m. Page 16

UK GOVERNMENT may reconsider its policy of blocking imports of Norwegian natural gas, which followed its veto three years ago of a \$30hn contract for British Gas to buy the Sleipner field from Norway. Page 5

EUROPEAN Monetary System Uncertainty about the French presidential election undermined the French franc last week. It replaced the Belgian franc as the weakest member of the system but remained within its divergence limit.

investors switched funds into the D-Mark, which was pushed to its hest level for two months against the franc. The lira suf-fered from the D-Mark's firmer trend, prompting the Bank of Italy to support it after the D-Mark was fixed at a record



The chart shows the two construints on European Mountary System exchange rates. The upper grid, based on the weakest currency in the system, defines the rency (except the lira) may move by more than 21, per cent. The lower chart gives each currency's divergence from the "central rate" against the European Currency Unit (Ecv.), itself derived from a basket of European currencies.

Limit

HENKEL of West Germany and Colgate-Palmolive of the US are expected to announce that they are abandoning their planned joint venture to make detergents in France. Page 17

HONG KONG today raises its interest rates in response to steady pressure on rates in the US. The prime lending rate will be lifted by a full percentage point to 7.5 per cent. Page 4

CITICORP, the US bank, has sold its home institutional investment management business to leading US insurer USF&F for \$102m (£54.8m). Page 18

subsidiary of France's Rhône
Poulene, is widely expected to
come back with a modified bid
for CDC Life Sciences, a Canadian publicly held company specialising in the manufacture of
inculin page 12

TRANS WORLD AIRLINES, is poised to be taken under com-plete control by Mr Carl Icahn, New York takeover specialist.

UK MERGERS and acquisions in the first quarter were worth \$5.09bn, the second highest quar-terly figure on record. Page 8

BRITISH ECONOMIC GROWTH will slow by 1990 and recent gains in sterling's value will be reversed, according to four groups of economists. Page 8

TOKYO STOCKS fall for a second successive day during Saturday's half-day session. The Nikkei index lost 46.62 to 27,487.77.

\$50bn of extra equity to comply with 1992 rules on international capital, a UK credit rating agency calculates. Page 10

Unit Trusts

US bonds .

EXIT POLLS SUGGEST MAJOR REBUFF BY OTERS FOR TACTICS OF PRIME MINISTER

Mitterrand regains French presidency in sweeping victory

MR FRANÇOIS MITTERRAND has won a crushing victory in the French presidential election over his challenger, Prime Minister Jacques Chirac, leader of the neo-Gaullist RPR party, according to first estimates by the public opinion institutes after polls closed.

The vertical in which Manager

closed.

The verdict, in which Mr Mitterrand is estimated to have secured around 54 per cent of the vote, represents not just a major rebuff for Mr Chirac, but tha most serious setback for the French right in the 30-year history of the Fifth Republic.

The main factors contributing to Mr Mitterrand's victory were the divisions within the traditional right-wing parties, between the centre-right and the Gaull-lsts, and the political "earth-

ists, and the political "earth-quake" of the stunning break-through of the ultra-right National Front in the first round of voting a fortnight ago, when Mr Jean-Marie Le Pen broke all previous records with 14 per cent. The extent of Mr Mitterrand's victory, if confirmed in the final figures, would be second only to those of General de Gaulle in 1965 and Mr Georges Pompidou in 1969. It must give Mr Mitter-rand considerable freedom of manoeuvre in deciding how to form a new government and in what terms to implement the policies he outlined during the cam-

SPD win is blow for Kohl coalition

BY DAVID MARSH IN BONN

WEST Germany's dominant with the previous inconch Christian Democrat (CDU) party state poll in September.



Mitterrand receives enthusiastic congratulations last night from a supporter at Chiteau Chinon, his local constituency

meign.

Mr Mitterrand has repeatedly finance the creation of a guaranindicated, however, that he did teed minimum income,
not intend to revert to a doctrinaire socialist policy. In particuceded the victory to Mr Mitterlar, he would not reverse the Chirand, wishing "Good luck to the lar, he would not reverse the Chi-rand, wishing "Good luck to the rac government's programme of France, and good luck to the privatisation, nor would he French". Mr Pierre Beregovoy, increase income taxes. On the campaign manager for Mr Mitter other hand, he has promised to rand, described the outcome as restore a wealth tax (impot sur "a victory for reason and hope".

Rlow for French politics. His poor score in both rounds of the election may make this a difficult task.

Continued on Page 16

Rlow for French right; Danish poll, Page 2; Editorial comment, would be partly designed to ing Mr Chirac is whether he can

remain in control of the neo-Gaullist RPR party, and carry through the objective of enlarg-ing its hold on the right wing of French politics. His poor score in both rounds of the election may

its share of the poll fall to 33.3

It removes the CDU's majority

This makes Mr Kohl still more

Champagne, canapés and computer projections

MITTERRAND 54 per cent, Chirac 46 per cent flashed the first computer projection in the headquarters of the Ipsos polling organisation rigged up for the occasion in the Meridien Hotel in Paris.

dien Hotel in Paris.

It was only six o'clock and still two hours to go before the official close of polling in the second round of the French presidential elections. Below, in the hotel basemant the crowd of about 3,000 guests of TF-1, the leading French television network, were still waiting for the first computer forecasts.

Mr Jean Marc Lech of Ipsos
also waited for the results to
come in from at least another
30 polling stations on his computers before going down
through the hotel kitchens to the basement set up as if for a society wedding party.

It was only 6.30 when he emerged and the "tout Paris" crowd already drinking champagne and eating smoked salmon canapes hushed. The projection had hardly changed: Mitterrand 53.5 per cent, Chi-

rac 46.5 per cent. There was a roor but also a lot of boos. "I would say 75 per cent of the people invited were in favour of Chirac," Mr Didier Trachot of Ipsos remarked. "But everybody had expec-

added. The night before, in the same basement, TF-I and Ipsos had invited 300 even more select guests to disclose the findings of their very last opin-

Under French election rules polls are not allowed to be published in the last week of the campaign. The Saturday poll also told the same story: Mitterrand 54 per cent, Chirac

Continued on Page 16

It was rapidly emerging that

ABOUT 100 political dissidents A statement read out at the gathered in Moscow this weekend start of the meeting, which it is

Christian Social Union (CSU), to push through parliament increasingly unpopular tax and social The organisers announced policy measures during the next their aim of founding a "demo-

which deliberately stops short of a defeat for the CDU's junior partners in Boan, the liberal Free Democrats (FDP), who were eclipsed from the State Parliacalling itself a political party in this one-party state. Nevertheless, the organisation would present a highly sensitive challenge to the political reforms being introduced by Mr Mikhail Gorbachev, the Soviet leader

vide the Soviet Union with cred- Minister, will attend the meeting in Moscow. The Soviet delegation held talks during its stay in Dussel-dorf with 200 West German

ment and know-how to modernise its under-developed food and consumer goods industries.

Agreement on the credits plan — part of efforts by Mr Mikhail Gorbachev, the Soviet leader, to morrove the badly strained flow The Soviet Union is said to be including for a range of manufac-

of basic consumer products to his country's citizens - was turing equipment in West Gerannounced yesterday hy Deutsche Bank, West Germany's larger type in consumer sections. est bank. West Germany's largest bank.

industrialists in the Federal Republic believe that Moscow intends to start a programme.

intends to start a programme of lines a strengthening of economic consumer goods purchases in the links which is accompanying the renewed political thaw between Bonn and Moscow. A range of West German-Soviet industrial projects is being discussed in the run-up to the Kremlin visit this autumn by Mr Helmut Kohl, the West German Chancellor.

West German exports to the Soviet Union fell 16 per cent last year to DM7.8bn and imports dropped 22 per cent to DM7.3bn. The sharp fall in trade in the past two years is mainly because of weaker Soviet finances caused by falling prices for energy products and commodities. Soviet food prices, Page2

Soviet dissidents launch union to challenge Party

BY QUENTIN PEEL IN MOSCOW

gathered in Moscow this weekend to launch a new political organisation outside the ranks of the sation outside the ranks of the ruling Communist Party and dedicated to the "right to disagree."

Soviet security police allowed the three-day meeting of representatives of informal groups from different parts of the country to go ahead, although several participants were reported to have been detained yesterday.

The event was launched on Saturday in a crowded Moscow apartment, with three buses and about 20 cars full of KGB security.

Saturd of the meeting, which it is intended to adopt today as part of the meeting, which it is intended to adopt today as part of the meeting, which it is intended to adopt today as part of the meeting, which it is intended to adopt today as part of a founding charter, stated flatly the intention of the participants to oppose the monopoly of the ruling party:

"We define the contents of our activity as political opposition to the present order. Freedom is the participants were reported to have been detained yesterday.

The event was launched on source of party autocracy has become the main source of people's troubles during the participants.

The model to adopt today as part of the meeting, which it is intended to adopt today as part of the meeting, which it is intended to adopt today as part of the meeting, which it is intended to adopt today as part of the intention of the participants.

"We define the contents of our activity as political opposition to the present order. Freedom is the present order. Freedom is the present order. Freedom is the participants of opposition to the present order. Freedom is the participants of opposition to the present order. Freedom is the present order. Fre

cratic union" - an organisation

A statement read out at the

Despite repeated attempts to enter the flat while it was going on, the authorities eventually allowed it to take place.

Their hesitant attitude was thought by those attending the meeting to be partly due to the forthcoming summit meeting between Mr Gorbachev and US President Ronald Reagan and partly uncertainty about how far Moscow is prepared to countenance a wider political debate.

Dow Chemical in protest over Montedison plan to restructure

yesterday suffered a devastating The SPD swept to an absolute per cent from 42.6 per cent in setback as the opposition Social 18-seat majority in the 74-seat September, will increase the Democrats (SPD) recorded a landState Parliament. It is a clear per problems confronting Chancellor

The SPD ended 38 years of ter. A triumphant Mr Engholm in the country's upper house of CDU rule in the weakly-industria- said lest night the SPD had a parliament, the Bundesrat or fed-

lised farming state, winning 54.8 good chance of now becoming a eral council, which has a veto

per cent of the votes, according genuine "people's party" in the over important tax legislation.

Right's traditional northern Bjoern Engholm, who will now coalition in Bonn. stronghold of Schleswig-Holstein, be the state's next Prime Minis-

slide win in state elections in the sonal victory for SPD leader, Mr Helmut Kohi's squabble-torn few months.

The heavier-than-expected reliant on his troublesome con-

to provisional results last night state.

This was up 9.6 points compared

national whose purchase of a minority stake in Italy's Montedison chemicals concern has trig-gered alarm bells at the political and corporate levels, has taken the unprecedented step of pro-testing to Italian Stock Market regulators about a planned

estructuring of Montedison.
The US company has written insulin. Page 18 to Consob, the Italian Stock Market authority, complaining about a lack of information about a share deal that would transfer control of a profitable Montedison financial services subsidiary

to Ferruzzi, the agro-industrial group which owns 42 per cent of Montedison. Meanwhile, in Rome two Cabinet Ministers - Mr Giuliano Amato, the Treasury Minister, and Mr Carlo Fracanzani, Minis-

monitoring events closely JAPANESE BANKS may need in the past few days, is involved in delicate negotations with Enichem, the state chemicals com-

DOW CHEMICAL, the US multi- Italian chemicals sector by creat- pany in exchange for their META

The US group has bought a 4.5 per cent stake in Montedison and owns less than 2 per cent of META, the Montadison insurance and financial services subsidiary that is supposed to be transferred A meeting of META sharehold-

ers has been called for Wednes-day to approve the Ferruz-

Mr Popoff, while stressing that

Under the terms of the deal, eventually trading Dow's shares META shareholders are to be in Montedison for assets if some-

in January. The main criticism is that the deal rides roughshod over the

Mr Frank Popoff, president of Dow, last night said he was "concerned as a minority shareholder in protecting our investment in Mr Popoff said it had not yet been decided whether Dow would speak at this Wednesday's meeting of META shareholders.

ing a new joint company.

Dow is believed to be interested in eventually acquiring important assets from Montedistribution stock in Ferruzzi.

Tha Ferruzzi/META deal. which has been organised by Mediobanca, the secretive Milan merchant bank, has been sharply criticised since it was announced

small shareholders, and strips valuable assets out of Montedi-

On the question of the Monted-"Dow does not have any hostile ison/Enichem talks, he said "the ter of State Industry - spent part intentions towards Montedison," restructuring of Italian industry of the weekend discussing Dow's none the less said he was not intentions with Mr Franco Piga, satisfied with the information added that "certainly we would he Consob chairman.

being provided about the FerThe Italian Government is ruzzi/META deal.

aonitoring events closely "The information has been the said Dow's first choice"

"The information has been the said Dow's first choice"

because Montedison, which has rather skimpy and frankly we would not be a direct role in the declined to comment on the affair don't understand this transac-new joint company, but he would don't understand this transac- new joint company, but he would not rule out the possibility of offered stock in an as yet one sees that kind of role for us unquoted Ferruzzi holding com- and if that is plausible.

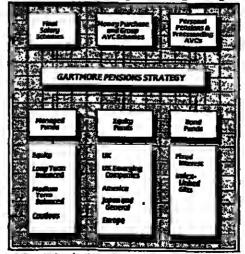
GARTMORE PENSIONS STRATEGY

Analysis, Page 2

Continued on Page 16

Announcing the launch of eleven new unit trusts. Todoy's pensions environment imposes even greater resnor

Lon pension fund trustees than ever before. When it comes m investment strategy, smaller pension funds should no longer occept second best. To meet their needs Garanore has designed on innovati



System which genuinely allows smaller funds in control the way in which their individual scheme is invested. We call this 'Garanore Pensions Strategy," and III fulfil its investment objectives we have

launched #1 new unit trusts.

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unique. Unlike other pooled pensions services, it uses not just one, but a series of 4 (soon to be 5) managed funds, and it employs a sophisticated system which can automatically adjust the asset mix fist pension funds and their members as appropriate.

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This adventisement has been placed on behalf of and approved by Gartmore Investment Limited, a member of IMRO.

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The aim is to rationalise the

MONDAY PAGE INTERVIEW

Alfred Herrhausen, executive chairman, Dentsche Bank

talks to

Haig Simonian.

Brussels: Encouraging signs for Belgium's coalition Management: UK pensions take a carrotand-stick approach Editorial comment Mitterrand's victory, Seamen have a lifeline ... Restructuring Spanish banks: Forced to face African debt: Making the medicine more pal-Andrew Fisher and

Lex: Properties stand as equities fall ___ Korea: Survey ___ ____ Section III

FIGHTING between Shi'ite Mos-lem guinmen for control of Bei-rut's southern suburbs errupted suburbs, took no part in the bat-ties.

More than 7,000 Syrian soldiers again yesterday, despite Iranian and Syrian efforts to stop the fighting between their militia allies, Reuter reports from Bei-

Mortar, rocket and machinegun fire between the pro-Syrian Amal and Iranian-backed Hizbollah militias engulfed most streets in the area, 15 hours after an Iranian-mediated truce halted two days of battles.

two days of battles.
Security sources said Brigadier
Ghazi Kanaan, head of Syrian
military intelligence in Lebanon,
arrived in Beirut as new street
battles shattered the ceasefire
and sent civilians rushing for

At least 65 people were killed and more than 100 wounded in earlier fighting, police said. Local radio stations reported at least 200 casualties in the war between Lebanon's two biggest Shi'ite Moslem militias.

Both sides launched attacks and counter attacks. The sources and counter attacks. The states said Hizbollah was reported to be trying to capture Amal positions in the Bourj al-Berajneh area near the road to Beirut International Airport.

Witnesses said Hizbollah fighters, who appeared to hold the upper hand, attacked Amal positions on two fronts, while Amal said it was launching a fresh

Amal was fighting with multi-ple truck-mounted rocket launch-ers to repell the Hizbollah drive on the Mar Mikhail and Ghobeiri districts, security sources said. Syrian troops, who control the airport road and are deployed around the sprawling sonthern low-income area.

More than 7,000 Syrian soldiers moved into Moslem west Beirut last year to end bitter clashes between Amal and leftist gun-

men.

Amal sources said Brig Kanaan held talks with Amal leader Nabih Berri and spoke by telephone to Hizbollah's spiritual leader, Sheikh Mohammed Hussein Fadlallah. Local radio stations said he also held talks at

the Iranian Embassy.

The fresh fighting broke a ceasefire imposed earlier on Sunday by a committee grouping Amal, Hizbollah and Syrian officers and led by Iranian Deputy Foreign Minister Hussein Sheikh-

Brig Kenaan contacted Amalleader Nabih Berri three times on Saturday before fighting tapered off to relay Syrian President Hafez Assad's requests for clashes to stoop, according to a senior Shi'tte source.

Shells slammed into the sub-urbs at a rate of one e minute, forcing panic-stricken residents to rush back to their homes after the overnight hull in the suburbs conflict, which first erupted on

An Amal spokesman accused Hizbollah of starting the fresh battles by firing four artillery shells into an Amal position. The suburbs, a maze of narrow streets extending over 16 square miles, have been outside govern-ment control since 1984 and are

the largest stronghold of Leba-non's 1.2m Shi'ites. Many of the 22 foreigners miss-ing, believed kidnapped, in Leba-non are believed to be held in the

Bush claim on Noriega drug dealing challenged

claim that he did not know until this year that General Mannel Noriega, the Panamanian strongman, was deeply involved in drug trafficking were challenged yes-terday in a report in the New York Times.

The report said that Mr Bush, who seems certain to be the Republican Party's presidential nominee, was told three years ago of allegations that Gen Noriega was involved in drug smuggling, something Mr Bush has denied.

The report could prove politiael Dukakis, the Democrat who will probably be his challenger in November, has criticised the Administration, and implicitly Mr Bush, for continuing to support Gen Norlega even though it was aware that he was facilitating the flow of drugs into the United States.

The New York Times report comes at the end of a week which has seen the Vice President put constantly on the defensive in his campaign to succeed Mr Ronald. Reagan. He has been plagued by a combination of verbal slips and the difficulty posed by his need both to defend the Reagan record on which his cendidacy is founded while at the same time distancing himself from unpopular aspects of Mr Reagan's period in office such as the Iran-contra scandal and an anti-drug policy widely perceived now to have been given too low a priority.

Mr Bush's verbal slips have reminded Republicans of his vulnerability as a campaigner. One of the more amusing came last week when, in describing his relationship with the President he said: "For seven and a half "sleare factor" years I have worked alongside Administration.



worried, however, by the prob-lems Mr Bush is having with aspects of Mr Reagan's legacy.
Last week two of his aides publicly attacked the Attorney General, Mr Edwin Meese, who is under intense pressure to resign on the grounds that his ethical standards are damaging the pub-lic standing and morale of the

The two Bush aides stated publicly that the controversy swiriing around Mr Meese, who is a friend of Mr Reagan, is damaging the Vice President politically.

Mr Bush first described the statements as unauthorised but subsequently added that he was "trouhled" by the allegations which Republicans fear are giv-ing the Democrats a potentially important issue - the so called "sleave factor" in the Reagan

George Graham in Paris tracks the fortunes of the French right since their triumphant unity two years ago

Chirac's defeat raises questions for the centre

Mr François Mitterrand have seens likely to be and to form a seen the French right plunge working government, at least from the triumphant unity of temporarily, despite his theoretimarch 1986 to a defeat which cal lack of a parliamentary threatens to turn into a collapse.

The rise of the extreme right, culminating in the 14.4 per cent spokesman for Mr Chirac, said of votes won by the National last night that the RPR-UDF coalition remained united in the first round of soting two the first round of voting two

The two years of Mr Chirac's helped to open the centrist mem-cohabitation as prime minister bers of his coalition up to the under the socialist presidency of Mr François Mitterrand have seen the French right name

opposition, as it had been for the weeks ago, has raised e question past two years in office. which the "civilised right," repre"judge on acts, not words" and indicated that they would not set

majority.
That of Mr Edouard Balladur,

The rift between the two wings of the right has been deepened over the two weeks since the two weeks since the two weeks since the two weeks since the RPR to economic library. of the right has been deepened over the two weeks since the shock of Mr Le Pen's success in the first round of voting, as Mr Chirac and his electoral machine have moved from nods in the direction of the extreme right to outright wooing of its votes.

finance minister who converted the RPR to economic liberalism and who has been Mr Chirac's closest counsellor through the two years of cohabitation, has been virtually silent; his plans for a merger between the RPR and the UDF, mapped out before the first round of voting, have

MR JACQUES CHIRAC, his Gaullist RPR party, and the right wing have all suffered their worst electoral defeat in the French Fifth Republic's 30-year history.

The two years of Mr Chirac's and ins cohabitation as prime minister under the socialist presidency of the social soci The shift in Mr Chirac's rhetoric in the direction of the Netional Front, with more emphasis on upholding father land and family, and on fighting crime, pornography and immigration, has repelled many in the centre, and made more difficult the task of uniting the right after last night's defeat. last night's defeat.

It is not just the UDF which has been worded. Many members that it must above all, remain a "civilised" right wing

has been worried. Many members of the RPR have also expressed anxiety at the thought of overtures to Mr Le Pen.

On the other hand, several members of the generally centrist UDF had shifted more firmly behind Mr Chirac and Mr Pasqua.

After yesterday's resounding remain a crymiset wing party.

It is not clear that Mr Chirac is in a position to settle this dispute or to preside over the future of the Gaullists, still less to rebuild the broader right wing coalition that has governed for the last two years.

Workers demonstrate in Italy

NEARLY 200,000 trade unionists took to the streets of Rome on Saturday as a vivid back-cloth to a new rash of public sector industrial action affect-ing schools and customs offices, as well as railways and air services into and out of the Italian capital.

Rach dispute has its special

characteristics but a common thread is dissatisfaction with the inability of government and, in some cases, the estab-lished trade unions to respond efficiently to sectoral griev-

The largest demonstration on Saturday was organised by Italy's three union confedera-tions in protest at the failure of successive governments to provide adequate economic growth for the poor Mezzogiorno region.

Workers gathered in Rome at the sunlit Plazza San Giov-anni to hear trade union leaders complain of promises broers complain of profiles inc-ken, spending targets missed and unemployment rates being static or falling well below 10 per cent in the north and cen-tre of the country, while clim-hing to about 20 per cent in At a rival demonstration

nearby were about 70,000 teachers who have broken away from the existing union to demand better pay scales and fundamental reform of the educational system, alleging years of governmental neglect. Negotiations on a new pay deal for more than Im teachers are due to resume tomorrow in some disorder. The three conederations will be present, but one autonomous union repre-senting about 180,000 teachers

has been barred from the meet-

ig because its members are

refusing to carry out regular assessment of childrens' work. On Wednesday, the Govern ment will have parallel discussions with GILDA, the more moderate wing of the rankand file breakaway teachers. In the background lies the groups to boycott the end-ofyear examinations which determine Italian pupils'

Elsewhere, long queues of lorries have been building up et customs posts on the Ital-ian-Swiss border because of a work-to-rule and overtime ban by officials demanding an end to parliamentary delays of a reform of customs service structures and procedures. Rail services in many parts of the country are being dis-rupted today by strikes by train drivers dissatisfied with

on pay and working condi-Flights into and out of Rome's Flumicino airport will be hit again on Friday by a strike by airport workers who have rejected a national pay deal negotiated by their

the new framework agreen

SPD dislodge Christian Democrats after 38 years

MR BJORN ENGHOLM, Prime
Minister-designate in the north
German state of Schleswig Holdal served up in recent months. stein after yesterday's crushing Social Democrat (SPD) victory, could have been excused for indulging in a minor victory dance when he went before the

TV cameras last night.
Catapulted to triumph with a share of the vote of nearly 55 per cent, Mr Engholm dislodged the Christian Democrats from 38 years in power with one of the largest electoral swings ever seen in West German politics. In fact, Mr Engholm spoke soberly of the "tasks ahead", praised the decency of the CDU candidate and promised action to show people at home and abroad that Schleswig Holstein was "quite

Mr Engholm's low-key triumph says something about the man and something about the state of affairs that he inherits. The smoothly handsome 48 year old, fighting his third state poll as SPD leader, had e spell in

Bonn as Education Minister under the government of Mr Hel-mut Schmidt. Mr Engholm has the well-brushed look of a mer-chant banker but came into polichant banker but came into politics the hard way, after leaving school early and starting an apprenticeship as a compositor.

With an engaging mix of intellectual sharpness and personal affability, he is articulate and avoids cliches. Although displaying a sense of humour which can sharpness of the state will also need time to change top to a sharp fall in revenues of the

There are plenty of these in Schleswig Holstein.

Mr Engholm will enter office with a built-in advantage. He represents e new start from the late

Mr Uwe Barschel, his disgraced Christian Democrat predecessor who committed suicide in October. This was after discovery of a ridiculously futile "dirty tricks" plot by Mr Barschel against Mr Engholm in the last state poll in

One of his most intriguing appointments will be that of Mr Günter Gauss, the ex-Spiegel journalist who was Bonn's envoy to East Berlin during the SPD governments between 1974 and the Carte who Mark wear governments between 1974 and 1981. Mr Ganss, who lives near Hamburg, will take on an honor-ary post advising Mr Engholm on building up trade and cultural links with eastern Europe and Scandinavia – an area which Mr Engholm says has been badly neglected by past CDU govern-ments in the state.

even sometimes be trained on the SPD itself. Mr Engholm has a civil service.

One of his most intriguing gap. They will hurt Schleswig. state or Lander governments, will accentuate the North-South gap. They will hurt Schleswig Holstein, proportionately, much more than Baden Wuertemberg, or Bavarta. He told election rellies last week that the tax cuts, stripping DM650m from the state's income in 1990, spelled "death" for some parts of the state relying on public financing for infrastructure.

After yesterday's victory, the SPD will now have 18 votes in the Bundesrat, the Land-elected Upper House in Bonn which has veto over tax legislation. This is the same as the CDU, leaving a potential casting vote in the hands of Mr Franz Josef Straus's Bayarian Christian Social Union

Climax near for Sarney clashes

ture and judiciary look set to ate the programme.

come to a climax this week
against a background of mounting political tension and indus-

senate inquiry into corruption and moral terrorism" to destabilplans to call key advisers to the ise his executive authority.

President, and possibly even Mr Sarney himself, to give evidence, despite fierce resistance from the Planalto Palace.

Speaking in his weekly radio address to the nation, the President emphasised the fragility of governments in the face of "low governmen At the same time, Mr Mailson political practices and economic

da Nobrega, the Finance Minister, is preparing to appeal to the Supreme Court to revoke judg-ments by labour tribunals last ultra-radicals in search of confirmal forms. And he went on to Alberto Chiarelli, a respected member of the right-wing Liberal Front party.

Mr da Nobrega has meanwhile week that granted several public frontation, sector pay rises in defiance of a "If one p government wage freeze. front anoti

get, aimed at cutting the public Pires Goncaives, the Army Minis-sector deficit to 4 per cent of ter, and Mr Roberto Marinho,

TWO POTENTIALLY dangerous gross domestic product. An Inter-confrontations between President national Monetary Fund team is Jose Sarney and Brazil's legisla-due in Brazil this week to evalu-

trial unrest.
In Congress, a two-month-old gress who "use guerrilla politics

"If one power decides to con-front another, it is clear that government wage freeze.

The clashes come as the legality is destroyed," he said.

Administration is putting the finishing touches to a revised bud-backed by General Leonidas.

owner of the powerful Globo media network, who last week personally used the front page of his Rio de Janeiro newspaper to attack the corruption inquiry for

destabilising the country, Critics of the Government, however, say that the Sarney Administration and its allies are themselves threatening democracy by menacing the work of a legitimate senate committee. Mr Sarney's implicit claim that

the committee is composed of radicals is hard to substantiate. Its rapporteur is Senator Carlos

warned that if the Supreme Court upholds the labour tribunals' decisions to approve pay rises for several state companies, despite the public sector pay freeze, he will have no alternative to dismissing large numbers of govern-

Rising cost of potatoes unsettles Soviet reforms

BY QUENTIN PEEL IN MOSCOW

LOSSES of potatoes and other vegetables which rot before they reach the shops cost the Soviet Union at least Roubles 1hn (£900m) a year, an economist claimed at the weekend, as the rating Politharo ordered a coun-trywide investigation into the chronic failings of the food distribution system.

The allegation was made on the front page of the trade union newspaper Trud, in an article on the reasons why potato prices are soaring at a time when potato production is supposed to be

It was published the day after the Politburo discussed the prob-lem of food supply throughout the USSR. It concluded that the situation in some regions was "not permissible," according to the state news agency, Tass.
The potato squeeze comes on

top of an increasingly acute shortage of sugar, precipitated largely by illicit vodka distillation, which has caused panic buying in the capital. The government newspaper

Izvestia described the sugar situation as worse than at any time since the late 1940s, and specu-lated on the need for rationing or a sharp price rise to discourage

Continuing food shortages are regarded by many observers as a real threat to the success of Mr Mikhail Gorbachev's attempts at economic and political reform. As a result the Polithern has ordered every party, local government and economic agency to "consider the abilities of every district, city, region and republic, and map out and effect measures

to improve the population's sup-ply with all kinds of foodstuffs."

Tough economic policies are likely to continue under Martens, Tim Dickson reports

Encouraging signs for Belgium's coalition

read the local press, and you will quickly conclude that Mr Wilfr-ied Martens's eighth coalition Government is doomed before it

has begun.
Almost five frustrating months of shuttling between party leaders and the Royal Palace have no more than papered over the personality clashes, policy differences and bitter linguistic squables which compalisations to bles which seem always to threaten Belgium's political sta-bility. Even over the weekend there was fresh uncertainty as the prime minister-designate struggled unexpectedly to com-

plete his ministerial team. Amid the prevailing gloom, signs that are all too easily over-

The very formation of a fiveparty coalition - taking in com-peting economic philosophies as well as more diametrically opposed linguistic and cultural traditions – is no mean achieve-ment in itself. The surprise return of Mr Martens — the dom-inant figure in Belgian politics for the last decade and still only in his early 50s — offers the best hope that the new centre-left

coalition will last.

Although at times vague and inconsistent, the programme now agreed among the parties broadly promises a continuation of the tough economic policies which have improved Belgium's inter-national standing in the last few years, as well as a serious effort to speed up the devolution and hence to tackle at source the will turn country's sapping rivalries planned. between speakers of Flemish and Tax re

According to Mr Luc van Heden, an economist at Bel-gium's second largest bank, Kredietbank, the agreement on pub-lic finances among the two middle-of-the-road Christian Democrat parties (the CVP and the PSC), the two Socialist par-ties (the SP and the PS) and the Flemish Volksunie "is stronger than the former deal between the centre-right parties in 1985, hut the question is whether they can

stick to it." Under the new accord, the Government is committed to a budget deficit of 7 per cent of gross national product for 1969, com-pared with 8 per cent at the moment, plus the longer-term elimination of the "snowball effect" which has forced Belgium to borrow in recent years simply to pay the interest on its existing

After 1989, the nominal deficit

must not exceed that of the pre-vious year while expenditure, excluding interest payments on the national debt, must be kept within the bounds of inflation. These conditions proved to be tough medicine for the Socialist fough medicine for the Socialist partners to swallow — the French speaking PS has consistently emphasised its campaign slogan "the return of the heart" in any interpretation of economic policy objectives — and nobody denies that negotiations in July on the 1989 budget will put the Covernment's promises to the Government's promises to the test. There is also a strong suspi-cion that the 1988 budget deficit will turn out much wider than

nently in the new programme, with the most eye-catching and important item a proposal to reduce the top marginal rate of personal tax from 70 to 55 per cent and the number of tax bands to "only" seven. At the moment the highest marginal rates in Bel-gium are more than 80 per cent if local taxes are taken into account - and more if social security

charges are added.

Tax reform was high on the agenda of the previous Govern-

The surprise return of Mr Martens offers the best hope that the new centre-left coalition will last

ment's Budget Minister, Mr Guy Verhofstadt, but he also found that the room for manocuvre was limited when the overriding objective was cutting the budget. The Martens VIII blueprint states categorically that any tax cuts will have to be financed by tax increases elsewhere and explains that Belgium's relatively low excise duties on cigarettes and alcohol will be harmonised (raised) in line with the objectives of the European Commission, and that the rest will be sion, and that the rest will he found from the ending of certain tax deductions for companies and individuals.

The part of the new govern-ment programme which deals with "the reform of the state" is at once the most politically sensikanned.

tive and technically complex tion both through the transfer of challenge facing Mr Martens - further competences - responsi-

nomic issue which figures promi-nently in the new programme, ments of the last few months munities, for example, and public -but it is also the most crucial for the country's long-term happiness and prosperity.

The seeds of today's conflict between Flemish-speaking Flan-ders in the north and Frenchspeaking Wallonia to the south go back well beyond the forma-tion of Belgium in 1830, at least to the days of the Roman Empire. but the rivalry between the two intensified in the 1960s and 1970s Contrary to the impression given by the media's obsession with Vocren or Les Fourans the Flemish commune made famous by a Francophone mayor who has refused to learn Dutch — the present divisions are as

much social and economic as they are linguistic and cultural. The gradual shift in economic and political power from Wallonia to Flanders over the last 30 years more than anything else lies at the root of the growing pressures for regional autonom The last, somewhat pieceme constitutional reform was piloted through by Mr Martens in 1980, when certain powers were devolved to new regional authorities and the existing powers of provinces and communes were confirmed, but most of the responsibility for decision-mak-ing (notably revenue raising and

distribution) was left with the central Government in Brussels. Although many questions of detail and timing remain unan-swered, the new Government's programme provides for a contin-nation of this process of devolu-

munities, for example, and public investment to the regions - and through the establishment of a system whereby these regional institutions will after 10 years be able to collect and spend their own tax revenues.
Another change foreshadowed by the agreement, and a signifi-cant step down the road to feder-alism, is that for the first time Litr

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Brussels will have an elected regional council, with an executive responsible to it, and will therefore be on an equal footing with Flanders and Wallonia. Devolution for Brussels, where they are in a comfortable numeri-cal majority, has long been a key objective for the Francophone parties and was obviously considparties and was convously considered a good enough prize by Mr.
Guy Spitaels, president of the PS, and Mr. Gerard Deprez, president of the PSC, for the concessions they had to make over Voeren

munes on the edge of Brussels.

Notwithstanding the complex and distinctly opaque compro-mise - Vocren remains Flemish but changes in the electoral and disputes procedure have been agreed — the commune could prove as much an Achilles heel for this Government as it did for the last.

As one local newspaper put it, the far from enthusiastic endorsement of the Government's programme by the French-speaking Socialist party's congress – less than 60 per cent in favour and a vocal 37 per cent against — "the new team is already limping on its Franco-

tract battle to supply the Canathe two nations over fish quotas. Just what the Canadian dian navy with up to 12 and territorial limits. Last trawler, the Maritimer, was hop-

going to Miquelon to look for alcohol while pretending to fish."
While the liquor trade was a

much more important component of the island economy during the Prohibition era of the 1920s and 1930s, some sunggling continues, motivated by the comparatively low cost of alcohol and tobacco on St Pierre.

Mr Willoughby Bolt, captain of Pierre-Miquelon. The arrest was step so far taken by Canada is to Mr Albert Pen, Mayor of St the Maritimer, has agreed to widely linked to the approach of suspend talks aimed at selecting Pierre, believes that drink rather appear in court in St Pierre.

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Formation, domicilation and administration of Swise and foreign companies

Canada MPs seek action against French

have called on the Government to eliminate the French Ame-thyste-class vessel from a condian navy with up to 12 and territorial limits. Last trawler, the Maritimer, was hopnuclear-powered submarines and month, a French-owned trawler ing to catch, when a dearth of the prevent Air Canada from considering buying Airbos afriliners.

Their action is in retaliation of the arrest of a Canadian trawler caught fishing in French waters off the islands of St demands, the only retaliatory beard.

The arrest of the structure of the traverse was hoping to catch, when a dearth of the has prompted the virtual ciosure of the two island processing plants, remains a matter for conjecture. When arrested, the 65-fit vessel had just 400kg of fish on board.

The arrest of the structure of the traverse was hoping to catch, when a dearth of the two island processing plants, remains a matter for conjecture. When arrested, the 65-fit vessel had just 400kg of fish on board.

CANDADIAN OPPOSITION MPs yesterday's French presidential a mediator to help fix interim than fish was the boat's intended fish quotas while negotiations quarry. "The Maritimer was election.

The incident is the latest in a about geographical boundaries

long-festering dispute between proceed.

Israel court to rule on status of Palestinians

BY ANDREW WHITLEY IN JERUSALEM

THE ISRAELI High Court was private protests to the Israeli asked yesterday to issue a histhe 135,000 Palestinian residents

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appeal against a deportation order issued by Prime Minister Yitzhak Shamir on Thursday. No previous orders have been overturned by the High Court, but the basis of this appeal raises legal questions of far-reaching significance.

An advocate of non-violent resistance to the Israeli occupa-tion of the West Bank and Gaza Strip, Mr Awad is accused by the Government of being a prime instigator of the unrest. His explision could pave the way for nilar action against other mod-Israel exerts new efforts to end the five-month-old myrising.

Mr Awad, who is being held in ham

quarters, was yesterday on the third day of a hunger strike, ref-using both food and water. As punishment, his blanket and mattress were removed from his

asked yesterday to issue a his-Government, calling for him to toric ruling on the legal status of be put on trial rather than be deported. This was rejected by the prime minister's office.

the 135,000 Palestinian residents of East Jerusalem, annexed by the prime minister's office. In its first response to legal the "reunified, eternal capital" of the Jewish state. In its first response to legal moves in connection with the Awad case, the High Court yesterday allowed a temporary stay of execution of the deportation. If Mr Awad had decided agreed against a deportation and the same of execution of the deportation. of execution of the deportation.

If Mr Awad had decided against an appeal, he would have been deported last night. Radical Palestinians are believed to have put pressure on Mr Awad not to challenge Mr Shamir's order, on the grounds that this would legitimise the Baraeli judicial system. None of the 20 other Palestinians — all from the West Bank or

None of the 20 other Palestimans

— all from the West Bank or
Gaza Strip — deported this year
went through with appeals.

In a statement read to a news
conference yearday hy his
American wife, Nancy, Mr Awad
said he would use all avenues to seek recognition of his right as a Jerusalemite to stay in his home-

His Israeli lawyer, Mr Avra-Mr Awad, who is being held in ham Gal, said the petition sub-Jerusalem's main police head-quarters, was yesterday on the for the first time the question of the precise legal status of those residents of East Jerusalem on whom Israeli law was imposed in June 1967. The technical basis of the Israeli Government's case Since his screet on Thursday against Mr Awad is that he is a night, the US administration has US citizen who has overstayed delivered a series of public and his visa.

Few in Jordan think Mr Shultz's mission has a chance of success, writes Andrew Gowers

Hussein struggles to keep up peace hopes

MR GEORGE SHULTZ, the US static. Things are getting worse Secretary of State, still likes to by the day.

The one straw of hope he brands at dished was the prospect that coning progress in his next peace the Soviet Union on regional con-mission to the Middle East in flicts, culminating in this

But in Amman, as Jordan's m Moscow, might create a more King Hussein made abundantly constructive atmosphere. But clear on Saturday night, there this is tenuous at best. are precious few illusions of the In reality, the last few months kind. If the Jordanian Govern- have been some of the most diffiment was sceptical when Mr cult for the King in the 14 years Shultz embarked on his dogged since the Arab world dealt him a diplomacy in February, it is now grievous political blow by endors-in a state of almost unrelieved ing the Palestine Liberation

chance of a breakthrough this people.

year. Indeed, they argue that the Shultz mission has had the paradoxical effect of strengthening West Bank and Gaza Strip shatthe Israeli right in its refusal to ter the policy of quiet accommodation with the stains quo which conference on the Argh-Israeli ha has been premius quo which

been tried. King Hussein, conference which he sees little looking tired and drawn, told a more than a "photo-opportunity" gathering of Western reporters rather than a forum for binding summoned for dinner at the negotiations.
weekend. The lack of success so He has watched Mr Yitzhak far suggests that the obstacles Shamir, the Israeli Prime Minisfar suggests that the obstacles Shamir, the Israeli Prime Minisare too great, too numerous. And ter, comprehensively snnh Mr unless we see a change in Israel. Shultz and be rewarded for his which would be helped by a posipains with the signing of a five-tion the US could take on the year memorandum of underfoundations for peace, things standing institutionalising the may remain the way they are unprecedented closeness of US-Is-But the situation cannot remain raeli ties.

least an outside chance of mak- sultations between the US and month's superpower conference

loom. Organisation as "sole legitimate
Ministers see absolutely no representative" of the Palestinian

countenance an international dation with the stains quo which confict or a deal exchanging territory for peace. Even the King is finding it increasingly difficult to maintain his hopeful facade about the "peace process."

There is nothing that has not agree to attend an international confidence of the control of the con

Though the King was too polite



Hussein: obstacles too great

Now, to cap it all, he is having to witness disturbing signs of the growth of a new radical Arab axis in support of the uprising, with Mr Yassir Arafat, the PLO chairman, heginning to mend fences with President Hafez al-Assad of Syria, and the radical states laying plans for a special Arab summit on the situation in the occupied territories in Algiers

to say so at the weekend, both these moves fill him with the ntmost concern. Together, they raise the spectre of a group of men essentially hostile to every-

years vying to champion publicly more isolated in its moderation, the emotive cause of the Palestin-King Hussein's instinctive ian youths throwing stones at response has been to stiffen his Israeli troops in the West Bank own language. In a series of and Gaza.

About the prospects for reconweeks he has been stressing his ciliation between Syria and the determination never to code an PLO, King Hussein would say inch of Arab land in negotiation. development which was "still at an early stage." He did, however, note in a speech last week that the PLO had approached another harb state with a view to formal have to participate in any peace. only that it was a constructive ing a joint delegation for any conference "to the fullest possible future peace conference, a move which would further enhance Saturday. And in a memorandum what many diplomats and Jordahe passed to Mr Shultz when the nian intellectuals see as a ten-dency for Jordan to become mar-erated a series of maximalist ginalised over the Palestinian demands, including PLO involve-issue.

demands, including PLO involve-ment, together with a list of basic

ment, together with a list of basic questions concerning Palestinian rights and the conference, to summit, which the King is to discuss with the Algerian Foreign Minister in the next few days, the King said Jordan never opposed such meetings. But officials made there is they did not see any call for a single-issue summit on no longer the point. In the call for a single-issue summit on the Palestinian uprising in the no longer the point. In the absence of genuine progress, he has retreated back to the safety of Arab orthodoxy — stances which had never formally abancoming weeks.

ble hnt convenient obstacle to the convening of the meeting by proposing that Egypt, ostracised by many Arab states until last year as a result of its Camp David accords with Israel, should

Faced with a series of moves

Algerians to host June Arab summit

SPECIAL Arah summit devoted mainly to the five-month-long Palestinian uprising n Israeli-occupied territories will open in Algiers on June 7, Reuter reports from Algiers.

(liftars) all over Jordan in recent

More significantly, he has been

Algeria and the Palestine Lib eration Organisation (PLO) bave been pressing since March for a summit on the uprising in the West Bank and Gaza Strip where extent", he told journalists on at least 177 Palestinians and two Israelis have been killed since last December.

> Arab foreign ministers meeting in Tunis a month ago recom-mended a summit be held as soon as possible, but it was postponed until after the Moslem fasting month of Ramadan which ends

A June 7 summit would coincide with a fourth visit to the Middle East hy Mr George Shultz. US Secretary of State, who will be making a new attempt to arrange Israeli-Arab peace talks. Mr Shultz is due in the area from June 3 to June 8 after attending the US-Soviet summit in Moscow

Mr Shultz launched his Middle East peace mission in February in response to the uprising. The Arab summit is designed to co-ormission looks like being the first dinate top-level Arab backing for the uprising.

Peres for secret Mideast talks with Soviet officials

ISRAEL's Foreign Minister, Mr the rapprochement between the Shared's foreign minister, are Shimon Peres, left unexpectedly for Switzerland yesterday for what was widely reported to be a secret meeting with senior Soviet to an Israeli official dele-

Shultz, US Secretary of State, he Shuitz, US Secretary of State, he is believed to be trying to persuade the Soviet Union to soften its insistence on a fully fledged international conference with the authority to intervene in hilateral negotiations.

According to a senior Israeli official Moscow has offered to

official, Moscow has offered to restore diplomatic relations with Israel - broken off in 1967 during the preparations for such

a conference.

This is a far cry from the cedeut set in Rome last year.

In a far cry from the cedeut set in Rome last year.

The aim of the talks will appear that relations would only be entry be to try to remove the cles in the way of Mr Shultz. renewed after a total Israeli with- cles in the w

officials on the Middle East peace process.

Fighting to save the badly faltering initiative of Mr George invitation treated by Israel as Treinrocation for a Soviet delegation. A team was due to have gone from Jerusalem to Moscow in February, following a Soviet invitation treated by Israel as Treinrocation for a Soviet delegation. reciprocation for a Soviet delegation which has been in Israel for the past nine months.

However, the visas have been held up on the grounds that the Israelis intended to broaden the scope of their activities beyond

purely consular matters.

Mr Peres will also have a meet ing this week with middle level Soviet officials attending the Madrid conference of the Socialist international, following a pre-

The aim of the talks will apperav of Mr Shull

drawal from all the territory it is expected to return to the Mid-captured in 1967, but difficulties appear to have arisen lately in sion in early July. **Extremist violence spills**

into state of Haryana

BY JOHN ELLIOTT IN NEW DELIE

SECURITY PRECAUTIONS were tightened across north India last night, after more than 30 people were killed in a spate of Sikh extremist attacks in the states of Punjah and Haryana on Saturday night.

meeting today to plan stronger security precautions.

Tension has also increased in the Golden Temple in the Punjah city of Amritsar, the headquarters of the extremist groups. Extremists have exceeded brick and the barries are recorded brick.

night. About 1,000 people have now been killed so far this year compared with 1,200 in the whole of last year — as a result of violence by Sikh extramists and counter-attacks by security that a serious battle could counter-attacks by security that a serious battle could develop. The extremists are lighting for an independent state, which they call Khalistan, and instructed the security forces not to the security forces not the security forces not to the security forces not the sec

ing for an independent state, which they call Khalistan, and they have stepped up the violence in an attempt to upset a peace initiative launched two months ago by Mr Rajiv Gandhi, Indian Prime Minister.

Killings have been taking place at an average of about 12 a day in the past six weeks. But Saturday night's attacks caused the Government increased concern because they extended across the border from Punjab into the neighbouring Hindu state of Haryana where gunmen fired on two wedding parties of tribal nomads, killing 18 people.

Fearing the risk of more terrosist attacks outside Punjab and a possible violent backlash from India's majority Hindu community, the Government last night declared a red alert in the northern states and the capital of Delhi. Regional police chiefs are

Thirteen die as Karachi ethnic rioting continues BY MOHAMMED AFTAB IN ISLAMABAD

THE death toll in ethnic riots in in which a Mohajir was killed by Karachi, Pakistan's biggest a Pathan bus driver, industrial and business centre. Mohajirs, who speak Urdu, rose to 30 on Sunday, after 13 migrated from India to Pakistan people had been killed and 55 in 1947 when the country won its injured in further clashes. independence from Britain. The 13 died early on Sunday, as Pathans come from Pakistan's the country won its injured in further clashes.

The 13 died early on Sunday, as Pathans come from Pakistan's rival ethnic groups carried out northwestern region sniper attacks with automatic. The two groups, both Moslem, weapons and set fite to houses and shops in the Khawaja Ajmer over jobs, scarce housing, and Nagar residential district. Four storage of the dead were policemen.

The rioting had continued pathans of indulging in traffick-throughout Saturday, forcing the throughout Saturday, forcing the police to intervene. It started 10 ons, besides smuggling heroin to days ago after a traffic accident



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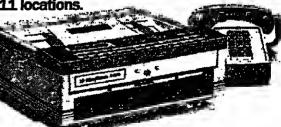
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THINK OF US FIRST IN FAX

rates up one point today

By David Dodwell In Hong Kong

INTEREST RATES are to be raised in Hong Kong today in response to a steady upward pressure on rates in the US and rising overnight interbank rates in the territory in recent weeks. The prime lending rate will be lifted by a full percentage point to 7.5 per cent.

Stock market analysts in

Hong Kong disagree over the effect on sentiment of the latest increase. A rise of half a percentage point had been expected for the past two weeks, and appears to have been discounted by stock mar-

It is less certain, however, that the increase, which is larger than expected, can be shragged off. This is especially so after the blow to the market on Thursday, when a deal by Jardine to "buy out" a consor-tium of Chinese businessmen who had been manoeuvring for an assault on Hougkong Land killed a rumour that has been provoking speculation in the local stock market for much of

Hong Kong | Moderation gains ground in S Korean politics

Outlining his programme for the National Assembly, Mr Kim Secsaid he would concentrate on

Chun Doo Hwan.

His party would push for the release of political prisoners, a free press and an end to the enforcement agencies. Following involvement of police and intelligence agencies in politics. He would support medium and small business. better housing and health care, free trade unions and workers' rights so as to produce an equilibrium between business and the intelligence chief in favour of two men who had been hortheast Asia.

A Foreign Ministry official said south Korea already paid \$1.2bm the appointment to party secretory secretory and spent nearly 6 per cent of tary men held responsible for the gross national product on kwangio incident, observers defence. South Korea is likely to believe that the Government ask the US to share more defence plans to resist demands for investigation of sensitive areas.

nal politics and external relations as a first step towards a fair legal

commitment to negotiation and to a successful Olympic Games in nl this year.

A WAVE of moderation appears and labour. He also supports the to be rolling over South Korea in independence of the central bank the wake of parliamentary elections last month in which the ruling party lost its majority. Such a change could affect intermediately and the supreme court members are also supports the with the US last week. South korean officials are adopting a conciliatory tone over the visit to Seoul this week of Mr William.

mal politics and external relations

Mr Kim Dae Jung, re-elected leader of the main opposition. He plans to use the National leader of the main opposition. He plans to use the National Asian capitals to persuade allies to shoulder more of the cost of into corruption by the previous to shoulder more of the cost of into corruption by the previous to shoulder more of the cost of western defence. South Korea has been asked to pay more for the dential election last year, and the 40,000 US troops in the countries in which at the military in a 1980 uprising.

Mr Kim has emphasized his to use the National Asian capitals to persuade allies to shoulder more of the cost of western defence. South Korea has been asked to pay more for the 40,000 US troops in the countries to main opposition. Western defence south Korea has been asked to pay more for the military in a 1980 uprising.

Mr Kim has emphasized his to use the National Asian capitals to persuade allies to shoulder more of the cost of western defence. South Korea has been asked to pay more for the 40,000 US troops in the countries to make the plans to use the National Asian capitals to persuade allies to shoulder more of the cost of western defence. South Korea has been asked to pay more for the 40,000 US troops in the countries the military in a 1980 uprising.

Mr Kim has emphasized his persuade allies to shoulder more of the cost of western defence. South Korea the 40,000 US troops in the countries the military in a 1980 uprising.

Mr Kim has emphasized his persuade allies to shoulder more of the cost of western defence. South Korea the 40,000 US troops in the countries the 40,000 US troops in the countries the military in a 1980 uprising. He is touring European and

A Defence Ministry official said yesterday cost-sharing was being positively reviewed. Although said he would concentrate on three areas - progress towards democracy, economic improvement and ending the legacy of the former regime of President Chun Doo Hwan.

His party would push for the favour of two men who had been the first party would push for the favour of two men who had been the first party would push for the favour of two men who had been the first party would be sufficient to the first party would push for the favour of two men who had been the first party would be sufficient to the first party party

Robert Taylor examines European trade unions as they confer

The workers prepare for 1992

the European Community's move to a free internal market, but

In their Brusseis headquarters the ETUC - representing 44m organised workers in 21 western European countries – has found a useful ally in the Commission for its campaigns for full employ-ment and trade union rights. Mr Jacques Delors, EC president, can expect a sympathetic audience when he addresses the confer-

ence on Thursday What the ETUC wants to see are measures that will protect the freedom of workers who want to move around the EC for work, strengthen social security provisions for them across national frontiers and extend legal rights for workers and unions through the harmonisation of company

The impetus from the creation of an internal market by 1992 has given western Europe's trade unions the opportunity to revive a wider interest in well-estabilished policies that have fallen on cent in the 1980s) but there has ton than from the fact that their some progress. So the present outlook is not deaf ears over the past 10 years, heen a similar decline recorded unions retsin a key role in the particularly in Britain and West over the same period in the provision of social welfare bene-

Delegates in Stockholm will labour has declined from 38 to 29

In Norway, where this is no dimensions to the moves to the recognise – though not always per cent of the workforce. In longer true, only 58 per cent of internal market by 1992, the inpublic – that they face enor- West Germany the contraction workers belong to unions. This ETUC hopes to go some way to mous problems in establishing has been less dramatic so far, may also help to explain why the counter-act what it calls "neo-libany credibility for their organisa-tion as an industrial and political force to be reckaned with. Unions and workers have always found it hard to create strong bonds across the barriers of language, custom and practice, even at the Frenchest of times. Now, bowever, ised. with an estimated 16m workers The rundown of the traditional unemployed inside the EC, the smoke-stack industries, where

gies is even more acute.

The ETUC wants to see measures that will protect the freedom of workers who want to move around the EC

Netherlands, where organised fits. with a fall from 33 to 31 per cent during the eighties. Union membership figures for France have labour force.

The standard of the standard which is the standard of the stan ons no more than 15 per cent of French workers are now union-

union penetration has occurred worker enthusiasm in those workplace, the RTUC can report in Britain (down from 54 to 38 per countries for collective organism some progress, cent in the 1980s) but there has been a similar decline recorded unions retain a key role in the entirely bleak for the unions in

tor service employment is also an bureaucracy in Brussels may pro-important factor in explaining duce greater progress than calls the differences in trade union for transmational collective barpenetration among west European countries. In Scandinavia panies or demonstrations against
workers in local government, the mass unemployment.

THE EUROPEAN Trade Union difficulty of hammering ont workers were organised in health service and education are Confederation conference in transnational bargaining strate unions, combined with the well organised in unions and growth in private sector service have considerable influence over

gies is even more acute.

Moreover, eceptical observers are bound to question the representativeness of such a body as the ETUC. An international achieve, provides a main explanation for the present growing critical for the ETUC to find commembership trends, based at the University of Mannheim, has recently published a breakdown of the organisational strengths of the unions across the continent. The uneven realities in the workplace will make it very difficult for the ETUC to find common ground to bind its affiliates together in any strategy to defend and extend existing union membership boundaries. Outside the unions across the continent. The uneven realities in the workplace will make it very difficult for the ETUC to find common ground to bind its affiliates together in any strategy to defend and extend existing union membership boundaries. Outside the unions across the continent. The uneven realities in the workplace will make it very difficult for the ETUC to find common ground to bind its affiliates together in any strategy to defend and extend existing union membership boundaries. Outside the unions across the continent. The present growing critical for the ETUC to find common ground to bind its affiliates. However, the Mannheim project being carried out to find the present growing critical for the ETUC to find common ground to bind its affiliates. However, the Mannheim project being carried out too for the present growing critical for the ETUC to find common ground to bind its affiliates. However, the Mannheim project being carried out too for the present growing critical for the ETUC to find common ground to bind its affiliates.

However, the Mannheim project being carried out too for the present growing critical for the ETUC to find common ground to bind its affiliates. The common ground to bind its affiliates. The common ground to bind its affiliates. to weaken unions, even if they have been far less ready than in the immediate post-war period to strengthen union and worker rights because of economic con-

The papers being presented to the Stockholm conference reflect These suggest that, in a growing various countries. In most of a surprising degree of optimism number of countries, the unious Scandinavia unionism remains inside the RTUC. "At the Euro-are finding it hard to hold on to tenacious. During the eighties it pean level, the cohesion of the their old members as a result of has grown in Sweden (up from 83 European trade union movement European trade union movement mass unemployment, occupato 68 per cent of the workforce) has never been so strong," it is tional change and a more hostile and in Dennark (up from 74 to 84 claimed. In such areas as mass political climate.

The biggest numerical drop in high level stans far less from any between men and women in the

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Prescott steps up his election campaign

By Charles Hodgson

MR JOHN PRESCOTT, who is challenging Mr Roy Rattersley for the Labour deputy leadership, has written to constitu-ency Labour parties throughout the country urging support for his candidature and outlining his plans for improving the party's organisation.

Mr Prescott, MP for Hull East, argues that organisation is as important to the party as policy. If elected, he piedges to spearhead a campaign to build a mass Labour Party and to involve regional and constituin future campaigning.

The letter marks the start of a new phase in the Labour leadership contest, which had been conducted at a low key before last week's local elec-

Mr Prescott, along with Mr Tony Benn and Mr Eric Heffer, who are jointly challenging for the leadership and deputy the leadership and deputy leadership respectively, clearly feels free to step up the pace of his campaign after Labour's local election successes in the run-up to the party conference in October.

Mr Benn and Mr Heffer, members of the hard-left Cam-paign Group of MPs, opened the second stage of their cam-paign on Friday by announc-ing a "sustained, head-on" challenge to the moderate poli-cies being pursued by the Kin-nock-Hattersley leadership.

Mr Prescott, who is spon-sored by the National Union of Scamen, said that as deputy leader he would give full sup-port to Mr Kinnock and argues that Labour should decide on a more clearly defined role for the deputy leader, one of only three party officers elected by the whole Labour movement.

If elected, he would tackle the two key issues of membership and campaigning. "There is a direct link between our electoral fortunes and our ability to build a mass party," Mr

Tory advertising raises concern

LORD THOMSON of Monifleth, chairman of the Independent Broadcasting Anthority, yesthe Government's recent advertising campaigns.

His comments, on BBC Radio 4, follow Labour Party criticism of the increase in government spending on dvertising. Which has also to concern by the Treasury and the Commons Public Accounts Committee.

exument was using "the per-suasive and visual skills of advertising agencies to a degree which governments didn't do in the past. . . This change brings tha risk of transgressing the line between objective information and making a party political

The IBA has apparently insisted on changes in certain recent advertisements.

Amstrad enters contest for Fidelity brand name

SEVERAL COMPANIES, includ- decide between the contenders home movies and replay them on ing Amstrad, the last growing this week. They included their video recorders. UK consumer electronics group, Amstrad, which had entered the Camcorders have so ing Amstrad, the last growing UK consumer electronics group, are competing to acquire the brand name Fidelity. The exit from manufacturing of Fidelity, the last British-owned television maker, was disclosed last week. The decision on who will take on the name is likely to be made this week, when Amstrad is also

era and an easy-to-use video recorder. recorder.
Caparo Industries, the engineering groop headed by Mr Swraj Paul, last week announced the closure of Fidelity, its loss-making alectronics subsidiary, after looking at many options in an attempt to save its manufacturing according.

recently, it has concentrated on recently, it has concentrated on televisions, where it had 12 per cent of the 14-inch market and 4 per cent of the total market, according to Mr Paul. due to launch its first video cam-

contest late in the day.

Mr Paul added, however, that in the US, mainly because of mr Paul added, however, that none of the interested companies intended to retain Fidelity's manufacturing capacity.

Fidelity is a name long associated with the UK's hi-fi, radio and television markets. Most recently it has companied as almost cartain to the companies of the market research organisation, which forecasts 25 per cent growth this year.

Amstrad is almost cartain to

Amstrad is almost certain to follow its usual strategy of competing on price against the leading brands, which, in cameorders, include Sony, Panasonic neering groop headed by Mr Swraj Paul, last week announced the closure of Fidelity, its loss making alectronics subsidiary, after looking at many options in an attempt to save its manufacturing capacity.

It has emerged that several British and foreign companies are keen to preserve the Fidelity name. "We are discussing with quite a few people how to use the name," Mr Paul said be boped to shoot their own allow people to shoot their own according to His market, ders, include Sony, Panasonic and IVC. Last year, the average retail price of a camcorder was seat price of a

Speaker intends to stay in post

mons, said yesterday that be would carry on at least until the next general election despite recent criticism of his perfor-

His comments on ITV's Weekend World reflected his determi-nation to answer critics as he has done already on the BBC's Week in Westminster and Channel Four's Parliament Programme

Mr Weatherill'a frankness has irritated soma House of Com-mons traditionalists and senior Tories who feel he should take a Yesterday, however, Mr

making the Commons the centre of public debate. Ha acknowl-edged that it sometimes annoyed ministers, and conceded that recent press attacks on him had upset him and his family.

Describing himself as a cavalry officer who knew his duty, he said ba was absolutely determined to stay the course.

"I have no intention of taking an early bath," Mr Weatherill declared, "I will continue to do my duty by the House in the tra-

MR BERNARD WEATHERILL. Weatherill defended his policy of importance in the nation is Speaker of the House of Commaking the Commons the centre exposed on the floor of the

Mr Weatherill defended his Mr Weatherill defended his decision a month ago to grant an emergency debate on accial security, to the annoyance and surprise of ministers. He said the decision had reflected what had been said to him by his constituents, in letters and by MPs.

It was, he said, accepted by most MPs as the right decision. Two months ago, he said, he would have preferred the Government to launch its inner cities initiative in the Commons before ditional way of speakers of being initiative in the Commons before on the side of Parliament, of holding a press conference, ensuring that everything of rather than the other way round.

No 10 enters the media debate

BY OUR POLITICAL EDITOR

THE CONTROVERSY over government relations with broadernment relations with broadcasters and the press was further
stirred at the weekend by typically blunt remarks from Mr Bernard Ingham, the Prime Minister's Press Secretary,

However, I always and I al

However, claims in The respect for facts, objectivity and Observer newspaper yesterday fairness rather than the false that the Government was step gods of invention and malice ping up a concerted campaign against the "irresponsibility" of A former Guardian journalist the British media, in the wake of before joining the Civil Service 20 BBC and ITV documentaries on years ago, Mr Ingham has the Gibraltar shootings of three expressed such visues on the

would not cure."

IRA terrorists, were dismissed by press several times in public Downing Street as "indicrous speeches in recent years."

Mr Ingham made clear that his remarks were made "in the context of discussing the media gen-erally and not in the context of the ITV or BBC programmes." Mr Roy Hattersley, Labour's deputy leader, last night critic-ised Mr Ingham as "an unelected member of the Cabinet." He said: Mr Ingham's behaviour is increasingly that of a hysteric accusing others of hysteria." Last night Mr Hattersley wrote to Mr Donglas Hurd, Home Secre-tary, asking whether, as minister responsible for broadcasting, he

MP seeks incentive for home annuities

from that annuity if amendments a man of 75 and about £1,700 for a to the Finance Bill tabled last woman of the same ago — after week by Mr John Butterfill, Con- interest payments have been servative MP for Bournemouth made.

double their annual incomes income - about £2,400 a year for

West, are approved by the Com-mons next month at the commit-tee stage. Similar schemes are operated by Allied Dunbar and by the Halifax and Abbey National Home annuity mortgage there is a potential market of mil-schemes enable an elderly home lions, fewer than 50,000 are

RETIRED PEOPLE who take out owner to take out a mortgage of thought to be covered by such a mortgage on their homes to up to \$30,000 on his or her house. schemes, which have not found finance an annuity could receive That provides a modest annual favour with financial services schemes, which have not found favour with financial services organisations mainly because of their prohibitive tax burden.

endorsed Mr Ingham's attack.

Mr Butterfill's amendment, supported by 54 Conservative Mrs including 10 members of the standing committee considering the bill, would allow interest to accumulate tax-free and be repaid together with the mortgage debt when the borrower died.

Mr Robert Bright, chairman of Wells of Mayfair and the federation president, estimates that US sales fell by about 18 per cent in the first quarter. So far there have been no company closures or job losses, but Mr Bright is convinced that there will be unless the US market revers.

miless the US market recovers.

The merchant tailors face the parallel problem of the changes to commercial property legislation introduced last summer. The reforms abolished the category of "light industrial space," so that the property occupied by the tailors is now classified as "office space."

The rental value of office space in central London is, says Mr Bright, four times that of light industrial space. Thus the mer-chant tailors face the threat of quadrupled rent and rates, which

are assessed according to the rental value. Very few could accommodate such increases.

accommodate such increases.

There is also a risk that when the Savile Row leases come up for renewal, the tailors' business

Tailors face a strong pound and high rates, reports Alice Rawsthorn

Savile Row tightens its waistline

LAST WEEKEND the Federation of Merchant Tailors celebrated its centenary in Savila Row, the heartland of London's master tailors. But beneath the jollity of the celebrations, the tiny industry faces an uncertain future.

After a lew prosperous years,
the tailors are suffering because the rise of the pound against the dollar has depressed their sales to the US. Moreover, the Government's new property legislation threatens to drive them away from Savile Row.

The merchant tailors enjoyed their heyday at the turn of the cectury when the federation sported more than 1,000 members. But the birth of multiple tailors — such as Burton, Hepworth and John Collier — offering factory-made suits at accessi-bla prices enticed customers

The decline began in the 1920s and has continued ever since,

although there have been pockets

of prosperity. The tailors flour-ished in the post-austrity era of the late 1950s but suffered when fashions became more casual in the hippie years of the 1960s. They enjoyed another renais-sance in the mid-1980s. The hullish stock market, together with the explosion of the financial ser-vices sector before Hig Bang, nur-tured a new source of business in

"new money," as Mr Robert Gieve, vice chairman of Gieves &

Hawkes, calls it Today there are about 100 merchant tailors in England, employing more than 3,000 people. Several, like Henry Poole and Anderson & Sheppard, are sizable companies. Gieves has developed companies. Gieves has developed sales of about 227m last year, a broadly based outfitting business from its origins as a bespoke

in and around Savile Row in the don, but the larger companies West End of London. Some, such conduct regular sales tours of as Gieves, and Wells of Mayfair, large markets such as the US.



Robert Bright, owner of Wells of Maylair: fears closures

produce from rooms tucked above and behind their shops. London tailors have become Others rely on the network of workshops in nearby Soho.

After years of exporting the become adept at meeting the needs of their different markets. The US

The process of making a espoke suit is as skilled as ever. It takes at least 40 different mea-surements and 50 working hours to make a suit, which will sell for £500 to £1,200.

The merchant tailors mustered ess from its origins as a bespoke seas. Many of these foreign customers buy their suits directly from Savile Row on visits to Lon-

West Coast favours bright colours and dashing designs, while
the East prefers subties styles
such as chalk stripes. The Japanese like plain cloths, often navy
blue, in a conservative cut.
The US has long been the tailors' main market. Last year
alone it provided 215m of sales.

for renewal, the tailors' business premises will be redeveloped into expensive office space. Hitherto, the tailors have been protected by the fact that it has not been very profitable for property companies to redevelop their "light industrial space."

That threat has already become reality for some of the become reality for some of the

The US has long been the tailors' main market. Last year alone it provided £15m of sales.

But from autumn onwards, the overcome, then the tailors will be

market suffered as sterling scattered across the city. More-strengthened and the cost of over, Savile Row will cease to be ordering a bespoke suit from a the centre of master tailoring and London tailor spiralled. ondon tailor spiralled.

Since the start of this year of shops and offices, just like so these problems have worsened. many other streets in London.

SHIPPING REPORT **WORLD ECONOMIC INDICATORS** Dry cargo rates well up BY KEVIN BROWN, TRANSPORT CORRESPONDENT FREIGHT RATES improved dramatically on the dry cargo markets in mid-week, and brokers Business was greatly reduced matically on the dry cargo markets in mid-week, and brokers said bopes wers rising for a substantial reaction to the 25 per cent fall in prices of recent weeks. The key US Gulf to Japan rate rose to \$23 from \$21.10, and there were indications that owners would soon be receiving \$24. By the end of the week, Panamax vice had been fixed at Worldscale 37, and there was a report that a vice had been fixed at Worldscale 324 to the West — a reduction of the week panamax vice had been fixed at Worldscale 324 to the West — a reduction of the week. Mar. '88 Feb. '88 Jan. '88 Mar. '87 121.8 169.4 217.5 122.3 145.8 155.1 140.8 ships were commanding about scale 32½ to the West – a reduc-\$12,000 per day for the Atlantic tion of 2½ points. Chinese Tung Oil is the best among all drying oils. It has been highly valued on international markets for its quick drying, rapid bodying, strong waterproofing and insulating properties. Chinese Tung Oil is extensively used in surface coatings, the electronics industry

and the manufacture of

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Labour told 'review economic plan'

A FAR-REACHING overhead of the Labour Party's economic strategy has been called for in a report by the party's policy

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The group was set up by the party's conference last year to develop policies for the "productive and competitive economy." Labour's leaders regard the report as potentially the most important economic policy document prepared since the early 1970s, when the party's left-wing developed the "Alternative Rec-nomic Strategy," — based on a mixture of Keynesian demand

management, nationalisation and planning agreements between the state and the private sector. The report, which is almost certain to be endorsed by the party's important home policy committee today before being considered by the national execu-

challenges facing the British

erament, and instead cans for tougher regulation of major utili-ties, which would be designated "public interest companies." It commends economies such as Sweden's, as both more suc-

cessful and more socialist than Britain's, yet which have a small state-owned sector. Labour would assess the need for social ownership on a case-

for social ownersing on a case-by-case basis, to provide solu-tions "appropriate to the enter-prise concerned, conducive to its efficiency, and fair to existing shareholders." No detailed pro-posals for compensation of exist-ing shareholders are suggested. The report says Labour would use a variety of means to ensure

committee today before being use a variety of means to ensure considered by the national executive committee, says that "pretive committee today before being use a variety of means to ensure
social ownership, including minority, and special shares, as well as the conversion of shares not be adequate to meet the

It argues for a shift from a pre- more equally shared, it says. dominant concern with demand

tion of demand alone, it says. Moreover, it calls for a "modern definition of full employment, which takes into account the desire for a shorter working life-

The report says tha central issue of economic policy will be "what needs to be done to help companies, managers, workers, scientists, technologists and trainers, who must meet the chal-leges of the next decade, and what part government must play what part government must play in providing that help."

The scale and pace of development needed means change will be most effectively promoted if the burdens of adjustment are

The report says the market It rejects re-nationalisation of management in order to promote would have an important role to industries privatised by the Government, and instead calls for egy to promote the competitive tougher regulation of major utiliness of British companies.

All report says the market would have an important role to spur competition, stimulate innovation and widen consumer tougher regulation of major utiliness of British companies. Full employment will remain a market will not provide for ion-central goal, but it will not be ger-term investments needed to achieved through the manipula-secure a sustained improvement in competitiveness. Companies, with their practical

and informed judgments about potential markets would play a crucial role in drawing up a edium-to-long-term framework for economic development. Pri vate-sector initiatives would be supported by Government policles to promote higher quality education, training and research and development

It calls for a new national sci ence policy to encourage innova-tion as well as a new approach to managing tensions within the international economy

Details, Page 8

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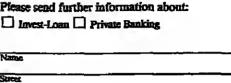


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New calls for inquiry on sweet group bids

POLITICAL pressure increased at the Monopolies and Mergers Commission into the future of the Rowntree and Cadbury Schweppes confectionery groups in the face of ambiguous remarks on competition policy by Lord Young, the Trade and Industry

Secretary. Labour leaders increased the political stakes over the future of the two companies, while Mr-Michael Heseltine, the former defence secretary, is poised to increase his public pressure for an MMC reference of the bid by Nestle of Switzerland for Rown-

Several members of parliament plan to raise the issue in the House of Commons this week, on the grounds that British compa-



nies are not be allowed to hid for

inquiry may also take into ruled out blocking bids on protectionist grounds since Britain stake in Cadbury built up by General Cinema of the US, with the Office of Fair Trading looking into the broader position of the chocolate sector.

of any investigation. But I wouldn't be surprised if it was." The report said the OFT's inquiry had begun about two weeks ago, after General Cinema declared it should no longer seen as a passive investor in Cadbury.

The Government is taking a non-committal view until receives the OFT report, probably next week. In yesterday's There are signs that any Observer newspaper, Lord Young one.

tionist grounds since Britain would suffer.

possible review of UK merger pol icy, changing the view of what A Cadbury spokesman commented on a report that the OFT was looking at Cadbury as well as Rowntree: "We are not aware of any investigation."

Creates a monopoly, because of the creation of a single European market after 1992. This could affect any link between large UK groups such as Rowntree.

Mr Tony Blair, Labour's trade spokesman, is due today to call on the Government to refer both

He said a reference to the con mission would signal "in the clearest possible terms that the Government sees its role in rela-tion to 1992 and the single mar-

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Seamen's union likely to reject Sealink offer on temporary jobs

BY PHILIP BASSETT, LABOUR EDITOR

LEADERS of the National Union of Seamen (NUS) seem unlikely today to accept a jobs offer by the Sealink ferry company and instead were warning last night of a lengthy continuation of the 14-week-old ferry dispute. Sealink UK-has given the NUS

until 10am today to accept a framework deal worked out over the weekend with the conciliation service Acas. __

deadline stood

Sealink may return to the courts to seek further penalties against the NUS, after its legal action led last week to tha union's sequestration. P&O European Ferries, with which the NUS is in direct dispute is to return to the courts on Wednes-

Talks between Sealink and the Sealink's master company, the Bernuda-based Sea. Containers, discussed the dispute at a board meeting in Paris yesterday, but Sealink UK insisted that today's agreement reached by the union and the company as insufficient. and the company as insufficient.

Mr Charles Lenox-Conyngham. Under the proposed deal Seal-chairman and chief executive of ink promised to amploy on tem-Sealink UK, said that if no porary, casual work on two new answer had been received by the cross-Channel ferries 450 of the fight P&O hard commercially.

deadline it would be assumed P&O Dover employees sacked a that the offer had been rejected. part of the dispute over operating costs and working practices. In return, the NUS would lift

its secondary action against Seal-ink, allowing its own sequestra-tion to be lifted in turn. In a separate but related development, the Trade Union Congress cial trust fund to alleviate bardship among the seamen.

But at Dover, a mass meeting jeered at deatils of the deal when they were spelt out by Mr Sam McCinskie, NUS general secre-tary. Strikers made it clear they wanted full-time, permanent jobs for all 750 sacked P&O strikers, but Sealink looks unlikely to

Government may end ban on imports of Norwegian gas

THE Government may reconsider rits Government may reconsider its policy of blocking imports of Norwegian natural gas, which followed its veto three years ago of a \$30m contract for British Gas to buy the Sleipner field.

from Norway.

Senior ministers have begun questioning whether it is sensible for Britain to use up all its own gas during the next 20 years, after which it would probably have to start talks with Norway from a relatively weak position.
Attempts by British Gas to reopen talks with Statoil, the Norwegian state oil company, have been frustrated since the time of the veto because ministers wanted to protect the develop-ment of the British sector of the

North Sea.

The purchase of the Norwegian The purchase of the Maxwellin Sleipner field was agreed with British Ges but then everturned by the Treasury which feared it would put a heavy load on Britain's balance of payments and tend to weaken sterling in

prices since 1985 have made ished and that the Government imports appear less burdensome would look sympathetically at The issue is likely to reopen proposals for larger gas-fired trench warfare in Whitshall, the gower plant.

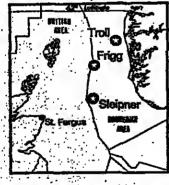
Government's administrative centre, between those who support these schemes could significantly free trade and those who want to impresse demand for natural gas protect Britain's oil and gas interested in Britain and so advance the ests at all costs.

The re-appraisal, which is at an would be needed.

Early stage, has been prompted Last year the UK imported

early stage, has been prompted Last year the UK imported partly by the implications of the about 12m cubic metres of gas — Government's plans to privatise 20 per cent of its needs — mainly the \$40hn electricity industry in from the Norwegian Frigg field the next three to four years.

In 12 years, according to an



Private sector electricity com-panies are expected to want to in the late 1990s to the UK, and build more smaller gas-fired British Gas would like to re-open power stations, as is happening in the US. Small gas-fired combined-cycle power plants can be built in about half the time needed for big traditional coal-fired power stations and they present fewer pollution problems.

In January, Mr Peter Morison, the Knersy, Minister, said conthe late 1990s.

Subsequently, however, the inches on the use of gas in small rise in sterling and the fell in oil power stations had been abolprices since 1985, have made ished and that the Government

anthoritative new study by the Fridtjof Nansen Institute in Oslo, Britain's importing needs would be little changed, although the Frigg field would be exhausted. However, by the year 2010, Britain's imports of gas are expected to rise to between 34bn cu m and 40bn cu m, represent-ing about 70 per cent of UK con-

Norway could meet a signifi-cant part of this demand from its giant Troll and Sleipner fields, which are to be developed as part of a \$60bn agreement with a con-sortium of European gas utilities. Statoll is auxious to sell some

serious talks. Although British Gas is now a private company, it fears the Government would block any deal by refusing to grant licences for the North Sea pipelines which would be needed.

One official said recently that such a licence would be granted "over his dead body," and that licences might even be witheld for use of the existing line to the Frigg field for transporting other

Norwegian gas. However, ministers appear to he taking a more liberal view. This is partly because they believe tax changes in the last Budget should allow projects in the UK's Southern Basin gas fields to compete fairly with imports, and partly because Brit-ish Gas has scaled down its ambitions and now wants to import relatively smaller volumes on medium term contracts.

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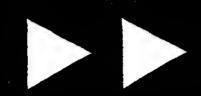
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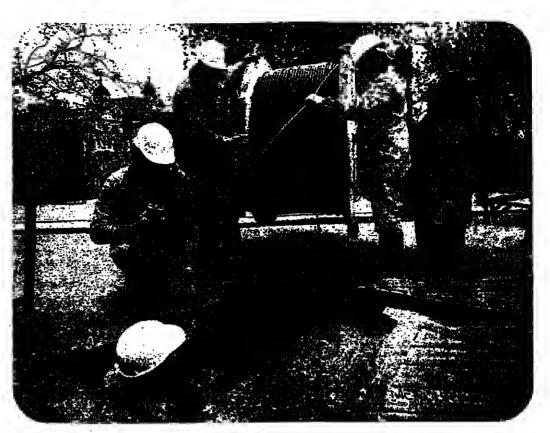
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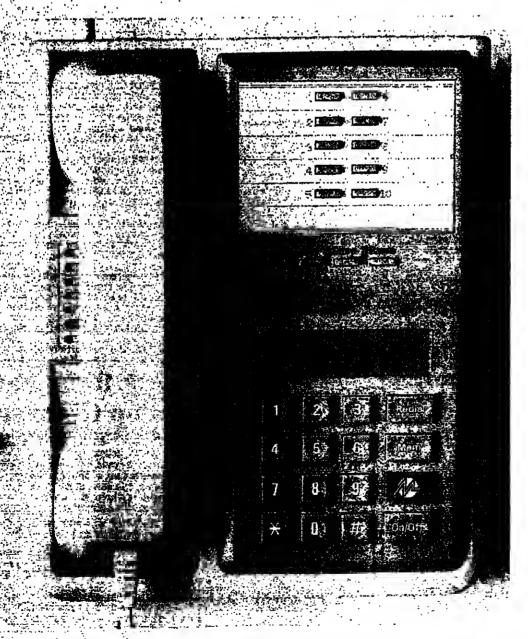
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Growth 'will slow and pound decline by 1990'

RECENT neward movement in the value of the pound will be to 1990.

The recent etrength of conserved will slow by the end of the decade, four groups of economists predicted at the weekend.

Four reports by independent economists showed economist showed economist showed economic growth slowing from an exceptionally high level last year. They growth slowing from an excep-tionally high level last year. They expected the trade deficit to

and investment.
Cambridge Econometrics (CE)

and so risk a financial crisis that will damage growth and employ-

CE predicted that the British economy would grow by 3.1 per cent this year and 1.6 per cent in 1989. It forecast an average growth rate of 2.2 per cent a year between 1990 and 2000 compared

growth slowing from an exceptionally high level last year. They expected the trade deficit to worsen this year and next but were optimistic about exports and investment.

It predicted that spending on fixed investment would rise by 6.6 per cent this year after a 3.5 per cent rise in 1987. Unemployment was forecast to rise to 2.8m by 1991 before falling gradually.

Cambridge Econometrics (CE) said sterling's recent appreciation would be temporary, it predicted that by 1991 the current account deficit would be so large and persistent that the markets would take fright.

"The Government'e dilemma," CE explained. "will be whether to let sterling fall and allow the rate of inflation to accelerate to about 7 per cent per annum, or to raise interest rates and restrict credit end en risk a financial crisis that

DRI expected British gross domestic product to grow by 3.2 per cent this year and 2.6 per cent in 1989. In both years, added DRI, it would be higher than in West Germany, France, Haly or DRI, it would be higher than in Mest Germany, France, Italy or Canada.

The Henley Centre for Fore-

reaffirms desire to stay leader

Thatcher

MRS MARGARET THATCHER wants to carry on leading the Conservative Party until after the next general election and she has received backing for a continued radical programme into the 1990s from a trio of

The three are Mr Norman Tebbit, Mr Michael Heseltine and Mr Leon Brittan.

and Mr Leon Brittan.
In a lengthy interview in The Sunday Times, she reaffixmed her desire to continue as Prime Minister and said she would "hang on until I believe there are people who can take the banner forward with the same commitment, belief, vision, strength and singleness of purpose."

same commitment, belief, vision, strength and singleness of purpose."

She said there would come a time when people would say "there are several young people who could be leader." That will lead to speculation about ministers now in their 40s.

Mrs Thatcher praised Dr David Owen, leader of the continuing SDP. She respected his feeling for "fundamental things" such as crime and defence, "what ordinary people are concerned about", and said he would have to decide whether to opt for the Conservative or socialist way.

Dr Owen returned the compliment but said he would prefer to go out of politics than become a Tory.

Mrs Thatcher was also critical of recent divisions in her own party, which she blamed for Labour's recovery in the polis.

The voters, she said, did not expect the Tory party "to be split and that is what has hap-

On the BBC's This Week Next Week television programme yesterday, Mr Tebbit, former Conservative chairman, said reforms would continue well into the 1990s and that would involve making changes "on the run" and with "a push and shove." His conclusion was also

backed by Mr Heseltine, who referred to overseas-induced pressures from Europe impos-ing standards of competitive ness on Britain.

In a weekend speech, Mr Brittan said the credibility of the Government arose from its will and determination to maintain the momentum for

choice. However, it undervalues the burdens of industrial change.

high-quality education, training,
and long-term research and for an alliance with the private

development, which are the four- sector to improve competitive-

dations for competitive success. ness that the paper argues for The report emphasises that revision of the party's approach companies will be crucially to social ownership. Renationalisinvolved in drawing up a medium ation is not mentioned.

to long-term framework for eco-nomic development. Economic commendation of other econo-

weaknesses and opportunities miss, such as Sweden's, which is must be identified on the basis of "both more successful and more

It goes on to outline a series of such as the water, gas and elec-measures the review group will tricity industries, in this way. consider in its second, more Consumer satisfaction is a funda-

Monopolies and political sweeteners

Adrian Cadbury: concerned

with European context shire and the allegedly one-sided nature of the bid from Nestle and the 29.9 per cent stake build by Jacobs Suchard, both of Switzer-land. For instance, Mr Michael Heseltine has emphasised the absence of reciprocity, since similar approaches could not be made to Swiss companies, as they are bid-proof.

That point is highlighted in the Commons motion now backed by about 50 Tory MPs, mainly from Yorkshire and the north. The motion calls for a reference to the Westminster. MPs have been privately critical of the company's Monopolies and Mergers Commission at lobbying. For instance, sion, as does a parallel Labour it has only just appointed an adviser on its Whitehall and Westminster activities.

Rowntree'e strongest cards have been its position in York-



Peter Riddell examines the parliamentary aspects of the chocolate wars

Michael Heseltine: stresses cannot mobilise similar support.
The debate has broadened

The debate has broadened will be Britain's home market. We must look at merger policy in a European dimension. If two in a European dimension if two in a European dimension. If two in a European dimension if two in a European dimension. If two in a European dimension if two in a European dimension. If two in a European dimension if two in a European dimension. If two in a European dimension. If two in a European dimension if two in a European dimension. If two in a European dimension if two in a European dimension. If two in a European dimension. If two in a European dimension if two in a European dimension. If two in a European d

need to be reviewed by the MMC.
Mr Tony Blair, Labour's trade
spokesman, argues in a statement this morning that the decision whether or not to refer both

sion whether or not to refer both companies will be "a critical test of the Government's whole commitment to UK industry in advance of 1992."

In an interview in The Observer yesterday, Lord Young, Trade and Industry Secretary, played down the reciprocity issue in arguing that if countries continued to close their markets to forestern hiddens they would ultiforeign bidders they would ulti-mately be the losers. If we start getting into protectionism we

getting into protectionism we will be the ones to suffer most."
However, Lord Young hinted at a change of emphasis in merger policy by noting that the single European market of 320m in 1992 will be Britain's home market. "We must look at merger policy in a European dimension. If two

Executives 'uncertain' on pensions

By Eric Short, Pensions Correspondent

NEARLY 40 per cent of top executives and middle managers are undecided about their arrange-ments under the new rules for pensions, according to a Survey Research Associates (SRA) poll of 2,500 subscribers to Business

Younger executives and managers, it said, were the most uncertain. The findings confirmed those of earlier surveys which showed apathy towards or ignorance about radical changes in pension provision.

About 43 per cent of those interviewed intended to remain with their companies' pension arrangements. The proportion rose from 38 per cent for those aged 25-34 to more than 50 per cent for those older than 45.

ings-Related Pension Scheme, while 6 per cent would use personal pensions as well as Serps.

tional Keynesian economic poli-cies are clothed in an air of com-

fortable familiarity. The tools of policy are easily identified -

public spending and borrowing,

together with manipulation of

So too is the goal of demand

management: promotion of full

The draft report of Labour's

policy review group on the pro-ductive and competitive econ-omy, to be considered today by

the party'e Home Policy Commit-

tee, takes it on to much less

Prepared by a group working under the chairmanship of Mr Bryan Gould, spokesman on trade and industry, it says

bluntly: "Pre-1979 economic man-

agement will not be adequate" to

the challenges facing the UK

from the direction the party's economic strategy took in the

It calls for a complete shift

the exchange rate.

familiar terrain.

Commercial vehicle sales head for record

coming two years."

The centre said consumer spending would grow by 43 per cent this year, but the rate of increase would fall to 25 per cent to 1989. It expected investment

and export growth rates to fall over the same period, but then rise faster than consumer spending in 1992 and 1993.

CI-Alexanders Laing & Cruickshank, the securities house, said the Government's

economic policy was in "total dis-

Inconsistencies in strategy

meant that interest rates were artificially high and that most current capital inflows consisted of speculative money which could "flow out as rapidly as it

flows in".

Alexanders said that in the

BY JOHN GRIFFITHS

the two-week strike at market leader Ford in March and appears
to be on course for record sales
for the second year to a row.

Society of Motor Manufacturers and Traders statistics show
there were 27,424 registrations in

April, up 15.22 per cent from the same month a year ago.

That brings the total for the first four months of the year to 117.096, a rise of 7.64 per cent from the same period in 1987.

The Ford dispute caused a drop in registrations of nearly 10 per cent in March. As a result, the first operator total was an only 5.2

first-quarter total was up only 5.2 per cent on that for the first three months of last year. Last month, all sectors of the market saw sales increases apart from buses and coaches, sales of which fell to 300 units compared

After the first four months of months reached 6,367, up 29.12 this year, Iveco Ford has sold per cent.

THE UK commercial vehicle mar-ket has recovered sharply from cent of the sector, compared with Leyland Dafe 4,867 units sold, or 21.92 per cent.

However, Leyland Daf is likely to gain a market boost from its decision to increase output at its Leyland truck plant from 59 trucks a day to 68 in September. Sharp increases by smaller UK-based truck makers were not enough to halt a slow rise in the share of the heavy truck market taken by imports. So far this year, imports have accounted for 40.75 per cent, compared with

39.32 per cent a year ago.

April sales in the heavy truck sector were 5,274, up 10.77 per cent, and for the year to date sales are up 15.77 per cent at Light van sales totalled 8,558

interviewed were not keen to make their own arrangements through new-style personal pensions.

Only 18 per cent said they would take out personal pensions. That included 12 per cent who would use personal pensions to contract out of the State Barn-lings. Pelastral of this year have gained 1.58 per cent, and this year have gained 1.58 per cent to 36,988.

In the heavyweight sector, for trucks of over 3.5 tonnes gross by the Ford Transit, were 11,952 weight, Iveco Ford continued to take an increasing market lead over the Anglo-Dutch Leyland cent.

Only 18 per cent said they weight, Iveco Ford continued to take an increasing market lead over the Anglo-Dutch Leyland cent.

Only 18 per cent said they weight, Iveco Ford continued to take an increasing market lead over the Anglo-Dutch Leyland cent.

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Only 18 per cent said they weight, Iveco Ford continued to take an increasing market lead over the Month of the State Barn-line of the State Barn-li

nd 50,446 this year, up 6.44 per He said: "Ours is a reform-ent.

The month's sales of light or falls on the change it generwere neck and neck for the top four-wheel-drive utility vehicles ates and the pace of that position, with Iveco Ford winning amounted to 1,340, up 15.02 per change. Every time we falter, by fewer than 200 units. the next election."

Performance is key in draft rethink of Labour economic policy

Charles Leadbeater studies the ideas of Bryan Gould's planners

of demand management to the ous economic policies. The goal micro-economics of promoting of raising the economy's competitiveness of British tiveness crucially relies on companies. Demand manage improving the performance of improvation and widens consumer retraining programme to the short term, the market trial investment bank; a new spurs competition, stimulates retraining programme to the ous economic policies. The goal market.

In the short term, the market trial investment bank; a new spurs competition, stimulates retraining programme to the ous economic policies. The goal market.

an alliance with the private sector.

Yet it goes on to say that this
It says the central question is:
"What needs to be done to help
the companies, managers, workers, scientists, technologists and trainers, who must meet the challenges of the next decade, and needed for the economy to missistry.

In omic policy for the 1990s."

We it goes on to say that this must be identified on the basis of both more successful and more socialist than our own, yet where tall markets. There is no mention tion of the importance it enjoys of a national economic summit of union leaders, employers and lenges of the next decade, and needed for the economy to ministers.

It identifies Labour's problem in dealing with the main utilities.

But with that shift comes a But the key is a new approach consider in its second, more Consumer satisfaction is a fundamental question, largely to the relationship between the untouched by the party's previous state, the private sector and the report for the party's 1989 conferciency, monopolies often provide

US stockbroker hits out at plans for ITV

of the Rowntree and Cadbury

Schweppes confectionery groups has now surfaced at Westmin-

ster. Motions have been tabled by MPs. Questions have been asked. Ministers have been discreetly

lobbied.
Opposition leaders and senior

Tories both argue that the affair raises questions about the future ownership of British industry,

and particularly its place in a

Industrial issues are seldom raised at Westminster except when they hit the headlines and

involve scandal, strikes, large-scale redundancies or takeovers.

protectionist in the broadest sense. They speak up to defend

sense. They speak up to desend their constituents' current jobs. That epplies particularly when a company with strong local roots is threatened. By emphasis-ing its position in the north-west, Pilkington rallied parliamentary opinion to its side at the begin-

ning of last year when faced with

an unwelcome approach from BTR (subsequently withdrawn).

Rowntree has a similar reputa-tion in Yorkshire, but has been slower to mobilise support at

Westminster. MPs have been pri-vately critical of the company's

ket after 1992.

non European internal mar-

LEADING US stockbroker who has encouraged international investors to bny shares in Britain's ITV companies has attacked government plans to put ITV franchises out to competitive

Mr David Londoner, associate managing director of Wall Street stockbroker Wertheim Schroder, argues that a bidding system would force television companies to exploit the airways to derive maximum cash flow and would come "perilously close to expropriation."

ITV companies, he emphasises, were floated with the encourage-ment of the Government and the Independent Broadcasting

Instead, the US stockbroker suggests three measures that tion in programming and advertising:
The privatisation of Channel

4, although the IBA should con-tinue to protect its programme remit and the ITV companies should get a minority of the based ou profits to a revenue levy. The present profit levy, together with corporation tax, "allows over 60 per cent of pro-gramme and other costs in effect

unlikely to maintain the high standards of British television," slows the rise in advertising says Mr Londoner, who intends rates, increases government revewhich "encourages efficiency, to make his views known to the nues and protects investors."

The solution is to designate

such industries as "public interest companies," which would

have a statutory responsibility to

meet the needs of consumers and

the national economic interest.

minority and special shares. Pay-ment of compensation for exist-ing shareholders is avoided.

which are, "appropriate to the enterprise concerned, conducive to its efficiency, and fair to exist-

ing shareholders."
It is not a detailed policy state-

ment: many questions are left unanswered. But the report is the

first clear indication of what Labour will stand for in the first

Where changes in ownership or control may be necessary, vari-ous means could be used, such as

Ministry defends its record on Chernobyl

BY BRIDGET BLOOM, AGRICULTURE CORRESPONDENT

BRITAIN'S OFFICIAL response were detected over the UK on to the Chernobyl nuclear acci- May 2, but that the area of chief

memorandum publisheu unay.

The memorandum has been submitted to the House of Commons Agriculture Committee.

The committee is conducting an that the lambs concerned were mot ready for slaughter until then not ready for slaughter until then and thus presented "no immediated the human". should get a minority of the shares to compensate for their inquiry into the ministry's reachinitial investment. The shares would have to be distributed or sold, however, within five years.

• A move from a Treasury levy after widespread criticism of the ministry's critics include ministry's concerned."

The diministry that the lambs concerned were inquiry into the explosion at the Chernolth that the lambs concerned were not ready for slaughter until them and thus presented "no immediate widespread criticism of the ministry's critics include ministry's critics include

Authority.

In a letter to the IBA, Mr Londoner, who says he has placed several million pounds of ITV stock with American institutional investors over the past 18 months, says auctioning is simply a had lidea.

The ideal policy for the future of British commercial television, the process who would be the content of the period of the process who would be the content of the period of the period of British commercial television, the process who would be the content of the period of the period of British commercial television, the process who would be the period of the period of the period departments have adequate emers allowly on affected areas and of gency procedures in case of accident at UK or foreign nuclear to farmers.

The document says the £5.2m sufficiently quickly to prevent the danger of contamination to foodstuffs within the UK after Chernobyl. The Government is always and other government departments have adequate emers allowly on affected areas and of gency procedures in case of accident at UK or foreign nuclear installations and that it acted sufficiently quickly to prevent the danger of contamination to foodstuffs within the UK after Chernobyl. The Government's Response. Ministry of ministry and other government departments have adequate emers allowly on affected areas and of gency procedures in case of accident at UK or foreign nuclear installations and that it acted sufficiently quickly to prevent the danger of contamination to foodstuffs within the UK after Chernobyl.

The ideal policy for the future of British commercial television, the period department in the period departmen

increased levels of radioactivity Whitehall, London SWL

dent two years ago was neither danger turned out to be from too slow nor inefficient, the Minstery of Agriculture claims in a Scotland, Wales and Cumbria.

The fact that restrictions on

after widespread criticism of the ministry's response.

The ministry's response.

The document is chiefly concerned to emphasise that the ministry and other government departments have adequate emersionly on affected areas and of south the country Landowners' Association, which have accused it of being ill prepared, of acting too departments have adequate emersionly on affected areas and of south the country Landowners' Association and the co

milk testing began as soon as Agriculture Fisheries and Food,

Civil engineering orders improve amid low profits

because they are not open to competitive pressures; but it would be wrong to open essential services to market forces, it says. Federation of Civil Engineering than 30 per cent.

Contractors.

It said shortages of skilled tion remained keen, and that labour and some building matericivil engineers still found it hard

The findings contrasted with work.

Since 1971 the proportion of growth in workloads.

ORDER BOOKS of civil engineer new construction funded by the ing companies are continuing to public sector, a large slice of improve, but profit margins which would have been done by remain low, according to the lat-civil engineers, has fallen from est workload survey from the more than 51 per cent to less which would have been done by

als continued to affect parts of the industry, and that there were to tender were less buoyant than marked differences in regional performance.

The federation pointed to a slowing in the rate of increase in orders which indicated that "workloads may be starting to tender were less buoyant than at the beginning of the year. In Scotland, opportunities for work continued to be patchy while in north-west England, the orders which indicated that "workloads may be starting to there had been a marked levelling-off in the flow of tenders for work.

recent forecasts based on order Some of that might be due to trends for all aspects of building seasonal factors, it said. The outlinese forecasts indicated that look for the next 12 months was

total construction output might generally satisfactory, the federa-rise by a further 8 per cent this tion added, with most companies expecting stability or moderate

Task force leader to help set up rivers authority BY IAN HAMILTON FAZEY, NORTHERN CORRESPONDENT

MR DAVID RENSHAW, the senior civil servent in charge of plays a central role in co-ordinating Government's Merseyside ing government help for regeneration. ation.

Before joining the task force in 1984, Mr Renshaw worked on water pollution polley. He was a key figure in the Government's liaison with the European Commission in Brussels on that subto London to help set up the National Rivers Authority.

The anthority will supervise pollution, drainage and fishery protection after water privatisa-tion, and Mr Renshaw will start his job at the Department of the Environment today.

is job at the Department of the invironment today.

The Merseyside Task Force was established in 1981 by Mr Michael Heseltine, then Environment today.

last Tuesday, and there has been ment no time to find a successor on riots.

Call for Fawley inquiry

Mr Cecil Parkinson, Energy Sec-Mr Cecil Parkinson, Energy Secretary, calling for a public inquiry into the Central Electricity supply industry provided a liy Generating Board's proposal for a coal-fired power station at Fawley, which is close to Southampton and the New Forest.

Mr Andrew Purkis director of field in such circumstantes. Mr Andrew Purkis, director of fied in such circumstances.

THE COUNCIL for the Protection scrutiny only available at a full of Rural England has written to public inquiry." He said the Government's

ment Secretary, after the Toxieth

the council, said: "The range of The council feels that the potentially adverse effects is so power station's tall stack would broad that it requires the detailed visually damage the landscape.

AMSTERDAM, BRUSSELS OR PARIS. CHECK IN 10 MINUTES BEFORE FLYING OUT.

sures of the 1990s.

companies. Demand manage improving the performance of ment, it says, must complement companies. Does Labour have a supply-side measures to improve credible alternative to the Gov-

the flexibility and adaptability of ernment's micro-economics and

The review moves away from the "alternative economic strategy" developed by the party's left wing, with its talk of widespread nationalisation and planning it argues: "Full employment must

agreements, and leans towards he at the heart of a rational eco-

what part must government play respond to the competitive pres-to providing that help?" sures of the 1000e

an alliance with the private sec- nomic policy for the 1990s."

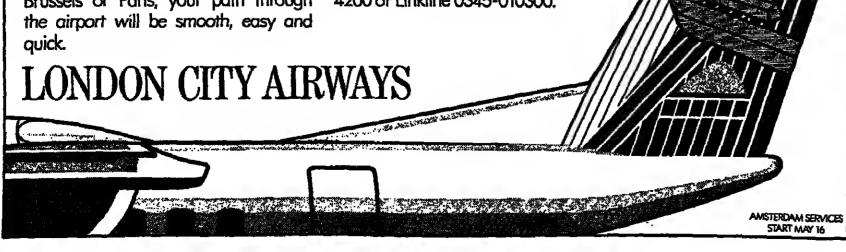
enterprise culture?

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Takeovers in first quarter reach £6.09bn By Martin Dickson

election of the 1990s.

ACQUISITIONS and mergers in the UK by industrial and commercial companies were valued at 28.09hn in the first quarter of this year, the second highest quarterly figure on record, gov-ernment statistics show.

The period included the successful £2.3hn bid by British Petroleum for Britoil, the largest transaction since the acquisition of Imperial Group by Hanson and of Distillers by Guinness. Both were valued at more than \$2.5bn and were concluded in the second quarter of 1986, which produced the record bid value figure of

For the fourth consecutive quarter, the number of acquisi-tions exceeded 250, with the total of 275 deals recorded alightly higher than that of the fourth quarter of last year.

The figures were published in the government magazine British Business, which said last October's stock market crash "seems to have had only a limited effect so far on the number and value of companies acquired."

noby

ir)

SEE NO NEED TO MODERNISE UNREALISTIC WORKING PRACTICES THAT ARE CRIPPLING THE COMPANY.

SEE NO THREAT FROM FOREIGN COMPETITORS WHO DON'T SUFFER FROM THE SAME OUTDATED WORK PRACTICES THAT WE DO.

SEE NO CHALLENGE FROM A CHANNEL TUNNEL THAT WILL OFFER CUSTOMERS AN ALTERNATIVE TO SEA TRAVEL.

ISEE NO SHIPS'

When Nelson turned a blind eye to the dangers ahead there was something heroic about it.

When a trade union does so, it's plain madness.

Because the realities of trying to run a business won't just disappear.

Time and again we explained this to the NUS leadership but they wouldn't see it.

Fortunately, the majority of our workforce did. 65% accepted our offer of between £11,000 and £17,000 per year with up to 243 days off.

An offer that experienced seamen are currently queuing up to accept.

At some stage the talking had to stop and we had to get on with running a ferry business.

If we hadn't, a few years from now, there'd have been no ships to see.

At least, not British ones.



Building Banbury **Bypass**

construction of Contract II of the Banbury bypass on the M40 in Oxfordshire.

This the second of the four contracts forming the bypass which will stretch from Wendlebury to Gaydon. This section will extend from south of the B4031 at Aynho in Northamptonshire to south of the A43 near Ardley.

automated warehouse at Normanton industrial estate, Wakefield, for Bernard Brook transport. Work has started, and the building will be commissioned by the end of August.

Seven contracts totalling \$5.5m
The company has a \$700,000 contract for the construction of a include a \$600,000 head office to the Haddersfield for, for David Lyons & Association and order to build the \$850,000 Salford Toby Restaurant; a \$2550,000 contract for the refurbishment of UMIST's Moffatt Building, and a depot for Cooper Clark, Manchester.

the A43 near Ardley. The project involves 7.3 km of dual three-lane carriageway, plus hard-shoulder, of rigid composite construction. It will include eigh bridges and two culverts. Work should start shortly, and is expec-ted to take two years to complete.

FAIRCLOUGH PILING AND FOUNDATIONS is providing large-diameter piling for Town & City's office development in Old Bailey. London. On a £1.87m award the company is constructing 64 piles of 1800 and 2100mm diameter for the main structure of an office block on a site opposite the Law Courts. Bored by crane-mounted auger down to 45 metres below road level, the piles will enable structural steel columns to be erected within them. The building's ground slab will be constructed on this steelwork, enabling the superstructure to be constructed while the basement is being excavated. On the same contract Fairclough is also auger-horing some 200 piles of 900 and 1200mm diameter for a contiguous retaining wall, part of which will be close to the British Rail viadnet. All piles will be reinforced to resist heave forces. Already underway, the piling programme is scheduled for completion in July.

CONSTRUCTION CONTRACTS | DIARY DATES £21m orders for Cruden

Urban regeneration scheme take the largest share of the total and include the newly announced Liverpool Cathedral College, con-taining 200 Cathedral Park hous-ing units and a conference cen-tre, together worth more than

Also in Liverpool, a £4m contract to build 145 houses and bun-

Warrington-based CRUDEN CONSTRUCTION has increased its factory site has been secured from the Eldonian Housing Coopfrom the Wirral, Crubeen awarded a \$2.57m contract

a start is imminent on its £3m vided by Midland Bani Lydiate Park development in Sef- ECGD supported loan. ton on Merseyside, the final phase of the Edge Lane Develop-

an order to build the \$850,000 Sal-ford Toby Restaurant; a £550,000 contract for the refurbishment of UMIST's Moffatt Building, and a depot for Cooper Clark, Manches-

High-bay automated warehouse

The civil engineering division of WIMPENNY. Handdersfield, has JOHN MOWLEM has been won orders worth over 58m awarded a £17.9m order by the Department of Transport for the design and construct a high-bay construction of Contract II of the Ranhury hypers on the Month industrial assets. Welcondary for Toby Restaurant: a £550,000 Sal-

for, for David Lyons & Associates; a £1.75m office and factory extension at Liversedge for Birkby Plastics; and a \$400,000 Examiner; and a further £650,000 order for extensions and alterations at British Car Auction's premises next to the £62.

Kirkintilloch retail complex

SIR ROBERT ALPINE & SONS appearance. The supermarket has been awarded a £6m contract will have a roof-level car park. Built in the form of a 'V', two enclosed and centrally heated shopping malls will provide 7950 loch, Strathchyde. The contract squaetres of retail accommodations of two levels This roll commodation.

for the Bank of Scotland.

Built on a sloping site which required substantial ground works and a retaining wall, the two-storey retail centre will be of steel-frame construction on con-

includes construction of premises tion on two levels. This will com-

crete pad foundations.

The external finish of stonefaced blockwork and slate covered roofs over part of the development will give a traditional plation in March 1990.

Citizen's factory in Scunthorpe

the 12m contract to design and build Citizen Manufacturing (UK)'s Kingsway, Scunthorpe, plant for project manager, Shim-izu (UK). The contract is to be completed in less than seven months. The factory will make

SHEPHERD has been awarded building a 48,400 sq ft factory and a two-storey block to provide 19,400 sq ft of office accommodation, together with car parking and landscaping. The plant has been designed to facilitate future expansion when required.

omputer printers. Work on site has started for Work has started and Shepherd's contract covers completion at the end of October, ted to take 12 months.

CORPORACION FINANCIERA ALBA. S.A

Grupo March

TO SHAREHOLDERS

Waterfront

den has been awarded the by the Government of St. Lucia for the development of the water-Estate Refurbishment project.

The company's private housing subsidiary, Hillcrest Homes, says a start is imminent on its 23m yield by Midland Bank with an United Bank with an

> The nine-month project, scheduled for completion in December, comprises fitting out a Government office, reconstruction of the seawall using sheet piling, build-ing a composite steel bridge across a small creek, and surface water drainage.

Development at Peterborough

KIER RAST ANGLIA has been awarded a £5.6m contract by Speyhawk Land and Estates for its Rivergate retail development in Peterborough.

The work comprises construc-tion of 25 small retail units with sales accommodation on the ground floor and sales/storage accommodation on the first floor, all grouped around a covered arcade, together with three larger retail units of single-storey con-

Included is construction of a service road, 500 space car park, three service yards, and external paving, including the pedestrianisation of lower Bridge Street and works to the riverbank walkway on the north bank of the River

The work includes diversion by the Rastern Klectricity Board of a 11 kv electricity cable below the Sunce 2010Bio AND INTEREST PAYMENTS new service road and across a new service bridge over the

Construction of the small retail units at the Bourges Boulevard! Bridge Street corner of the site incorporates a listed building which is to be retained and refurbished under the contract and the new units on either side are to be constructed so that their elevations incorporate architecturalfeatures in sympathy with those of the listed building and other Bridge Street properties and include part rendered facades, tiled mansard roofs and timber windows.

Work has started and is expec

TODAY

committee stage. Lords: Local Government Finance Bill, second reading. Select committees: Public Accounts: subject, management of the NHS estate. Witness: Mr L. H. Peach, chief executive, NHS Management Board. (Room 16,

Televising of proceedings of the House. Witnesses: BBC, IBA (Room 8, 6 pm.) TOMORROW Commons: Finance (No 2) Bill,

committee stage. Motion on the Control of Misleading Advertisements Regulations. Lords: Education Reform Bill, committee stage.

Dartford-Thurrock Crossing

Bill committee stage
Licensing Bill consideration of Commons amendments. Select committees: Transport subject, air traffic control safety. Witnesses: Institute of Professional Civil Servants and British

Airline Pilots Association. (Room 17, 4.15 pm.)
Committee on a private bill:

Hampshire (Lyndhurst bypass). (Room 5, 10.30 am.)

COMPANY MEETINGS—
Black (A & C), 35 Bedford Row, W.C., 1200
Davies & Mettalie, Injector Works, Romin Stockport, Cheshire, 11.30

Bradero Properties, O ence Centre, Broad S.W., 11,45 Edmond Holdings, Greet Northern Holes, Station Approach, Penerborough, 11.30

PARLIAMENTARY

WEDNESDAY Commons: Finance (No 2) Bill. Commons: Opposition debate: committee stage. The Crisis in Housing. Motion on EC proposal on the approximation of indirect taxa-Opposed private business from

Lords: Short debate on conditions

of employment of NHS nursing Short debate on telemessages

action to remedy unemployment in west and north Belfast.

Select committees: Foreign Affairs: subject, the political impact of arms control and disar-mament. Witnesses: Foreign Office and Ministry of Defence officials. (Room 20, 10.30 am.)
Trade and Industry: subject,

British Aerospace and Rover merger. Witnesses: Mr Graham Day and Professor Roland Smith. 4.15 pm.)

(Room 15, 10.30 am).

Energy: subject, electricity prisubject, future financing of the bills.

FRIDAY

Treasury and Civil Service: Commons: Private members' bills. Day and Professor Roland Smith.

ply Trade Union Council (Room 8. 11 am.)

Employment: snbject, urban (Room 6, 10.90 am.) development corporations. Witness: Southwark London borough council (Room 8, 4.15 pm.)
Foreign Affairs: subject, the

political impact of arms control and disarmament, Witness: Pro-fessor Lawrence Freedman. (Room 7, 4.15 pm.)

sent by those who have a telephone number.

Consumer Arbitration Agreement Bill, second reading.

Question to Government on Peter Swinnerton-Dyer, chair-pating to remain uncontraction to remain uncontraction to remain uncontraction to remain uncontraction. man, University Grants Commit-tee. (Room 16, 4.15 pm.)

Social Services: subject, resour-cing the NHS. Witnesses: Royal College of Nursing, National Union of Public Employees and Confederation of Health Service Employees. (Room 21, 4.15 pm.)
Transport: subject, airline competition: CRS. Witnesses: Guild of Business Travel Agents and Con(Room 6, 10.30 am). sumers' Association. (Room 17,

vatisation. Witnesses: Representatives from the Electricity Supply Trade Union Council. (Room Committee on a private bill: Hampsbire (Lyndhurst bypass).

THURSDAY Commons: Debate on prisons.

Motion on European Commit-tee for the Prevention of Torture and Inhuman or Degrading Treatment or Punishment (Immunities

and Privileges)-Order.
Opposed private business from Lords: Education Reform Bill.

committee.

Motions for approval on Weights and Measures (Knitting Yarns) and Housing Defects (Reinstatement Grant) Orders.

Select committees: Agriculture: subject, Chernobyl, the Government's reaction. Witnesses: Ministry of Agriculture, Department of Agriculture and Fisheries for Scotland and Welsh Office. (Room 16, 10.45 am.)

Committee on a private bill:

FRIDAY

FINANCIAL

E.C., 1200 BOARD MEETINGS

Pineles Centraries lude. Centraries Trust England (L)

DIVIDEND AND INTEREST PAYMENTS Daylores American Express them Cosess Bros 5.5p Do. "A" (Non-Yig) 5.5p Daniels 5.3 2p De Beers Coseolidated Mines DM 62.5

"6" 82.5em cheguer 1012 pc 1988 6.25pc

WEDNESDAY MAY 11 ehire, 3.30

CCF Group, Cooper Square, E.C., 1200 Catalyst Communicat Street, E.W., 12.00 pre reace, W.C., 12.00
Chyde Petroleum, Holiday Irm, Glengow, 12.00
Essates & Denoral Irw Tat, Grosvehor House,
Park Lane, W., 12.50
Insten, Servey Hotel, Brend, W.C., 10.30
Nonthype Corporation, Great Eastern Hotel,
Liverpool Street, E.G., 12.00
Philoson, 25 Copfinal Avidence, E.C., 12.00

erpool Street, E.G., 12.00 nn, 23 Copituali Avenue, E.C., 72.00 nigen, 1 King Street, Manchester, 10.15 pdt, Palcourt, East Grinsteed, West Sass

Royal Duich Petroleum, Shall Centre, S.E., 11-30. Ryan International, Queen Elizabeth & Confer-ence Centre, Broad Sanctuary, Wassinineter, S.W., 12-00.

BOARD MEETINGS-

BOARD MEET INVOS — Finshit; City of Cadord law. Tat. Chattee Arteans Endernal law. Tat. Faithings Herrison & Cassield Local London Group Meric & Spencer Partiels

Trade Fairs and Exhibitions: UK

Current
British Craft Trade Fair (until Chelsea Flower Show (01-884 May 10) (0282 867153) Harrogate

May 10-12 June 7-9 International Chilled Food Fair International Services and Equipment for Aircraft and Airport Operators Exhibition - AIRPORT (0202 304641) NEC, BirminghamJune 12-15

International Telecommunication Business to Business Exhibition and Information Technology (01-729 0677)
Exhibition - COMMUNICATIONS Business 1

(021-705 6707) NEC, Bituningham June 16-18

Antique and Collectors Fair (01-948 5166) (01-883 7061) Alexandra Palace June 19-22 May 15-19

Shopex International and Point 2444) of Sale at SHOPEX (01-868 4499)

Barls Court

Business Design Centre, Lon-

Personal Investment Marketing Show and Conference - PIMS NEC, Birmingham

Royal Hospital

Royal Highland Show (031-333 Exbn & Trade Centre, Edinburgh

Overseas Exhibitions

Current International Construction & Material Exhibition - CON-STRUCT (until May 12) (01-236

2399) Shanghai May 17-19 European Professional Investors & Financial Services Exhibition MONEY EUROPA (0403 211798)

International Spring Fair (Technical) - BNV (021-454 3885) Budapest

International Wallpapers, Wall-coverings, Furnishing Textiles June 25-July 1 and Household Linen Exhibition - Intrnational Chemical Fair -PARITEX (01-225 5566)

June 8-12 International Wine Exhibition -VINOVA (01-977 4551)

June 11-12 National Country Fair (Dublin 398269) Limerick

June 20-28 Pacific Transport Freight Distribution Exhibition and Conference (01-642 7688) June 21-24

International Jewellery and Gen-stones Fair - INTER-JEWEL (02403 29406) INCHEBA (01-378 7778)

Business and management conferences

Financial Times Conferences: HS Conference Studies; Latest Business with Spain (01-925 2323)

May 11

IVCA: The use of film and video (01-935 2382)

IVCA: The use of film and video (01-935 2382)

C.F.S.C. Centre, London

May 25-27

DTI: Turkey - the tourism boom May 9-10 Financial Times Conferences:

DTI: Turkey - the tourism boom EVCA in association with Finan-and British enterprise (01-881 cial Times Conferences: Venture Symposium 88 - The internationalisation of venture capital

Los-don 90s (01-353 8807)

Dataquest Industry Conference:
Planning and positioning for the Royal Westminster Hotel, Lon-The Economist: The marketing of June 13-14

Money Events International: June 21-22

ing research (0543 263448)

IMRA/EVAF: The changing face The Chartered Institute of Manof information - implications for agement Accountants: Manage-business and industrial market- ment of company turnaround

(01-925 2323)

Eastern Europe (01-925 2323)

SERVETTO SELECTION
THE CASE
DATION AND INTEREST PAYMENTS —
Alida Hidge 6.75p
Britannia Sourity 0.5p
Concolidated Gold Flatte 10p
GG Flaching 5. Furnishings 0.5p
Jacob (W. & R.) 3.4
Middend Sank Subord Fits Rase No. 2001 E115 73
North Housing Association 35-pc Old Ln 2007

Rangories Sirps & Jelleries 5.2p Echoles (George H.) 5.8p Wolstenholme Rink 6.25p

COMPANY METINGS—
THURSDAY MAY 12
COMPANY MEETINGS—
Toring Soft Orintes, Straffuellan Thiesie Hotel,
Haginy Road, Edgewan, Dismingham, 3.00
Telegrand

12.00
Canbridge Electronic Industries. Barten-Burgeons Fell, Monicaeli Squara, Wood Street, E.C., 12.00
Capital & Regional Properties. Goring Hotal, Beaton Place. S.W., 12.00
Corah, Burtaya Way, Laicester, 12.00
Devidson Peares. ISA Conterence Halt, 70
Brompton Read, S.W., 12.00
Guidness, Hitton Hotel, Park Laws, W., 18.00
beatand Frozen Foodes, Second Aveture. Decelde Industries Park. Decelde, 12.00
Jacobs J. John J. C. Gilbon-Ford Hotel, Wellbeck

Mandard Charlered, Connected Rooms, Screet Queen Street, W.C., 12.00 Stat-Phis, 11, Greenfeigh Park, Prince George's Flood, S.W., 12.00 BOARD MEETINGS -

Brent Che don Bryunt Group 1.2p 2000 \$170.31

Derwent Valley 4.3176b EBC Group 4.78p Export-knoort Bar Mady (Republic of) Fito Rate 1984 \$379.17 Johnson Group Cleaners 14.3p

Burrill Jones 7.3p Pargo Plus Raile Sub Cap Nts 1980 \$171.88 FREDAY MAY 13

Brent Wellow, Butchers Holl, 67, Berthelomeur Close, E.C., 10.00 Water Clournes, Bronstord Lens, West Bronsvicts, West Addentic, 12.00 SPP, Bukura Haff, Liney Lens, E.C., 11.00

BOARD MEETINGS—
Interface,
Crystaline
Imperial Cold Storage
DIVIDEND AND INTEREST PAYMENTS—
AAF Investment Corp 3.5p
ANA Investment To 1.5p
Armitage Bros 7-2po tet sing Date 1985-05-2p
BEA Group 2.5p
BEA Group 2.5p
BEA Group 2.6p
BEA Group 2.6p
Expanset Intl 4.5p
Fationt Inda 10pc Cuse Pri 20p
Fatry Pickering 1.5p
Guilfaric Corp 3.5p
House Federal Sanings & Lean Assoc Sols
Jerome (2.5) & Sonn 4.5p Federal Savings & Lean Assoc Sols Jeroma (S.) & Som 4.5p Korse Exchange Bank Fito Rate No. 2005 5365.49 Lowe Howard-Spinit & Bell 6.5p Welforel Westminster Federal Bratislava.

BATURDAY MAY MAND INTEREST PAY DIVIDEND AND INTEREST PAYMENTS—
POWDEND AND INTEREST PAYMENTS—
POWDENS Capital Tat app Deb Red 2pg
(cottle) Esserri New Tat app Perp Deb 2pg Hotel Inter-Continental, Lon-

neagles Hotel, Scotland

Standard Life Assurance Spo Pere 2.5pc TSB Cits Fund Pig Red Pri 1g (State "A" Pig Red Prij 3p Do. Ptp Red Pri 1p (Class "B" Prij Red Prij 3p

HISALBA (Homos ibéricos Alba, S.A.) on the Madrid Stock Exchange. In this respect, the Board of Directors of CORPORACION FINANCIERA ALBA, S.A. has decided to offer its shareholders the possibility. on an exclusive basis, of acquiring HISALBA shares at the price indicated below before they are listed on the Madrid Stock Exchange. HORNOS IBERICOS ALBA, S.A. (HISALBA) SHARES

CORPORACION FINANCIERA ALBA, S.A. and HOLDERBANK have jointly agreed to apply for the official listing of the shares of

held by the applicant.

OFFER CONDITIONS: One HISALBA share (par value of Ptas. 1,000) for every 15 shares of CORPORACION FINANCIERA ALBA, S.A.

Fractions in excess of 1/2 will be rounded up to the next higher whole figure; fractions below 1/2 will be rounded

down to the next lower whole figure. This offer, which will be exercised by delivery of coupon number 89, is not transferable and is addressed exclusively to the shareholders of CORPORACION FINANCIERA ALBA, S.A. that own shares on May 4, 1988, including the holders of new shares arising from debenture conversions through April 30, 1988.

Price: Exercise of this

SPAIN

Telefax: 571 32 51

Proportion:

Applicants:

acquisition right: By notification from the applicant shareholder to the custodian bank or other institution at which his shares of

Period

Corporación Financiera Alba, S.A. are deposited.

The period for making the above-mentioned notification will expire on May 23, 1988. The transfer of the HISALBA shares will take place on the day on which the HISALBA shares are admitted to official listing on the Madrid Stock Exchange, which will foreseeably be before June 30, 1988.

Shareholders of CORPORACION FINANCIERA ALBA, S.A. wishing to receive more information about HISALBA should contact any of the following who upon request will provide a Brief information memorandum on the company:

 CORPORACION FINANCIERA ALBA, S.A. Paseo de la Castellana, 95 pl. 13 28046 Madrid

· GESTEMAR, S.A. Mr. Ubeda Tifno: (91) 435 58 02

• BANCO NATWEST MARCH, S.A. • BANCA MARCH, S.A. Miss Beatriz Longa Titno: (91) 419 11 12

Tifno: 597 21 75 y 571 27 89

Mr. Bemardino Pérez Timo: (971) 46 02 12

• BANCO DE PROGRESO, S.A.

Miss Parra

Timo: (91) 411 35 12

The amount payable in cash to Corporación Financiera Alba, S.A. for the HISALBA shares will be Ptas. 2,000 per share (i.e. 200% of their par value); the shares will be delivered to the buyers free and clear of expenses.

May 12
IPS Training: Varying contracts
of employment – the new rules
(01-354 5858)
June 8-9
Dataques

marketing services (61-839 7000)
Marriott Hotel, London

Marriott Hotel, London

ference (01-825 2023) May 17-19 Europe - one complete market, Financial Times/National Bank the way shead for financial ser of Hungary: Doing business with vices (073085 711) Sheraton Hotel, Brussels

research (0543 263448) (01-637 2311)

Holiday Inn., Bristol 63 Portland Place, London
Anyone wishing to attend any of the above events is advised to
telephone the organisers to ensure that there have been no changes in the details published

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Scottish Eastern her Tet spo Perp Cet 2pc
Do. 4pc Det (Red 3pc
SUNDAY MAY 18
DIVIDEND AND INTEREST PAYMENTS —
Abbett Labs Socia
Altiance The 4-2pc Deb Perd other 16/6/06 2.25pc
Serciess Seak 8-4pp Una Cep Le 1988-82
4.125pc
Do. 18pc Une Cep Le 2008-07 8pc
British Sides 6pc Deb 1888-80 8pc
Capital Variable Rate 1890 2.25p
Chasse Manhatton Corp Setols
Colgate-Palmothe 37cb

Chasse Stanhalton Corp Scies
Colgate-Palmothes Stots
Convertion 10pt 1066 Spo
Do. 94-pc 2006 4 57-500
Exchequer 104-pc Gro. 1066 6.125pc
F A C Smaller Cox 8pc Curr Pri 2 tp
Porth Ports Authority 34-pc Funded Debt 1.575pc
Cates Ruther Cox 48-pc Red Oeb 2.125pc
Classics Corp 34-pc Pri 1.75pc
Classics Corp 34-pc Pri 1.75pc
Co. Gas 64-pc Ann (Perp) 1.578pc
Do. Gas 64-pc Ann (Perp) 1.578pc
Do. Westerworks Funded Debt 32-pc 1.75pc
Co. Westerworks Funded Debt 32-pc 1.75pc
Hambros har Till Spc Curr Pri 1.75p
Socials Mortgage 43-pc level Oeb 2.25pc
Socials Mortgage 45-pc level 19563 2.25pc
Socials Lille Assurance Spc Perp 2.5pc



ANTHONY HARRIS in Washington

BACK IN 1981, at the dawn of Renganomics, Mr Paul Craig deficits, though. In his recent recent to address a gifts writings he has been much condensate conference in London. He writings he has been much condensate conference in London. He writings he has been much condensate that time the official support of the capacity how the US market conference in Mr Donald Regard's fiscal deficit came about. It is clear that they do.

US Treasury team, balancing the calculated down-payment as a monetarism of Mr Reryl Sprinkel increhle surprise. His account of programmes talk like so many

in day

FRIDAY

e, Hede fore \$197 with 14 to 2 to 5 hade \$5.00

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n 22

MAN AND THE

A CONTRACT PARTY OF THE PARTY O

and the expenditure catting of hir David Stockman. Three of these four men are now out of office, monetarism has officially been shelved, and the Budget

In that lost era, though, the who priscalculated what changes it had the secret of economic lib- Volcker was still in charge at the cration; and was anxious to Fed, it was his fault over-tight evangation. Mr Roberts was the monetary policy had provoked most outspoken preacher, and an unnecessary and mexpected was in lecture-thamping form in recession; now he blames an London. He accused the British unforecast drop in inflation, investment community of being which caused revenues to fall exly stick-in-the-mud. What they failed to under

what they inited to understand, he said, was that fiscal deficits don't matter. A US deficit would be a trivial down payment on the great supply-side revolution which would soon create a surge of revenue. He was practically laughed off the platform, and has been pretty lukewarm, and has been pretty lukewarm, about Thatrherism ever warm about Thatcherism ever

Explaining away the US deficit

testi was convinced that from time to time. When Mr Paul

The details do not matter much. Nobody outside the US believed the official US forecasts of spending and revenue at the time, even if Mr Roberts and his colleagues did; and if they thought that the deficit was important, they have had nearly six years to tackle it. It is interesting, though, that he is going to such trouble to try to explain it away. When Mr Paul Craig Roberts is a little ashamed of the

gitts brokers, and American poli-ticians are positively obsessed with the subject. The argency of cutting the deficit is the one point on which the two parties in the Joint Economic Committee of Congress agree in their recent report, and everyone assumes that the bi-partisan Commission which is now studying the ques-tion will recommend a pretty sant cure.

While finance ministers in all the other industrialised coun-tries will certainly welcome this hair-shirt tendency, if only because they have been saying the same thing for years, it is not clear what they are worried about. Not only is the US economy doing a good deal better than most forecasters expected quite recently, but so are the European and Japanese econo-

US growth has improved out of overdone. They were spelled out As far as personal saving is recognition. Consumers are in some detail in November, just concerned, this is probably a

spending, now that the demand claiming that the crash had for cars (stimulated by an end-proved their point beyond con-less price-cutting campaign) tention, by Professor Willem appears to be satisfied. This was Buiter, who has done more to appears to be satisfied. This was Buiter, who has done more to confirmed last week in the look beyond the crude Budget reports from the regional Fednumbers to the economic meaning of deficits than anyone else. In a report on his current deal more up-to-date than the work, he pointed out to the Cendicial statistics. Exports and the for Economic Policy Research investment are making most of that the US deficit, when meaning - a comming - a commination sured in a consistent way, is which used to care to a whole continuously by the standards of

because it is enjoyable; but in borrowing; but Butter argued fact there are good economic reasons for thinking that worry about the US fiscal deficit is recession was to be avoided. when the fiscal Puritans were

which used to seem, to a whole quite normal by the standards of succession of British Chancel- other countries. This is because lors, as desirable as the Philoso- in the US the Federal deficit is pher's Stone, and as unlikely to higger than the whole public secbe seen in real life. As long as the defect, while in most cherthings are going so well, it would seem perverse to change policy drastically.

Some readers may think that I low, and this does argue for am simply commending sin some reduction is Government because it is enjoyable; but in because it is enjoyable; but in fort there are good economic real that this chankl be mute underst

reach middle age, they are tend-ing to save more. It is true that the Federal government does much saving on behalf of the US citizen through the social secu-rity system, and some analysts have argued that the projected deficit is much bigger than it looks, because the surplus of the social security trust funds is net-ted out of it. But what would the British deficit be, under the reputedly prudent Mrs Thatcher,

if liabilities to future pensioners were fully funded? American companies are another matter; they have never been much inclined to hoard cash, and during the take-over fever of the 1980s they have learned to regard cash reserves

a terrible state as a result,

However, Congressional sentiment is now strongly in favour of regulating the markets again, and is especially hostile to corpo-rate raiders. If managements feel the Fed pointed out to me safe again, we may see a rather recently, American citizens do not tend to die in debt, or fall to British drive to strengthen balprovide for their children.
Indeed it already seems that as the American baby-boomers effect on the US trade balance. effect on the US trade balance than any likely change in fiscal policy, and could even provoke a

> Even those who insist that fiscal policy must be judged quite apart from it private sector context should pay more attention to how the bottom line is reached. Even if the Administra-tion has failed to control its deficit, it can claim a repentant's credit for the improvement in economic behaviour. It has brought the dollar back to a defensible parity, and replaced Mr Regan's disastrous tax reform of 1981 with Mr Baker's rather good one of 1986. As a member of the Regan team, Mr Paul Craig Roberts might try apologising for something more important than the deficit.

First among equals

Andrew Fisher and Haig Simonian meet Alfred Herrhausen, executive chairman of Deutsche Bank

men are only the first among equals on its 12-member board. But its decision to let Herchausen continue alone reverts to a pat-

In his modern office on the 30th floor of the bank's Frankfurf headquarters, Herrhausen was in outgoing and affable mood last intends to make it more listernational. At the same time, he plans to adopt a more accessible manement style, one in tune with today'e fast-moving business cou- 1930 flore la Esses ditions. The aim is, he says, "to 1855 Doctorate at Cologos Univer-make Deutsche Bank one of the say higgest and most significant 1982 Johned Relegas in Essen global banks.

With total assets of DM268tin, 1967 YEW finance director Deutsche Bank is number 14 in 1979 Joined Deutsche Bank as depthe world. But Herrhausen has ambitious plans. What is more, 1971 Full board member of beak he believes in falking plainly 1965 John immagement board chairmage of secrety usually associated with the bank.

He does not for one thing

He does not, for one thing, shirk the question of whether was German banks, with their extensive holdings in industry, are too powerful (Deutsche, for instance, sim of developing the bank's owns 28 per cent of Daimler-Benz.) When asked about this, he is not telling the truth. We are a tierrhausen's belief that consti-powerful institution, like others, tancy is the vital third element. The question isn't whether the the future alongside commercial banks have power, but what they and investment banking for a do with it. My ambilion is that German universal bank such as we should use our power respon-

ON WEDNESDAY, for the first time in 12 years, West Germany's largest commercial bank will have one man in fix top job. Alfred Herrhausen, a slim and youthful 58 year-old, will become sole executive chairman of Deutsche Bank, having shared the position for the last times years with Wilhelm Christians, who will retire at the annual meeting. From then, Herrhausen will face the limelight alone.

The bank is at pains to stress the limelight alone.

The bank is at pains to stress manual, he adds: "We must say the banks, but more reserved. that its management board chair what we think, we must do what "We are still looking at this very we say, and we must be what we

What will that mean in practice? Even before Herrhausen tern not seen since Franz Ulrich takes the reins single-handedly, had the job to himself up to 1976, the bank has started to set itself inevitably, it makes him the apart from many of its rivals, focus of close attention in Ger-Confirming suggestions that his many's financial and industrial undisputed ascendancy signals a change of image, he has chosen an prignal way to further his

PERSONAL FILE

uty board member

world importance.

His public hints at a moratosays decisively, "I react posi- rium for some Third World debetively. It is wrong to say we ors have already caused raised aren't powerful. Whoever says eyebrows. But of more direct sigthat should either know better or milicance for the bank's future is is not telling the truth. We are a Herrhausen's belief that consul-

It has already bought Munich-

"We are still looking at this very carefully," says Herrhausen. In line with his belief in extensive thought and analysis before decisions - "it can be wrong to decide on complex problems too satting up in insurance is now under way, with a decision possi-ble after the summer.

With deregulation in the air and talk of freer competition in Germany, he insists that "there can't be artificial barriere" between banking and insurance clearly compete with the insur-ers, though "in the short run, we ever, he recognises the political could be partners." Germany's barriers and remains cautious

much on his mind. "We strongly of the big

But the bank is not resting there. It would like to raise its 35 per cent stake in Spain's Banco Comercial Transatlantico. "It all depends on the approval of Spain's central bank, says Her-rhausen. So far, the door is closed, but when the authorities finally allow foreign groups to merchant bank, a stake which

buy something," he says. How-

tor comes under financial pres- are not many candidates to buy.

welcome the political goal" of a well placed eisewhere in Europe. free European market, he says. In Portugal, it has plans to Buying Banca d'America e d'It-develop MDM, a small merchant alia in late 1966 was "the first bank, which it now controls fully. visible step." It also remains one it would also like to raise its 50 per cent hoiding in Albert de Amro, its partner.

> Scotland. What of its near 5 per the Federal Republic's cent of Morgan Grenfell, the UK and industrial recovery. gan Grenfell itself.

with industry, his influential supervisory board seats at companies like Daimler-Benz and Continental tyres, and his close

and initiative in recent months. "The questions that politicians have to deal with today are extremely complex. There are no simple solutions. Some people are always upset by what politicians do and no political decisions ever get full acceptance."

"Sometimes," he admits, "I wish the politicians would show a bit more courage and try to control or shape the supposed Zeitgeist (spirit of the times) rather than follow it." But on the whole, he thinks, "the performance of this Government stands up well." One step he does advocate is a lower tax hurden for industry, since Germany has some of the highest rates in Europe. He also questions whether German labour costs can continue so high and whether demands for shorter hours are

appropriate.

But be is not pessimistic about the German economy. Nor does ing that talk of Eurosclerosis and Europessimism has disappeared. "I see German industry as being adequately flexible, innovative, creative, and skillful so that it can continue to play a role in world markets. German industry knows what it means to export, it has been forced to do this since

Thus, he adds: "I don't see Ger-many's status as an industrial country as being in danger," citing its attention to quality, mar-keting, and training. While Ger-many has thrown up few big entreprenenrs recently, he emphasises the strength of its medium-sized businesses (Mittelstand). There is enough innovative strength, energy, and marketing drive." But the maintenance of Germany's strong position cannot be taken for granted, especially with aggressive competition in export markets. He reckons politicians, including Kohl, are aware of this.

At one time, before moving to Deutsche Bank from Vereinigte Elektrizitaetswerke Westfalen (VEW), the Ruhr utility, 18 years ego, Herrhausen briefly toyed with the idea of going into husiness himself. But now he feels happy with his task at the bank, pointing out that the 1990s will be a fascinating time of change, opportunity and risk. "I don't miss anything." Half-jokingly, he comments: "There is nowhere higher than the top."



ers, though "in the short run, we ever, he recognises the political in the US, Deutsche Bank, like could be partners." Germany's barriers and remains cautious many others, is waiting for the ageing and declining population about whether metters will reform of the Glass-Steagal act means private life insurance and change mickly after vectorday's "Of course, you've got to work hard in a job like this. But you role in last year's change of chief must always enjoy the work, then it does not become a burther it does not become a burther but has to the Bonn political means private life insurance and change quickly after yesterday's which prevents commercial pension schemes should become elections. But the bank has done banks from underwriting most more important as the state secden." He may well find the job of sole chairman more taxing, but insists now: "I don't feet that I am over-stretched, over-hurdened, suffer from stress, or cannot master what I need to do."

"Kohl and I have been friendly for many years," he says, when asked if be can be counted a close advisor. He describes their relations. some discreet homework. "There are not many candidates to buy, but we've already looked at some interesting ones."

Deutsche Bank is already fairly preliminary talks," though no firm plans have yet emerged. ure. Preparing for 1992 is also very but we've already looked at some interesting ones." With his extensive contacts

Bary, a trade financing bank in the Netherlands, but that mut Kohl, Herrhausen has the depends on agreement from version of Hermann Abs. now 85, Further expansion is also of the bank and a key figure in planned in the UK, notably in the Federal Republic's financial

Heading Deutsche Bank is not take control of local institutions, has been seen by some as the a job that Herrhausen feels is too "we think we'll be the first bank to make use of this."

We have told Morgan Grenfell also that he is working with France is its other key market we are ready to provide any help highly qualified colleagues. But a Europe and its "number one they would like, incloding a par- be admits he could often do with in Europe and its "number one they would like, incloding a partarget zone," not least because of ticipation." But he does not anticits economic and political ties ipate further developments as keen sportsman, he likes cycling
with Germany. "We would like to long as nothing changes at Morand skiing and was once in the national hockey team.

JUSTINIAN

THE CENTRAL Council for Education and Training in Social Work (CCETSW) last week suffered a stunning rebuff from the Government to reduct from the covernment to its proposals for major rations in the training of social work-ers. Under the Council's propossis, costing approximately 240m a year from 1981 onwards, most social workers would have three instead of two years basic training before qualifying. The council proposes a qualifying diploma in social work (QDSW).

Twenty-seven organisations had indicated to the Government their full support for a minimum period of three years' basic training in social work. Only one organisation - the National Association of Probation Officers — and a handful of individuals were opposed.

Recent child abuse inquiries have identified bad practices

Reform of social work training

by social workers in their handling of cases of suspected child abuse, most of which were traceable to the lack of adequate training in child care.

The Cleveland inquiry report of Mrs Justice Butler-Sloss is the bat handed in the Section. due to be handed to the Secretary of State any day-now. It, too, is likely to endorse the stentorian tones of social work educators, local authority employers and practitioners that training is a key factor in coping with the increasingly heavy demands made on social services to protect children

from abusing parents.

A particularly depressing aspect of social work training ching of law and the ent of courses in law for social workers. A recent report by four academics in law and social work, called The Law Report, presented a disqui-etting picture. The study revealed that social work students did not receive the training necessary to equip them for finding the law from textbooks. Few had grasped the frame-work of the law and seldom did they know the relevant stat-

utes in any detail.

Present-day training arrangeents have been overtaken in the last 15 years, when the coursee were originally devised. In legislation alone there have been 62 Acts of Par-liament since 1972 that have significance for some aspect of social work practice. The conclusion of the

authors of the study is that the training system for social workers has entirely failed to ensure that qualifying social workers know their own legal powers and duties, or that they are able to work professionally and accountably within the framework of the law. Law is only a fragment - though a basic and important one - of the vast range of topics that social workers need to cover in

The Government may find, however, that its own state of ignorance about the law will rebound to the advantage of social workers. Since the early part of this decade, there have been moves within the European Community for the mutual recognition of higher education diplomas. Under the impetus of last year'e Single European Act and during the current West German presidency of the Council, the movement for such recognition has gathered pace. In May, 1986, the European Commission pro-

duced a draft directive on a general system for the recogni-tion of higher education diplo-mas awarded on completion of vocational courses of at least three years' duration. By next month the draft will be forwarded to the European Parliament at Strasbourg for approval and will be returned to the Council in Brussels by the end of the year. The aim is to have the directive in operation by January 1 1991.

The directive is general in nature. There will be no exclusions for particular professions, although a minority of mem-ber-states still have problems about including teachers and health professions and certain other onblic sector activities. But the United Kingdom Government has supported the inclusion of teachers and health professions, subject only to satisfactory procedures to maintain standards. "Higher education diploma" is defined as meaning the final qualification necessary to pursue a professional activity. The recogni tion of diplomas is thus related to professional, rather than academic purposes. Social work training for employment in local authority social services departments is clearly

within the directive. When the directive become effective in 1991, the UK will be in breach of the minimum requirement unless the three-year QDSW has been intro-duced. How then can the Government ensure now that, come 1991, there will be compli-ance with the directive.

If it is argued that the directive is still only in embryo, and therefore not yet part of Euro-pean law, it is sufficiently advanced in the European legislative process to be a major factor in any decision-making now relating to social work training. In giving its thumbs-down to CCETSW's proposals, the Government is exposing itself to a challenge in the courts that inadequate or no attention has been paid to the imminent impact of the council directive.

The social work world is sufficiently aroused - its chairman, Professor Berrick Saul of York University described the Government's response as "derisory," and as "a wholly unsatisfactory reply to the overwhelmingly strong case for major change presented by the Council" - that recourse to the courts seems likely.



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In the seven years before he tions as "completely spontane-reaches the retirement age of 65, ous." Nor, tactfully, does he align Herrhausen will find it harder to himself with those who have

limit demands on his time. Apart sharply criticised Bonn's argued from his banking and industrial lack of economic far-nightedness

Taking a carrot and stick approach

Michael Skapinker on corporate attitudes to liberalising legislation

glossy pamphlets and briefings, managements of British companies are trying to dissuade their employees from leaving their company pension schemes

employees gain the right to take out privata pensions, company schemes will be hit by a signifi-cant oumber of defections.

Some pensions managers, how-ever, like Graham Wright of Courtaulds, the textiles and fibres group, take a more relaxed view. The information brochure the group has seot its employees candidly admits that personal pension policies "may, in some circumstances, provide more

than some company schemes."
It adds that "if you are young and leave the company with less than, say, ten years' service, a personal pension policy is likely to be worth more than the Cour-

All the same, Wright believes that few employees will actually make their own pension arrangements. He originally thought that the Courtaulds scheme might lose up to 10 per cent of its mem-bers. He now thinks the proportion will be closer to 1 or 2 per cent, and certainly no more than 5 per cent. "Most people don't think about their pensions at

return to it wheoever they want. provided their bealth is satisfactory. There is no limit on the number of times they can leave and return.

Legal and General, the financial services group, seems, at minds on the issue."

first sight, to be even more He says that some "impressionrelaxed about its employees tak- able" amployees have already ing up personal pensions. Staff been canvassed by personal pen-who opt out of Legal and Geo-sion salesmen. "They may have eral's non-contributory occupa-been approached before they read tional scheme are being offered a our literature. Those that I spoke salary increase of between 5 and to didn't understand that they 10 per cent, depending on their

Legal and General also to be a major provider of new tory.

to be a major provider of new tory.

"We can't sey 'you'd be an "We can't sey 'you'd be an scheme" personal pensions, but Chris "We can't sey 'you'd be an Hatry, its pensions director, absolute fool to leave our scheme denies that there are any cynical because it's non-contributory', motives behind the salary offer, but we're trying to prevent peoor that the group is actively eocouraging its employees to opt out of their occupational scheme.

The additional salary, he says, is merely recognition of the fact that employees who opt out of Legal and General's non-contrib-utory scheme would suffer a cut in take-home pay through having to pay e higher rate of national

Without the offer of a salary increase, he says, the freedom to choose, which the new pensions regime is supposed to offer, would be illusory.

Although younger and more mobile employees might well be better off with a personal pen-sioo, "we are oot encouraging sioo, "we are oot encouraging people to leave our final salary scheme," Hatry says. "We feel, however, that if there's a choice of a real alternative then our final salary scheme becomes more credible. It gives us the opportunity, if we've got a 40 year old joining us, of justifying the final salary scheme as against that additional salary. We feel that that employee would vaine that choice more than being just sncked in to our

Aggressive

Other companies, however, are taking a more aggressive approach in trying to dissuade their staff from leaving their all," be says.

Those who do decide to opt out example, have warned that of the Courtaulds scheme can employees who leave the company scheme will not be allowed to return at all.

Rex Peacock, group pensions manager of the TSB Group, says that his company is banning re-

would have to contribute (to a age, personal pension)." The TSB
Legal and General also intends Group's scheme is non-contribu-

ple making mistakes in the early

people who are very enterprising (about their pensions). But they are quite wrong. I can't see the value for anyone in leaving our

A eurvey* of 260 pension schemes, carried out by the Confederation of British Industry in January, found that a significant number of companies were think-ing of following the TSB's example and banning re-entry for those who opt out. The survey found that 18 per cent of compa-nies had already decided to place a complete ban on re-entry. Another 25 per cent were consid ering such a ban.

In addition, 17 per cent said they would refuse to allow employees back into the occupational scheme if they were above a certain age. Another 33 per cent said they were considering imposing an age limit. W.H.Smith. for example, has

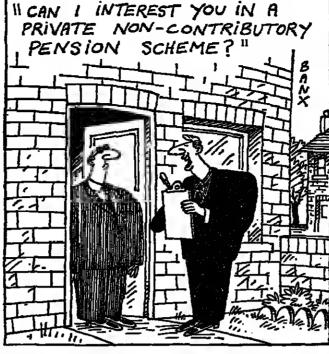
"Peopla can change their minds and realise they've made e mistake," says Sheila Gleig, the company's pensions administration manager. What they cannot do is decide to opt back into the company scheme in the later years of their working lives. "If they're over 45, they shouldn't have opted out in the first place," she says.

Anathor determent that companies in the dependents of non-members of companies intended to deny dependants of non-members other benefits, such as widows' and children'e pensions.

Of those companies surveyed, 71 per cent said they would definitely deny benefits to the dependants."

Another deterrent that compaof death-in-service benefits from those who leave their schemes. The CBI survey found that as many as 50 per cent of companies employers are using is refusal to intended to deny employees who contribute anything above the opted out lump sum death bene legal minimum to the personal of staying in the existing scheme fits. Another 14 per cent said pensions of those who opt out of or switching to the new one.

they were considering doing so.
Only 23 per cent said they would definitely maintain death would contribute more than the in-service benefits for all employ-statutory minimum. Four per ees, whether inside or outside the cent said they were thinking of company scheme. But the CBI doing so. On the other hand, 78 said that several of these compa- per cent said they would defi-nies intended to reduce the lump nitely not make any additional sum benefit for those who opted contributions and a further 13 out, possibly to one year's salary per cent said they were unlikely rather than two or three years' to do so.



rvice benefits as "monstrous", adding that he would not want to, be responsible for telling widows that the company would not be giving them any money because their late bushands had opted

a certain age. Another 33 per cent said they were considering imposing an age limit.

W.H.Smith, for example, has however, defends the denial of decided that employees who opt out of the company scheme will be permitted to return only once, and then only if they are still but it's not our choice. The government has given individuals. under 45.

"Peopla can change their this freedom to ignore their

Another deterrent that companies are using is the withdrawal dants of non-members, An additional 17 per cent said they were thinking of doing so.
Another sanction which

Companies are not, however,

One pensions maneger relying solely on the stick to per- WC1A 1DU. CB1 describes the denial of death-in- suade their employees to stay Non-members £20.

with occupational scheme There are several carrots on offer too, including improvements in requirements for entry into com-

The CBI found that 16 per cent of companies were reducing the schemes and 10 per cent were lowering the minimum length of service required. Seven per cent were admitting part-timers into

Several companies also said they were introducing or improving their occupational scheme death-in-service benefits and dependants' beoefits. Five per cent of the companies said their pensions would be mada inflation-proof.

Some said they would reduce the level of employees' contribu-tions. A few said they would scheme. Allied-Lyons, for example, has set up a non-contributory scheme alongside its existing contributory scheme.
All new employees will go into

tha non-contributory scheme Although the new scheme will produce a lower final pension than the existing scheme, employees will be able to pay additional voluntary contribu-tions in an attempt to make up

the difference,

"Meeting the Challenge in '88.

The CBI Survey of Company Pensions Policy — March 1988. CBI

Employment Affairs Directorate,
103 Nan Orford Strate London 103 New Oxford Street, London WC1A 1DU. CBI members £10.

Training

BA's Top Flight path

Michael Skapinker on the airline's Executive Academy

resources director Nick Georgiades scribbles furiously as he attempts to explain, through a series of arrows and diagrams, the many educational opportunities his company is offering its attempts, have to be nominated to be management. Courses at the their gunralows and the series of the series o

By the time he has finished, his piece of paper is as crowded as the skies above Heathrow Air-

An arrow taking off from Fundamentals of Supervision, destination Management Academy, is involved in a near miss with an arrow which has just left Open MBA on its way to Senior Man-There are arrows stacked up above Managing my World and one about to land at Welcome to

courses are actually very easy to understand. They are all part of the company's drive to develop the second

directors and managers for the decades ahead. BA was privatised last year. Before that, the company had put its front-line staff through a customer service course called Putting People First. Its managers

had been through a course called Managing People First. Apart from these, however, "as a nationalised industry, we didn't do any systematic management development," Georgiades says. Now "it is imperative that we ensure the managerial compe-tence of the airline."

Some of BA's new courses are already under way. The remain-der are all due to start later this year. Like a growing number of The final Top Flight course is calls it, bu UK companies, BA has tried to called the Executive Academy, of people.

by their superiors.

The first of these, Top Flight Management Academy, is aimed at promising BA supervisors. Those who complete the two year, part-time course, receive a Diploma in Business Administra-tion from the University of Lancaster. The course has, however, been designed to suit BA's own circumstances.

It will be taught at the com-pany's own residential training facility. Subjects will include customer awareness, developing budgets in an uncertain environ-ment, and identifying BA's cus-tomers and looking at what they

The second course for high flyers, the Top Flight Senior Management Academy, leads to a Masters of Business Administration from Lancaster and has also been designed to meet BA's own

BA says that the MBA course is intended to be the primary ronte to a senior management position in the company. Applicants for the course, which is also two years part-time, will be interviewed by senior managers and by a psychologist. Students on the MBA course

will study marketing, informa-

AIRWAYS' human ensure that its management and is aimed at BA's future direc-

senior management courses at Harvard, the Massachusetts Insti-

Harvard, the Massachusetts Insti-tute of Technology. Standford and Insead, the Burchean Busi-ness School at Fontainehlean. The courses will last for up to 12 weeks. Those who so on them will, in most cases, leave their current jobs and take up new posts when they return. Georgiades concedes the

Georgiades concedes that because students on all these courses have to be nominated by their superiors, the company might be falling to identify hid-den talent

den talent.

For this reason, and to give a wider range of staff access to education, the company is also offering courses which are open to all employees. These range from Managing my World, a course aimed at belying employ-ees plan their careers, to an MBA designed and taught by Bath Uni-versity.

Applicants to the MRA will not need a first degree to get on to the course. It will be open to 50 students a year, chosen for their motivation, commitment and performance in written tests.

The MBA will be taught on

British Airways premises, but apart from some case studies on the airline industry, the course has not been substantially tion technology, finance, organisational behaviour, airline management and business strategy.

The final Top Flight course is calls it, but open to a wider range

Management abstracts

The blocked executive, L Korn in Across the Board (US), Jan 88 (6

or obstructed by their peers; explores avenues for escape from ing each kind of situation. Stresses ises.

87 (4 pages) .
Explains how to cope with

employee complaints, why they occur, and how to recognise the non-verbal variety. Advises un bow to understand employees, Examines the difficulties expe- and on the need to bave rienced by executives faced with up-to-date knowledge on con-career blocks arising from their tracts and working conditions, own limitations, their own such low to explain the rules, and the cess, being in the wrong place, need to maintain records of combeing trapped behind their bosses plaints. Stresses the importance of controlling emotions, explaining decisions and keeping prom-

the importance of honest self-appraisal.

Fromotional elements in industrial purchase situations. D W Handling employee complaints Jackson + others in Journal of

effectively. D K Denton in Admin-istrative Management (US), Dec 87 (4 pages)

Advertising (US), No 4 87(9 pages)

Addresses one of the most important and least-explored topics in publicity management -the relative importance of differ-ent publicity techniques (such as

different product types, different purchase situations (from firsttime buyers to re-ordering), and different industries (from phar-maceuticals to aerospace); draws conclusions and is surprisingly thorough for such a broad sub-

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Purchase Fund Agent

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Trade classification: Paper, Printing and Publishing
Date of appointment of joint administrative operates 26 April 1988 Name of pers

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RAND MINES LIMITED

Amount (South African currency)	105 cents per share
Last day in register for dividend (and for changes of address or dividend instructions)	Fnday. 27 May
Registers closed from to (inclusive)	Saturday, 28 May Sunday, 5 June
Ex-dividend on Johannesburg stock exchange London stock exchange	Monday, 30 May Tuesday, 31 May
Currency conversion date for sterling payments to shareholders paid from Loudon	Monday, 30 May
Dreidend warrants posted	Frickey, I July
Payment date of dividend	Monday, 4 July
Rate of non-resident shareholders tax	15 per cent

The full condenses of payment of this dividend may be inspected at or obtained from the Johannesburg and London offices of the company. By order of the board RAND MINES (MINING & SERVICES) LIMITED Secretaines per F D W PEACHEY

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The owners of participating stock april 1984 of ECU 1005 of COMPAGNIE DE SAINT GOBAIN are informed that the Gen-SARIT GOBAIN are informed mat the Gen-eral Meeting will be half on May 25, 1966 at 1145 at the registered office of the Company, 'Les Mirotra' 18 avenue 74, bace in COURBEVOIE (82400). This meeting will enset 65 the tolkowing meeting will linked to the brothing agends.

- Soprid of directors to Brancial year 1967.

- Auditory' report on financial year 1967 accounts and elements for fixing the participating stock yield.

- Fixing the income of the masses antified recreased these.

representatives.

- Powers for termelities.

Yo attend the meeting the participating stock owners will have to provide a blocking affiduret issued by the trustee and in order to appoint a deputy at the meeting they will have to add a proxy to this attribute.

ENGELS-HOLLANDSE BELEG-GINGS TRUST N.V. (English and Durch Investment Trust) Established in Austardam. NOTICE is hereby seven that the Annual General Meeting of Shureholders will be held on Tuesday 31st May 1988 at 12.00 hours of the office of the Company. Krazesgracht 674, Ansterdam. Shareholders wishing to attend the general meeting of the Company must Deposit their shares not less than seven days before the meeting with Hollandse Koopmastounk N.V., Kenzersgracht 674, Ansterdam or with Hill Satmel and Co. Limited, 45 Beech Street, London ECZP 2LX. A deposat certificate will be issued to such shareholders which, upon gureader, will entitle them to west at the meeting. Holders of shares registered with the Company must content to the stable of the content of th

Legal Notices

NOTICE TO ALL HOLDERS OF HSN'S EURODOLLAR 51/3% CONVERTIBLE SUBORDINATED DEBENTURES **DUE APRIL 22, 2002**

The Supplemental Indenture dated May 15, 1987 ("Supplemental Indenture") by and between Home Shopping Network, Inc. ("HSN") and Bankers Trust Company ("Bankers Trust") relating to HSN's issuance and sale of \$100 million principal amount of its Eurodollar 5½% Convertible Subordinated Debentures due April 22, 2002 (the "Convertible Debentures") provides that the conversion price of the Convertible Debentures will be reset on April 22, 1988 to the lower of the current conversion price of \$25.80 per share of HSN Common Stock or 120% of the average of the last reported sale prices of HSN Common Stock during the thirty trading days immediately prior to April 22, 1988. Based upon this formula as specified in the Supplemental Indenture, the reset conversion price of the Convertible Debentures would be \$7.05 per

share of H5N Common Stock as of April 22, 1988. On April 18, 1988, however, HSN filed a lawsuit in the U.S. District Court in Tampa, Florida against, among others, Drexel Burnham Lambert Incorporated ("Drexel"), Michael M. Milken ("Milken"), certain other named and unnamed defendants and Bankers Trust as Trustee under the Supplemental Indenture and the Indenture dated April 22, 1988 (the "Indenture"). HSN has requested in the lawsuit that the reset provision contained in the Supplemental Indenture be rescinded and declared null and void on the grounds that, among other things, HSN was fraudulently induced to enter into the Supplemental Indenture after the closing of the transaction and that HSN received no legal eonsideration whatsoever for having entered into the Supplemental Indenture. If HSN should prevail in this lawsuit, the original conversion price of the Convertible Debentures of \$25.80 per share of HSN

Common Stock may be reinstated.

HSN intends to bonor all provisions of the Indenture end the Supplemental Indenture including, without limitation, the reset provision contained in the Supplemental Indenture until such time as a court finally determines whether the Supplemental Indenture should be rescinded and the reset provision nullified. Until such a final determination is made, the Company intends to affix an appropriate legend to stock certificates representing that number of shares of HSN Common Stock issued upon conversion of the Convertible Debentures which exceed the number of shares which would have been issued at the original conversion price of \$25.80. The legend will identify such shares as ones which may be cancelled in the event that the Company prevails in the lawsuit and the original conversion price of \$25.80 per share of HSN Common Stock is reinstated.

HSN wishes to make clear that the Bankers Trust has been named as a party in the above described litigation only for technical reasons in its role as Trustee for the Convertible Debentures.

By Order of Home Shopping Network, Inc.

By Nando DiFilippo, Jr. Executive Vice President, General Counsel and Secretary

WOODWARD & BARUGH LIMITED | IN THE MATTER of

Nature of business: Precision S

Date of appointment of edi-22 April 1988 receiver: City of Westminster Assurance Company United

Cork Gully 3 Mobile Street London ECZY 700

PRIZELAUNCH LIMITED (FORMERLY SLEEVEPRINT LIMITEDA AND IN THE MATTER OF THE

COMPANIES ACT 1948

Notice to hereby given that the creditors of the above-named Company, which is being outsiterity wound up, are required, on or before the fifth day of July, 1968, to send in their full Christian and harmane, their addresses and descriptions, full particulars of their debts or claims, and the names and addresses of their Solicitors in enty to the undersigned ERIAN MILLS of BOOTH, WHITE & CO., 1 WARDROBE PLACE, CARTER LANE, ST PAULS, LONDON ECAV SAJ the Liquidator of the said Company, and, if so required by entites in writing from the said Liquidator, are, personally or by their debts or claims at such time and place as shell be specified in such notice, or in default thereof they will be scaluded throw the benefit of any distribution made before such debts are proved. DATED the ZENO day of APRIL 1986.

Contracts & Tenders

PROGRAMME DE PRODUCTIVITE 1989/1990 1 - La Societe Cotonnière du Tchad (Cotonchad) invite, par le oresenter leurs offres sous pli ferme, pour la fourniture des

- Insecticides 3 litres/ha

• Simple lot No1 = 466 800 litres lot No2 = 277 200 litres Binaire Aphicide lot No3 = 613 240 litres lot No4 = 364 160 kires

Bonaire Acaricide lot No5 = 138 600 litres

● Simple = lot No6 = 155 600 litres

lot No7 = 92 400 litres

Binaire Aphicide lot No8 = 204 413 litres
lot No9 = 121 387 litres Binaire Acaricide lot No 10 = 46 200 litres Les caodidats admis a concourir peovent obtenir des

Les caodidats admis à concourir péovent obtenir des informations supplémentaires et examiner les dossiers d'eppet d'offres dans les bureaux de:

- Direction genérale de Cotonehad BP - 1116 N'Djamena TLX No5229 KD Telephone: 51-41-32 / 51-20-62

- Direction commerciale Cotonehad Paris - 13 rue de Moncau 75008 Paris: Telex No 644 046 F.

Telephone 43-59-53-95 Ambassade du Tchad a Paris: 65 rue des Belles Feuilles 3 - Tout candidat admis a concourir, interesse par le présent avis, pourra acheter un jeu complet de documents d'appel d'offres, sur demande écrite aux services cites ci-dessus et moyennant.

paiement d'un montant non remboursable de 30.000 F.CFA (600 FF.) - Toutes les offres doivent être accompagnées d'une caution de soumission d'un mootant d'au moins deux (2) pour cent de la valeur de chaque los pour lequel une proposition est faite, cette cantion doit etre déposée comme partie integrante de l'offre a l'adresse ci-apres au plus tard le 15 Juin 1988 sauf modification de date qui sera amoncée officiellement eux candidats.

Les offres seront reçues a la direction genérale de Cotonchad B.P. - 1116 N'Djamena Tchad. Les dossiers seront disponibles aux adresses ci-dessus mentionnées à compter du 2 Mai 1988.

PROGRAMME DE PRODUCTIVITE 1989/ 1990

1- La Société Cotonnière du Tchad (Cotontchad) invite, par le present appel d'offres, les candidats admis a concourir a présenter leurs offres sous pli ferme, pour la fourniture des intrants cites ci-après: - 1.000.000 (un million) de piles eléctriques de 1.5

volts type R 20.S export. 2 et 3 Même texte que pour l'Offre d'Appel pour les Insecticides ci-dessus.

Toutes les offres doivent être accompagnees d'une caution de soumission d'un montant d'au moins (2) deux pour cent de la valeur du lot. Cette caution doit être deposee comme partie integrante de l'offre a l'adresse ci-apres au plus tard le 15 Juin 1988 sauf modification de date qui sera annoncée officiellement aux candidats.

Les offres seront recues a la direction générale de Cotonchad B.P. 1116 N'Diamena Tchad. Les dossiers seront disponibles aux adresses ci-dessus mentionnées a compter du Mai 1988.

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Architecture/Colin Amery

Flavour of classicism

affairs in the capital this month. It is appropriate to begin with a look at the work of the architect Joseph Bonomi (1739-1808), whose recently re-discovered drawings are on display at the Heinz Gallery of the RIBA at 21, Portman

Square until June 18.
Bonomi really typifies architec-tural Auglo Italy and his career is a remarkable illustration of the international influence of classicism. The lasting influence of Italy upon English taste is a compelling subject in itself - cer-tainly in the eighteenth century it was the mixing of artists, architects and patrons from both comiries that produced a period of profound creativity. Bonomi was born in Rome where he was trained as an architect and developed remarkable skills, as a draughtsman. There is evidence to suggest that Clerisseau may

have been his drawing master.
His great talent was spotted by the architect James Adam on his Grand Tour in 1761 and he was employed by the Adam brothers for the next 18 years. At first he worked measuring and drawing the Roman antiquities and then in 1767 he travelled to England where he stayed until his return to Rome in 1783.

to the painter Angelica Kauff-mann and the catalogue to the exhibition, by Peter Meadows,

There is a strong Angle-Italian explores the fascinating web of In the country, and therefore flavour about architectural related artists, architects and less publicised at the time was

The most brilliant drawings in the exhibition are the perspec-tives of interiors. The library of Lansdowne House in London which was exhibited in the Royal

The exhibition does what the Academy in 1786 and Charles Townley's Sculpture Gallery and introduces a forgotten talent have never been seen publicly with original material of the before. Both of these are stun-ning drawings combining total accuracy with a sense of delicate drama. His work is not as origi-nal as Soane but it would, I sug-gest, be fair to say that his archi-tecture has more power than the work of his master Robert Adam. His very anstere stripped down exteriors have a power unusual for a neo-classical architect work-ing in England. Did he know Ledoux or Boulee?

His plain country houses, like Longford Hall in Shropshire, Roseneath, Dumbartonshire, or Eastwell House in Kent are all enlivened by the use of the large collumnal restricts tracted as a enlivened by the use of the large columned portico treated as a porte cochere. They are powerful designs and Bonomi was fashionable enough as an architect to be apart and exposed the fragments room and the painted ceiling by Rigand.

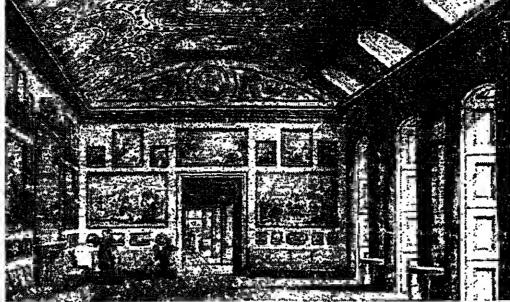
related artists, architects and patrons working in England in Bonomi's time.

Less publicated at the time was the Pompetan Room for his patron Lord Aylesford at Packington in Warwickshire. In the

very best exhibitions should do highest quality.
Over at The Building Centre Gallery in Store Street, London,

WC1, another Italian architect is on show but a more recent one -Carlo Scarpa (1906-1978). It is a display organised by enthusiastic disciples of Scarpa from the University of Edinburgh and it concentrates on the architect's work at the Castelvecchio museum in Verona. Any visitor to that museum will know that Scarpa remodelled it from 1967 to 1973. The most memorable element of his design is the elevated eques-

trian statue of Cangrande. able enough as an architect to be apart and exposed the fragments referred to hy Jane Austen in and layers. His drawings shown Sense and Sensibility. His best at the exhibition are very revealknown interior is Mrs Montagu's ing of the process he went Great Room of 1789-91. The open-ing breakfast party excited com-ment both on the design of the solution and is engaged in a process of change. His treatment of the objets d'art would today be



Joseph Bonomi's The Drawing Room, Lambton Hall, Co Durham, c1800

seen as unconventional and prob-his worth knowing what you are design philosophies of the 1930s grounds. There is, to my mind in for.

It is interesting that it is highly. The subject is the Italian exactly this kind of unravelling children's seaside holiday homes of the structure and the exposure huilt in the 1930s. It is a wonderof the separate materials that ful evocation of the sun and makes Scarpa attractive to the bealth philosophy and the accompounger architects and students panying newsreal film is a pertoday. They are all discovering fect encapsulation of a movement the modern heroes of the fifties that was common throughout and sixtles - it is fascinating to Europe. Called Cities of Child-

and confusion in Scarpa's work the Architectural Association on another and that is captured and demonstrated perfectly by this exhibition.

At the Architectural Association to san exhibition on another and that is captured and demonstrated perfectly by this exhibition.

At the Architectural Association to another account of his visits to these colorisated perfectly by this exhibition.

At the Architectural Association to the particularly good reading is the account of his visits to these colorisated perfectly by this exhibition on another account of his visits to these colorisated perfectly by the artist Eduardo May 22 and I resulted to the last architectural All the heat architectural All the heat architectural Association to the account of his visits to these colorisated perfectly by the artist Eduardo May 22 and I resulted to the account of his visits to these colorisated perfectly by the artist Eduardo May 22 and I resulted to the account of his visits to these colorisated perfectly by the account of his visits to these colorisated perfectly by the account of his visits to these colorisated perfectly by the account of his visits to these colorisated perfectly by the account of his visits to these colorisated perfectly by the account of his visits to these colorisated perfectly by the account of his visits to these colorisated perfectly by the account of his visits to these colorisated perfectly by the account of his visits to these colorisated perfectly by the account of his visits to these colorisated perfectly by the account of his visits to these colorisated perfectly by the account of his visits to these colorisated perfectly by the account of his visits to these colorisated perfectly by the account of his visits to these colorisated perfectly by the account of his visits to these colorisated perfectly by the account of his visits to the account of his visits

All the best architects of the period - BBPR, Mazzoni, Sot-sas, Vaccaro - and many others worked on these villages for chil-dren. The original research and the quality of the architecture deserves a longer review and I hope to return to this subject It is a remarkably evocative exhibidiscover that the bero of the *hood* they were to be changed tion that has been brilliantly con-Architectural Association's and in many ways perverted by ceived — it is essential that it younger students today is Oscar the Fascist regime but architectural travels and has a longer life.

Accardo/Barbican Hall

Richard Fairman

bonus to accrue from the International Violin Series which is being promoted by the London Symphony Orchestra. With 11 soloists on the roster there are barely enough favourite concertos and so the more adventurous of the players have been encouraged to bring into the family cir-cle works which would generally be regarded as outsiders.

At Thursday night'e concert the turn of the Italian violinist. Salvatore Accardo - the comparative rarity was the Serenade after Plato's "Symposium" by Bernstein, written in 1954 and a concerto in all but name. A member of Plato's dramatic personae is listed at the head of each movement hut apart from that there seems to have been little intention to write a program-matic suite and only a generalised mood survives from the liter-

There has been one unforseen studious, academic style: the orchestra is restricted to strings, harp and percussion; there is much fugal writing; and the thematic ideas are consistently ear-nest. And yet the feeling is of a brilliant inspiration curiously dulled, as though his music depends on excess of some kind if it is to mean anything at all.

The most successful section is the opening of the last movement (Socrates/Alcihiades) where a peroration of cinematic scale leads to a sort of Socratic dia-logue between violin and solo cello. Here at last Bernstein is getting to grips with his material. And it was here, too, that the cool, cerebral playing of Accardo seemed to hit the right style after sounding neat and trim (bright spiccato scales in the Erixyma thus scherzo).

For the Brahms Concerto after the interval a deeper, richer reso-nance in the violin tone was required. Even considering that Yuri Abronovitch was leading an unusually weighty performance, Accardo's solos sounded thin and wiry, as well as unduly detached.

Sponsorship

Selling drama

Antony Thorncroft

are exceptions. The Chichester these up market bag people. Pestival has just received a generons £500,000 gift from local British Telecom is the latest com-

Royal Insurance.

Most recently Jaguar hacked the new production of *Much Ado* the new production of Much Ado
about Nothing at Stratford, and at £5,000 in services makes British the dinner afterwards chairman Sir John Egan went out of his Sir John Egan went out of his sponsor for Aldeburgh. It is link-way to stress that the company ing up with the Aldeburgh Festi-was aiding Much Ado not for any val Proms at Snape Maltings sentimental charity reasons but which this year are being as a springboard for selling more extended from 11 nights to

as a springboard for selling more cars.

But the smaller touring and regional theatres, which often specialise in experimental works, often complain that they are too challenging for play-safe sponsors. The Bush, for example, which has an excellent record, receives no suppressell income. This business myopia is gradually changing. The bighly acclaimed Cheek by Jowl is to year and used the £10,000 to buy receive £20,000 from British & into the mailing list of other lead-commonwealth to support its autumn tour. Shared Experience has just pulled off its biggest result it has boosted ticket sales sponsorship ever, £20,000 from to mailings by 10 per cent Citibank for its production of The Backney which opens at the Edin.

In the same way the £5,000 in

subsidy.

Other superficially unlikely touring groups to attract sponsors are Trestle, which perform in masks made by its sponsor, mini festivals outside its main David's Isopon, and the Theatre Festival. It has persuaded whom are welcome.

then distribute around £350,000 contribute £100,000 in sponsor-(the latest hand out from an ship.

thirteen in the current batch, go music, films, art, and peripherals to continental and British arts to create a Gallic flavour in the institutions, with the emphasis City. The main sponsor is Euro-very much on new productions tunnel, which has imaginatively rather than on money for bricks used arts sponsorship to promote and mortar. Perhaps the ideal its brave gamble. It has already seeker after cash would be a been involved with a Turner small arts centre, like the exhibition at the Tate but this is Almeida in Islington, which is easily its biggest venture, with a putting on in June a new opera £100,000 plus commitment.

Another British project, to be Pauline Harris Charitable Trust aided with over 220,000, is is aiding Kat'a Kabanava, which "Upbeat to the Tate 88", a month opens on May 19, and Allied

To date the theatre has not Autumn Festival in Paris, but stracted as much support from British arts organisations components as its contribution to mitted to contemporary music British artistic life merits. There could do worse than contact

company Nissan to enable it to pany to discover social responsi-build a studio theatre alongside bility. Last week it announced a its main auditorium, and the £500,000 sponsorship programme Open Air Theatre in Regents aimed to give back to the commu-park gets a hefty 20 per cent of nity a little of the profit it takes its income from sponsors. The out. As usual eovironmental and RSC too has a loyal band of sup-porters, in addition to the film est slice of the funds but there over three years it attracted from Royal Insurance.

Most recently Jaguar hacked RSC, but also for Aldeburgh.

Telecom the biggest business

receives no sponsorship income, improve its own revenue raising

Bacchae which opens at the Edin-burgh Festival, and Paines services from BT should produce Plongh has help from BP.

Since this company, which concentrates on new plays, has just received a rise in its Arts Council buyers throughout the UK get grant of nearly 30 per cent it is a free calls, and, as well as the useful argument against those printing of publicity material, cynics who say getting sponsor-ship cash puts at risk your state will be marginally more appeal-

de Complicité, which is backed another sponsor, Jaguar, to sup-by Becks. Many of these compa-port a four day Britten-Beethoven nies will be appearing on the event in October, plus one of stage of the BP Theatre on June those occasions which can be 30 in a performance arranged by more effective than a cheque - a ABSA which aims to sell drama party for existing and potential as a sponsorship opportunity to sponsors, which gives both Aldelts corporate members, all of burgh and Jaguar the chance to do some soft selling.

Arts sponsorship seems to be a One of the most bizarre artistic buyer's market, with a never ending queue of arts organisations performances of Verdi's Aida, chasing a limited number of staged over seven nights at Earls sponsoring companies. But there Court next month. It is being are money rich institutions actively seeking arts projects to support. Well, there is the Louis Harvey Goldsmith, best known voitton Foundation established for his work in the pop field; was the population of the population and music was the proposed and music was the proposed and music was the population of the population of the population and projects and was the population of the population and projects and was the population of the population in 1986 to aid opera and music. Mark McCormack; and Victor Twice a year the good and the Hochhauser. To promote the £2m great, the likes of Lord Harewood extravaganza, with its cast of and Professor Rolf Liebermann of over 600, their joint company, the Hamburg State Opera, who Classical Productions, has per-acts as director, gather to sift suaded the MI Group, a new through the applications and financial services company, to

Vuitton, trunkmakers and now a the Barbican next week, with leading luxury goods company after its acquisition of Veuve Clini the end the Comédie Française was unable to come but there is At the moment the awards, plenty of French photography,

by Michael Finnissy. The Undivine Comedy. This enterprise, Glyndebourne has attracted two which will be seen first in Paris, first time sponsors for new prois getting around £25,000 from the Foundation.

Another Paris Charitable Trust of contemporary music, starting Lyons, not known for its arts on May 24, mounted to celebrate sponsorship interests in the past, the opening of the Tate in the is supporting Jenusa next season. North in Liverpool. In the past The attraction of Glyndebourne the arts in France have done best to sponsors, despite the cost, out of the Foundation and the (£100,000 is the starting price), biggest current grant, around enables the Festival to present £70,000, is aiding a production of more challenging operas than its Stockhausen's Montag at the unjustified elitist image suggests.

Arts Guide

Music LONDON

The Bach Choir: with the Philharmonia Grobestra. Conductor David Wilcocks with solicists Shelia Armstrong, Catherine Wyn-Rogers, Maidwyn Davies and Stephen Roberts performing Rigar's The Ringdom. Royal Pastival Hall (Mon) (928 5391) Loniance Conducted by Odaline de la Martinez with Jane Manning, soprano, and Robert Dick, finies: British premieres of works by Willlam Kraft, Robert Dick, and Martin. Butler. Elizabeth Hall (Tue). Regish Chamber Orchestre: Conductor Jeffrey Tate with André Watta, pismo: Schumann, Besthoven, Burbinere: Schumann, Besthoven, Burbineres.

. . in Amsterdam at the

in Doelen at the

Crest Hotel

American Hotel, Hotel Apollo, Garden Hotel, Hilton Hotel, Marion Hotel, Sonesta Hotel, Victoria Hotel

can Hall (Tree) (688 2691).
Lendon Morart Players: Conductor
Jane Glover with Luigi de Filippi,
violin and Jack Brymer, clarinet
playing Mozart. Barbican Hall
(Wed).
Royal Philharmonic Orchestra: Conductor Turi Temirkanov, Peter
Donohoe pinno, playing Rossini,
Brahms, Dvorak, Festival Hali
(Thur).
Nouvel Orchestra Philharmonique de
Radio Frances Conductor Marek
Janowski, Ann Murray mezzo-coprans: Berlios, Saini-Saina. Barbican Hall (Thur)

AMSTERDAM Concertgebouw: The Netherlands Theatre Orchestra conducted by

Travelling on Business?

Enjoy reading your complimentary copy of the Financial Times when you're staying . . .

FINANCIAL TIMES

THE STATE OF THE PARTY OF THE P

Jules van Hessen, with soleists Jasp van Zweden, violin, Ronald Brantigam, piano, and Thijs van Leer, flute, presenter Adraen van Displaying Rossini, Vivaldi, Vaughan, Wilhams, Tchafloveky, Saint-Saëns (Mon). Hartmut Haenchen conducting the Netherlands Philharmonic with Hekon Austho, piano, and vocalists playing Schönberg, Beethoven, Scriabin (Tue, Wed). Recital Halt: Norbert Brainin, violin, Martin Lovett, cello, Arnaldo Cohen, plano: Brahms, Mozart, Beethoven (Thur) (718345)

UTRECHT redenburg: Hartmot Haenchen con-ducting the Netherlands Philhar-monic with Hakon Austho, plane,

. . . in Schippel at the

. . . in Rotterdam at the

. . . in Scheveningen at

Hilton Hotel

Hilton Hotel

the Kurhaus Hotel

PARIS Ensemble Intercontemporain: Conducted by Dennis Russel-Davies, Paul Sperry, Tenor: Allemagne 3 — Mauricio Ragel, Bruno Maderna, Arvo Paert (Mon), Georges Pompidou, Grande Salle (42 77 12 33) Edits Gruberova, Friedrich Halder: piano: Dvorak, Brahms, Strauss (Mon) Théatre de l'Athénée (47 42 67

Orchestre de Paris: Conducted by Daniel Barenboim: Wagner's Rhein-gold (Mun, Wed) Salle Playel (45 63 07 96)

(7 96) Orchestre National d'Ile de France: Conducted by Eric Bergel: Mozart, Schönberg (Tue) Salle Pleyel) (45 63 07 96)

Catherine Collars: Piano recital (Tue) Salle Gaveau (45 63 20 30) Salle Gavesu (45 63 20 20)

Ensemble 13: Conducted by Manfred
Reichert: Allemagne 4 — Wolfgang
Rihm (Wed) Georges Pompidou,
Grande Salle (42 77 12 33)

Noavel Orchestre Philharmenique:
Conducted by Y Abronovitch, Rabio Francs Choir: Mussorgsky, Tchai-kovsky, Borodine (Wed) Theatre des Champs Elysées

ROME

Testro Brancardo (via Merulana 244): Testro dell'Opera Orchestra con-duotei by Ernesto Zanoni playing Debussy's Danze Sacro e Profane for harp and strings, and Respighi's Concerto a Cimque (Sun, 11 am) (46 17 55)

and vocalists: Schöoberg. Beethoven, Scriabin (Mon). The Concertgebouw Orchestra under Riccardo Chailly: Berio, Bruckner (Wed) (31 45 44)

NIJMEGEN

Vereeniging: The Netherlands Chamber Choir under John Allids: Eisler, Martin, Shostakovich (Wed) (22 11 000)

Anditorio del Gomfalone (via del Gonfalone 32/A): The Gonfalone Chamber Orchestra with salo violinists Fulvio and Antonio Leofreddi playing Vivaldi (Thur) (887 5952)

FLORENCE

(Sist Maggio Musicale) Testro della Pergola: Andras Schiff (piano), Heinz Hollinger (oboe), Elmar Schmid (clarinet), Radovan Vlatkovic (French horn) and Klaus Thunemann (bassoon) playing Beethoven, Schumann and Mozart (Sat), Pianist Lilja Zilberstain playing Rachmaninov and Scriabin (Sun) Soprano Julia Migenes with the Maggio Musicale Orchestra conducted by Bruno Fontaine, Del Classico al Musicale (Wed), Singer Helene Delavault accompanied by pianist Claude Lavoix (Thur) (277 9235)

NAPLES

Settimane Musicale Musicale: Teatro di San Carko: Piano recital by Meus-izio Pollini, piaying Schubert and Liszt (Sat). Salvatore Accardo, Marrest (Sail: Covadate Autardo, Sar-garet Batjer, Rocco Filippini, Toby Hoffman, Maurizio Pollini and Ther-esa Tunnicliff playing Brahms (Tue). The San Carlo Orchestra con-ducted by Franco Petracrit playing Martucci, Cherubini and Rossini (Wed, Thur) (787 2412)

TOKYO

Tokyo Symphony Orchestra: Uto Ughi (violin) Mozart, Vivaldi. Suniory Hall (Mon) (505 1010) Stockholm Bech Chofr: Bach, Handel,

Stockholm Sach Chair, Bach, Handel, Kodaly. (Tue, Wed). Suntory Hall (403 8011) Gundula Janowitz (soprano): Schub-ert. Showa Women's University Hitomi Memorial Hall, near Sangen-jaya (Wed) (383 2242) Japan Philharmonic Orchestra: Con-docted by Naoto Ortomo. Bird Week Concert: Respighi, J. Strausa, Stravinsky. Suntory Hall (Thur) (234 5911)

NHE Symphony Orchestra: Conducted by Wolfgang Sawallisch. Hindamith, Bruckner. NHE Hall. (Thur) (465

NEW YORK

Andiamo Piano Trio: Haydn, Schu-mann (Wed, 12.30, free). Juilitard Concerts at the IBM Garden Plaza, 56th and Madison. 56th and Madison.
New York Philharmoule: Zubin Mehta
cooducting, Isaac Stern (violin);
Mussorgsky, Davies, Mozart (Thur)
Avery Fisher Hall (574 2424)
Los Angeles Philharmoule: André
Previn conducting, Dvorak, Walton
(Thur) Carnegle Hall (247 7800)

WASHINGTON National Symphony: Andrew Litton conducting, Christopher Parkening (guitar): Britten, Rodrigo, Vivaldi, Rachmaninoff (Thur) Kennedy Cen-ter Concert Hall (254 2776)

CHICAGO

Chicago Symphony: Sir George Soliticonducting, Vivaldi, Villa-Lobos, Haydn, Beethoven (Tue). Sir George Soliticooducting, Andrew Schiff (piano); Beethoven, Ives, Brahms (Thur) Orchestra Hall (488 8111)

Saleroom/Antony Thorncroft Poignant late Van Gogh

Pride of place must go to Christion of Don Giovanni carry the Wednesday it offers Van Gogh's

New York, when on top estimate of £5,000.

An insight into 18th century portrait of Adeline Ravoux, diplomacy is provided by Sothwhich he painted about a month eby's sale in Geneva on Thursday before he killed himself in July of the control of vertue at Which a journal of the which a

izughter of the owner of the case Frederick the Great to Beron at Auvers sur Oise where the art- Andrei Gondovitch, favourite ist spent the last two months of adjutant of Peter III of Russia, his life. It has an estimate of up comes under the hammer. The

stage designs, drawings, cartoons an estimate of around £500,000. and costume sketches relating to American museums have no Glyndebourne, which Moran compunction about raising Caplat, for many years general money by selling off important administrator at the Festival, treasures. At Sotheby's New assembled during his 30 odd York tomorrow the Museum of

The salerooms slip into top gear Lancaster, Hugh Casson, David this week with major sales in Hockney and John Piper, whose London, New York, and Geneva. street scenes for the 1951 produc-

objects of vertu, at which a jew-Mile Ravoux was just 14, the elled and gold snuff box given hy Baron was sent to negotiate a London can best compete with peace treaty and settled very charm. Tomorrow Christie's is much in favour of Frederick offering a collection of original rather than his master. It carries

assembled during his 30 odd York tomorrow the Museum of years there.

The estimates are very conservative and anyone expecting to pick up a pleasant memory of a price, of \$7m or so, is expected to happy visit to Glyndebourne for be paid for the most finished veraround the prices printed in the catalogue is likely to be disappointed. Among the artists represented are Oliver Messel, Osbert baby.

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By marriage he was connected

In producing Oscar Wilde's first successful comedy, the Glasgow Citizens and director, Philip Prowse complete work on the trilogy of Wilde's "problem plays" and provide Maylest with a sumptuous, dazzling classical

The Windermeres' London salon has an airy luxuriance and a central circular sofa covered in satinate cushions. Even Prowse himself has rarely designed a more beautiful setting, gold and slate blue Louis Seize chairs elegantly strewn among the clusters of candelabra. Cream and lace curtains rise to a high-ceilinged roof in a room of rectangular spa-

Lady Windermere (Yolanda vasquez) is throwing a birthday party, "a small and early," to which, she is adamant, Mrs Erlynne (Angela Chadfield), a woman with a past, must not be invited. Lord Windermere (Giles Havergal), she believes, has been paying her large amounts of money for services rendered. At the same time, Lady Windermere

assert that all the worthwhile performances of classical key-board concertos in London are

now to be heard on period instru-

ments, but the balance continues to tilt ever more decisively in

that direction. Malcolm Bilson's account of Mozart's B flat Piano

Concerto K.595 on Thursday marked the end of one of the

most significant contributions to that stylistic realignment - the

series of concerts and associated

recordings in which he and the English Baroque Soloists con-

ducted by John Eliot Gardiner

have prepared and performed all of Mozart piano concertos on the

The other fortepianist most

often hearti on the South Bank

and it was fascinating to compare

from Lord Darlington (Robert Gwilym). Sexual if not social, as Mr Dumby, one of the after decorum is everywhere threathours clubmen in the brilliant panache, although poor articulatine decorum is everywhere threathours clubmen in the brilliant panache, although poor articulating the key philosophical Wildean Progress after the integral to the line.

Lady Windermere's Fan/Glasgow Citizens

Michael Coveney

The secret of Lady Winder-mere's relationship to Mrs Erlynne was initially withheld by Wilde until the last act. But in 1892, the play's first producer, George Alexander, convinced the author that the beans should be spilled in the second act.

formy lines. Paradox and anthisesis were Wilde's great stylistic weapons, already refined to a stiletto

Bilson's Mozart/Elizabeth Hall

Andrew Clements

It may still be premature to Beethoven performances Tan and the cadenza, unexpectedly assert that all the worthwhile uses a replica of an 1814 instru-performances of classical keyment, while here Bilson played Bilson had opened the concert

on a copy of a 1795 forteplano;

the differences, in dynamic and expressive ranges, are substan-tial, and doubtless radically

shape the players' interpreta-

Even in the most chromatically

potent passages of the slow movement of K.595 Bilson kept the music on a tight emotional

leash, allowing the orchestral

woodwind to make the most affecting points, while the first movement had a limpid purity, almost uninflected at times, in

which the melodic invention was

recently has been Melvyn Tan, a degree of muscularity; the like watchfulness, and brought and it was fascinating to compare shaping of the rondo theme ful-

his playing with Bilson's. For his filled some of those expectations. Symphony K.504.

allowed to unravel itself with perfect naturalness. When the finale was reached one longed for with immense care and chamber-

either side of this convocation in says Lord Darlington, a line the order to create a sublime, louche, mysterious actor has taken too crimson environment. This trans- much to heart. Giles Havergal as formation is miraculous. Sud- the deeply loyal Windermere denly the stage is occupied by a pays the price of domestic slav-great hanging Persian carpet and isbness, with Wilde given a twist wall-to-wall Fragonard. Women of lemon and poor Arthur a crisp are illicit intruders, while Win- slap in the face for his pains. Prowse now adjudicates in dermere and the fussy old Lord The play is staged with a wonfavour of Wilde, restoring a Augustus (a performance of epi-derful sweeping and rythmically

alone, with Haydn's last piano sonata, the E flat Hob.XVI:52,

thus giving the concert a double qualification for inclusion in the Sonth Bank Centre's "End Games." It was a strange, unset-tled performance, wayward in

some respects - the first move-ment was littered with dramatic-ally extended panses and fierce sforzondi, and the finale built upon a bundle of differing tempt;

the slow movement was unex-

pectedly expressive and tested the coloristic potential of his instrument to the utmost.

Prowse gives us two intervals intelligible is to be found out," dynamic bite and tension to the cene bagginess by Robert David charge, magnificent costumes of play perfectly in tune with its MacDonald) are flopped down brocaded lace taffetas and stilled, acknows and mockingly comparably on red sofas.

Weighted silks, predominantly

All the small parts are worth gold and black, gliding and playing in this piece and there swishing with processional delib-are precise, delightful contributerateness through the party already refined to a stiletto the sharpness and frank pungency in this text which offers such genus as "I can resist everything except as the haughtily scathing Cecil decadence. Anyone still temptation", "crying is the reinge Graham ("Scandal is gossin made impressed by the vulgar, expendicular women but the ruin of tedions by movality"); and Pating cattiness of Zienfeld in the pretty ones" and "we are all in tick Hannaway as the squat, bull-west End of London should be ish son of an Australian entrepredicular in the looking at the stars." That last neur about to crash the upper our master theatrical costumer quip is repeated with sarcastic class party, carnation fixed with at the peak of his powers. tions from Fidelis Morgan as the scene. Prowse has captured

ary source. The piece works better if one regards it simply as a serious attempt at writing a large-scale work for the violin. Bernstein has sought to hit an appropriately

Richard Fairman

Tennstedt/Festival Hall

THE BANNER proclaiming "Wellows approach, a pulse of energy as to the warmth of feeling on seems to shake through his riday night, when Klaus Tennstedt returned to this country and his own orchestra, the London Philhermonic, after a protracted illness. This was a protracted illness. This was a communicates itself to the music ingly than any other I can recall, and if the Overture and Venuslone-awaited event and it is diffilong-awaited event and it is diffi- His Wagner is a view of the comcult to imagine It being cele- poser in which every moment is

brated more gloriously than with important: the violin theme of this Wagner programme, which Siegfried's Rhine Journey, which was at all points music-making most conductors would probably on a high level.

From the moment he was moulded into shape; and in standing in front of his players the introductory bars to once again. Tennstedt was there one has always been a live conductor on the Funeral March from Giteral ways been a live conductor on the podium, his attention apparently on all sections of the orchestra at once as be darts (one thinks particularly of Soltic form side to side encouraging to his confice nearly there with the march the podium.

from side to side encouraging in his earlier years) there might nuances of phrasing and balance, be a danger that this kind of per-

and none of that dynamism formance would sit down obsti-

berg Music from Tannhauser seemed too loud for too long, that was probably less his fault than

The LPO had clearly mustered their best form for the occasion. The playing was consistently attentive and enthusiastic, the orcbestral sound bulky in the conductor'e usual Tentonic man-On any other occasion a couple

of vocal excerpts would have enlivened the programme. But this was Tennstedt's evening it was fitting that he should have had the spotlight to

May 6-12

FLORENCE

Monday May 9 1988

Mitterrand's victory

r much of his first term President François Mitterrand was government came in with a pro-gramme of privatisation and deregulation, apparently bringing France into line with the prevail-ing political trend throughout the Western world.

Mr Mitterrand was left the lamest of lame ducks, president for two more years thanks to a constitutional quirk he had himself promised to correct, until such time as new presidential elections gave the electorate the chance to restore the logic of the constitution by choosing a president whom the new parliamen-tary majority could support. Such at least was the calculation of Mr Jacques Chirac, a man with a reputation for fast political footwork. As it turns out, he is not in Mr Mitterrand's class.

Personal rivalries

The president had placed a time bomb under him by introducing proportional representation, which allowed the extreme right National Front to become a sig-nificant political force. While it ticked away, Mr Mitterrand used ticked away, Mr Mitterrand used his strictly constitutional powers with carefully judged restraint, thus combining the popularity of an opposition leader with that of a dignified head of state rising above party quarrels. Personal rivairies within the government camp, exacerbated by disagreement about the propriety of trying to win back National Front yoters by pandering to their prevoters by pandering to their prej-ndices, did the rest.

Whether this virtuoso performance amounts to statesmanship or will serve the higher interests of France is quite another matter, for at least three reasons. First, many liberal-minded French people will find it hard to forgive the president for letting the National Front genie out of its bottle, for it is hy no means clear that he knows how to get it back in. Second, France now faces a fur-

ther period of political uncer-tainty which will somer or later liamentary elections: sooner, one the second.

THERE CAN be no doubt this hopes. At worst, there could be a morning who is Enrope's return to the shifting coalition supreme political tactician. as Mr Mitterrand looks for politi-cal forces in the centre willing to ally with his own Socialist party. the most unpopular president ally with his own Socialist party. France had had since opinion The Socialists by themselves polls began. Two years ago his clearly do not represent the Socialist government was driven majority in the country that he from office in parliamentary elections. A vigorous conservative his own name.

Third, although clearly now at the top of his form, a septuage-narian president can hardly be sure to remain so throughout a second seven-year term. This time the pledge to reduce the mandate to five years must surely be implemented, and even though it cannot be binding on a president already elected he should surely be prepared to act Yet, if not more than two cheers are in order for Mr Mitter-

rand's triumph, it is hard to weep many tears of chagrin over Mr Chirac's defeat — especially after his grotesque attempts to save himself to extremis by allowing Captain Dominique Prieur to return to France, in flagrant hreach of his agreement with New Zealand, and by ordering the bloody assault on the Kanak separatists (French citizens, it should be remembered) who would almost certainly have released their bostages peacefully as soon as the election was over. at the very time when he was welcoming bome the hostages from Lebanon after iong and scarcely glorious negotiations

with their captors.
France clearly needs a strong and effective conservative party, if only to restore the confidence of her more nervous or national-ist-minded citizens and so cut the ground from under Mr Jean-Marie Le Pen. But Mr Chirac has hardly proved himself the right man to lead it. The experiment of "cohabitation" which he insisted on trying has proved a disaster. for him and for his supporters, as Mr Raymond Barre always pre-dicted it would. Two years is not enough for a would-be Thatcherite revolution to convince the electorate, and the circumstances of power-sharing with a Socialist president were hardly propitious either. If Mr Barre was the loser of the first ballot, he may fairly

Forced to face the future

Peter Bruce and David Lascelles assess the growing pressure for a restructuring of Spanish banks

SPAIN has more banks and bank branches per head of population than almost any other country in the Euro-pean Community. Yet not a single Spanish bank ranks in the world's 100

Spanish hank ranks in the worm's 100 largest. Indeed, most people ontside Spain would be hard pressed to name any of its banks.

As Spain adapts to its new role as a member of the EC and prepares for the integrated market of the 1990s, the fragmented state of its financial services industry and its poor international standing have become one of the Mac-rid Government's main preoccupations. It believes Spain must have big better banks, not merely to build up the country's financial muscle, but to win a bigger share of EC business and meet growing foreign competition in its

This policy, enunciated last year by Mr Carlos Solchaga, Economy Minister, and supported by Mr Mariano Rubio, Governor of the Bank of Spain, has already spawned a merger between two of the country's Big Seven banks, Banco de Bilbao and Banco de Vizcaya, which will make by far the country's largest bank. But while this has led to speculation — fuelled by a feverish stock market — that the rest of the Big Seven will rapidly shake themselves down into the Big Three or Four, the mood within the banking community is much more cautious, if not downright

hostile to the idea. Entrenched bank chairmen, whose Entrenched bank chairmen, whose empires would be drastically reshaped by mergers, are parading a raft of arguments that say things should stay as they are. Mr Luis Valls, chairman of Banco Popular, the smallest but also one of the best managed of the Big Seven, puts it bluntly: "Mergers are like aspirin," he says. "You only use them for headaches." Nevertheless, he has taken the precaution of packing his board with friendly shareholders to discourage takeover.

courage takeover.

The Government's prodding, however, has triggered a debate about the future of Spanish banking which shows that there are many more issues at stake than those of size. The central question is: what sort of banking industry should Spain have?

On the face of it, the Government's case for a major restructuring is strong. Spain has more than 100 banks and an even greater number of savings banks.
That makes it one of the most populous banking industries in the EC and, panking industries in the EC and, according to the yardsticks of the Organisation for Economic Co-operation and Development, one of its least efficient. Although the banking sector is now tightly supervised by a much strengthened Bank of Spain, it also has a ldstory of crises, from which its larg-est members still bear the scars, and a

deep mistrust of change.

Paradoxically, though, the industry is also one of the most profitable in the EC, with the leading banks earning returns which are the envy of their rivals abroad (at least in non-crisis years). But this only reinforces its car-telist image. None of the bigger banks, for example, has taken advantage of last year's deregulation of interest rates to offer higher returns to their depositors; that has been left to the foreign banks which are eager for new busi-

Internationally, Spanish banks are laggards. The largest of them, Banco Central, ranks only 103rd in the world. This is a legacy of the Franco era, when Spain's entire commercial sector was discouraged from expanding abroad and failed to develop the multinational companies which provided the impetus for banks to other countries to go over-seas. For historical reasons, most Span-



ish banks are much stronger in Latin America than they are in Europe,

Mr Guillermo de la Debesa, Secretary of State for the Economy, who is in charge of modernising Spain's financial sector, argues that Spanish banks will have to achieve a much greater size if they are to compete in the EC. "We are not linking size to profitability, but we believe there is a barrier to entry to the unified market based on size. So if you don't get over a certain size, you can't even compete." He points out that regardless of their level of skill, Spanish banks would never be able to handle a \$1bn Eurobond issue for, say, the Kingdom of Sweden because they are

The restructuring of the banking industry will go hand in hand with the modernisation of the stock market, where banks account for 55 per cent of the turnover. This will aid the evolu-tion towards "universal banks", capable of handling all forms of debt and equity finance. Mr de la Debesa there-fore stresses that there is a qualitative aspect as well to the planned reshaping

of the banking industry.

The fact that banks also control large segments of Spanish industry means that the calibre of management is of particular interest to the Government. An unspoken aim of the modernisation drive is to replace the banking gerontocracy with a new generation of executives, and to restore the distinction between proprietors and management which has become blurred. Although the Government cannot nominate bank managements, it wants executives who are sensitive to its wishes. Mr Felipe González, the Socialist Prime Minister, will send a signal to bankers this summer when he decides whether to nominate Mr Rubio for another term as Gov-ernor, or to choose a party colleague

instead. Banco de Bilbao was expected to be the first bank to respond to the Govern-ment's call for change. Mr José Angel Sánchez Asiain, the chairman, has consistently advocated greater concentra-tion in the banking industry. He claims that his alliance with Vizcaya will "make us twice the bank without twice the costs." Apart from strengthening

European be	anks' perfo	
	Operating expenses	Net
Italy	4.39	2.00
Spain	3.71	1.72
UK	3.23	1,72
W.Germany	2.75	1.38
France	2.06	1,02
Source: Bank Profit	bility. OECD 198	8

the combined group's presence in the Spanish market, he says it will enable Bilbao-Vizcaya to expand abroad through acquisition.
But the Government's case for larger

banks has attracted more scentical comment elsewhere along the Paseo de-la Castellana, Madrid's main thoroughfare, where most of the leading banks are headquartered. Politically, the spectacle of Mr Gonzalez's Socialist Governcapitalist banking power has obvious ironies which critics have latched on to, though generally Spain's business community views it as evidence of the Socialists' pragmatism, rather than as grounds for doubting their motives.

Even discounting an element of nationalism in the Government's approach, the argument that welding together larger banking groups will advance Spain's financial interests does not seem to carry much force.

"Size is not a problem," says Mr Jose Ramon Alvarez Rendueles, chairman of Banco Zaragozano and a formerGovernanco zaragozano and a former Gover-nor of the Bank of Spain. He points out that, relatively speaking, Spain's larg-est banks already account for roughly the same proportion of gross national product and total banking assets as the leading banks of other committee.

ading banks of other countries. Antipathy to merger is also evident at Banco Espanol de Credito (Banesto), which escaped a hostile takeover bid from Banco de Bilbao late last year after it was barred on a technicality by the Madrid Stock Exchange. Mr Mario Conde, the young entrepreneur who subsequently became chairman, has commissioned voluminous reports from Goldman Sachs on the benefits of mergers with all potential partners on the Spanish scene, but without reaching any convincing conclusions. "I have been studying mergers carefully, but I can survive for some time alone," he says. "I can survive being merged, but only if there is some kind of synergy."

Similarly Banco Central and Banco Rispano Americano, two of the most widely tipped merger candidates, are trying to keep aloof. "All the banks are exchanging information, but there are no serious negotiations going on between us and anyone to merge," says Mr Antonio Escámez, Central's director eral in charge of international busi-

Merger speculation persists, however. Last week it was Mr Conde's turn to deny an iminent merger between Central and Banesto.

The Government's vision of Spanish banks underwriting \$1bn Euro issues is considered to be largely irrelevant to the central question of how banks should evolve. Since the country still has few commercial companies of international stature to provide a "piggy back" for international growth, the time may not even be ripe for Spanish banks to aspire to the status of the large British, West German or French banks, or to seek to build up large foreign branch networks. One of their main oversess functions would be to finance intra-EC trade, but that can be done with relatively modest banking

Given the doubts about Spanish Given the doubt about Spanish banks' ability to develop a large EC capacity, some bankers feel that they would do better to concentrate on developing a regional role in south-west Europe instead, and to build on their

Europe instead, and to build on their local strengths.

Much of the debute also hisges on the question of profitability, which is unlikely to be enhanced by merger or ambitious expansion overseas. "The Government is just looking at the site of banks, not their profits." says Mr. Borja Garrido, an analyst with liberagentes, a Madrid stockbroking firm. He maintains that banks which merge will never be able to eliminate duplication of staff and branches because of redistance to closures, so higher costs will tance to closures, so higher costs will always undercut the benefits of merg-

Indeed, there is some regret that the only merger so far has been between Ribao and Vizcaya. Both are based in Ribao and therefore have considerable overlap to the north of Spain. Both are also among the most profitable and go-shead of the Rig Seven. It might have been better for each to merge with one of Spain's weaker banks and spread their stronger genes. On the other hand, the merger does bring together two of Spain's strongest and most aggressive banks, making a potentially powerful combination which will rank 37th in the world. "The merger is good for our shareholders, but not necessarily for Spain," says Mr. Asiain, Bilbao's

chairman.

A start could be made by encouraging banks to merge their individual groups: most of them operate through multiple banking subsidiaries which could be efficiently consolidated. This would also strengthen their resistance to foreign competition on the home market, which has increased sharply in the last five years and has prompted the Bank of Spain to limit foreign bank licences. The prowling of the Kuwaii Investment Office has also awakened feer of foreign predators.

Investment Office has also awakened feer of foreign predators.

But though there are plenty of reasons for suspecting that Spanish banks might not benefit from a series of mergers, there is still a strong likelihood that at least one more major combination will occur in the next year or so.

Many of the objections raised by honkers are a natural defendive reasons. bankers are a natural defensive reac tion from people who are under intense pressure to make important strategic decisions. It is easier for a bank chairman to argue that things should remain as they are — if only to quell all the rumour and speculation — than to talk openly of a matter as delicate as merging with a major competitor.
Although buth the Madrid Government and the Bank of Spain deny that they are leaning on selected banks to find partners, they make no secret of the fact that they would like at least one more merger to take place, so that Spain has two banking groups of international standing.

Few people doubt, though, that in the longer term a much more radical restructuring will be needed to meet the full blast of competition from the EC. The Spanish banks' high costs and high profits will be unsustainable in a unified market, and while bankers can currently choose whether or not to take a partner, that luxury may not last

Seamen have a lifeline

to accept or reject an offer worked out at the weekend with the conciliation service, Acas, to end the unlawful secondary industrial action over the union's dispute with P&O European Ferries. The dispute has hit P&O's competitor Sealink hard, and last week saw the entire assets of the Genuine question NUS seized and its officiala ejected from the union's offices. Soundings from the ports yesterday seemed to confirm the NUS negotiators' effective rejec-tion of the framework agreement. But the fact that Sealink was keen to move to a marriage of convenience with the NUS, under which it would take on some of the union's P&O strikers in return for full normal working, underlines the intense commercial competition at the heart of itself throughout the 14-week long dispute with P&O – draw its ferry dispute. This will its various elements together into increase with the single European market and the opening of — is both missuided and increase with the channel Tunnel. the Channel Tunnel.
Those commercial pressures

are real, and yet it is clear that the core dispute between P&O and the NUS is not only, in terms of the normal pattern of indus-trial relations, capable of being settled, but has been for some time. What is going on now between the company and the union may hold lessons for the

Commercial realities

Stripping aside the fighting rhetoric of any industrial dispute. NUS leaders who have seen their union's numbers spiral down-wards with the diminishing size of the UK merchant shipping fleet cannot but be aware of the commercial realities of cross-Channel ferry services in the 1990s. But what the dispute has shown so far is that the union, and perhaps others too, have still failed to learn some of the les-

sons of the Thatcher years. The NUS has seen its operations sharply curtailed by sequestration because of its clear and admitted defiance of the Govand admitted defiance of the Government's employment legislation. Trade unions may not like the restrictions on industrial give to the court, purge its constitution which the Conservatives have introduced, but they ought to realise that whatever their be changed only through the ballengs, that is the framework of lot box.

other union sequestrations of the gramming in a sample of lost or down the City stretch of the Thames nowadays, there is some thing new to be seen. Moreover, there is the feeling that the practical problems of security.

Even then, the practical problems of lost or down the City stretch of the City s

LEADERS of the National Union UK law within which they now of Seamen have until 10am today have to work. Seeking to change that law through political lobbying, either directly with the Gov-ernment or via the Labour Party, is for them a perfectly legitimate

Genuine question

For the NUS to have taken a course of action which they knew would lead the union into such a conflict is at the least foolbardy, and its continuation, despite the sequestration, would again be unlawful under the Govern-ment's current Employment Bill. To do it in the hope that the sequestration will do what the union has been unable to do

As in previous similar dispute in recent years, the union's posi-tion over the question of second-ary industrial action, or picketing, is nuderstandably frustrating for it. Employers unconnected with disputes other than through an unrelated com-mercial contract are now rightly. mercial contract are now rightly, protected under the law against union action against them. But there is the genuine question of what happens when one employer — in this case P&O — is fighting what is a battle common to all employers within a particular commonatel scatter?

particular commercial sector? Since other ferry companies such as Sealink would benefit from a as Sealink would benefit from a P&O victory, does that not give secondary action by the union a greater legitimacy?

Secondary action by the union a greater legitimacy?

weekend suggests that it may. It can be used to their advantage, would probably be of more practi-when a card is wiped it can sig-cal value if the NUS and Sealink nal which exchange number is could work out a deal between being used. That in turn allows election at home. them through negotiation rather police to target in on individual than the hammer of sequestration. If they do not, experience of other union sequestrations of the gramming-in a sample of lost or down the City stretch of the

OBSERVER

installed by British Telecom at catch the fraudsters remains and airports in it may help to restore the balance in what is becoming an increasing a convenient in what is become a convenient in what aid to thleves working the neighingly complex game of cat and houring areas.

bouring areas.

Thieves act quickly when they snatch a credit card because when they go on a spending spree there is always the risk of being rumbled if the loss has been reported.
The credit card telephones

Thieves take

the credit

have been helping to take that doubt and anxiety out of the

Ordinary users have to "wipe" their card through a unit at the side of the telephone to validate it on a computer. If the card is accepted, the unit tells you to proceed with dialling the num-

For the thief this is valuable information because it tells him book called "His Tender Grapes."
the loss of the card has not been

reported.

British Telecom, which has installed 90 of the telephones at

The "thieves' authorisation ter-

minal", as one credit card fraud investigator labelled it, has already proved useful to profes-sionals. But BT, working with Sealink's own offer at the the telephone computer, it seems,

catch the fraudsters remain. But

Thieves in the provinces will have to wait a while yet. BT has plans to have 500 of the new telephones at large travel centres by the end of the year.

Waffle's grapes

■ The chief of media relations at the Internal Revenue Service in Washington is called Scott D up to his name because to most questions be replies that IRS noticy forbids comment. However he may have a soft spot some-where, since he has written a

Cramped Armada

King's Cross, Victoria, and The Armada Exhibition at Waterlos stations and Heathrow Greenwich, though worth seeing and City airports, admits that it is not all that it has been cracked has a problem it could do without. If you want to the catalogue. It is a bit live up to the catalogue. It is a bit cramped, not very well lighted and fails to present the broad sweep that one somehow expected. There is too much detail, not enough imagination.

Still, it is a wonderful outing, especially if you go by boat. It is odd to arrive at Greenwich and find yourself alreast a tornist in

find yourself almost a tourist in ing to give too much away but your own country. On Saturday the foreigners seemed to outnumber the British. The French, in particular, were there in abun-dance, plainly unworried by the



that the French have always used the Seine as a central part of the Paris scene. Yet in the end, partly because there is so much space to play with, what happens around Docklands may be even more spectacular.

It is curious that so many Lon doners have not yet been to see the new phenomenon arising almost on their doorsteps. Per-haps, once again, it takes a foreigner to notice the extent of change. We grew accudedline for too long.

Green taxis E London's 20,000 apparently

nature loving taxi drivers are fac-ing a new threat to their lunch-breaks from the direction of no less an authority than the Crown Estates Paving Commission. In a breast-beating letter to the Licensed Taxi Drivers' Associa-

such practices, says the letter, the commission will excercise its powers under the Paving Statutes to take proceedings against nuisance caused by parking and the dropping of litter. All this has touched a nerve

according to an editorial in Taxi, the LTDA journal. Editor Dave Barnes thinks that the letter, from "an officer authorised by a representative of Her Majesty Queen Elizabeth II" means "The Queen does not want 20,000 of her loyal subjects enjoying the facilities of London's open spaces, be it to read newspapers, eat sandwiches, snooze, or in some cases, simply rest and enjoy the sound of birdsong after the mighty roar of London's traffic". Cabmen, he says, stop there for the odd hour or two "to enjoy the peace, quiet, flowers and trees".

What, no tip?

Taxi magazine tells of a cal carrying a particularly surfly and bad mannered couple dressed in all their finery, he in dinner jacket, she in diamonds and fur. The driver was given the sole, curt instruction: "Savoy". "Cartainly sir," he said, "Would that he the main, the river, or the staff entrance?" staff entrance?"

Boro parrots ill

Middlesbrough could be for given if they felt as sick as par-rots yesterday after being widely tipped (particularly in our office) for the FA Cup and League Division II championship double and now finding themselves scramhling in the play-offs for the last, promotion place. Chelses are 2-1 favourites with

bookmakers William Hill to retain their first division status in the play-offs. Hills make Middlebsrough 11-4 second favourites with Blackburn and Bradford both offered at 3-1.

Philosophical joke We pinched this from New Society because we liked it. Question: what is red and

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Victor Mallet explains why organisations trying to help Africa achieve economic recovery are taking a softer line

Making the medicine more palatable

ERITAIN has Mrs Margaret Thatcher, and Africa has the International Mone-

In the past decade both the Prime Minister and the Fund have prescribed stern financial discipline for their respective charges. Both have been accused of cruelty and shortsightedness for increasing manufactures.

for increasing unemployment and underwining social services.

The difference is that Africa is much poorer and politically more unstable, its economies are in much greater disarray and it seems to have failed to array and it seems to have failed to respond adequately, or quickly, to the monetary medicine doled out by the monetary medicine doles and fearing another upsurge of African anti-capitalism, those who bankroll Africa's efforts to be a seem of the monetary areas of the monetary areas areas.

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those who bankroll Africa's efforts to bring about economic recovery are engaged in a gradual but remarkable shift in thinking.

For the 25 or more African countries implementing donor-funded Structural Adjustment Programmes (SAPs), the benefits of this change of heart should come in the form of more donor money on easier terms and a series of special projects designed to alleviate the initial pain caused to the poor by economic adjustment.

Africa's politically vocal city dwellers, including unwanted civil servants who may be pruned from bloated idministrations on the advice of the IMF, are always capable of staging food riots and destroying the reform effort, as they helped to do in Zambia in 1986. Henceforth they will be coddled in the early stages of adjustment.

In Guinea-Bissau, this means that civil servants on fixed incomes, who would suffer particularly from price increases associated with devaluation, will receive subsidised food on a declining basis over three years. In Senegal, sacked civil servants will be retrained and resettled as farmers in rural areas. In Mauritania, redundant workers from the iron ore industry will be helped to

go into agriculture. Ghana, which faced economic collapse in the early 1980s, is now regarded as one of the IMF's few suc-cess stories in Africa. But even their recovery is fragile and the poor have suffered, especially the urban popula-tion unable to benefit from higher producer prices for cocoe and food crops.
Although the emphasis on agriculture
is long overdue, urban discontent
remains a threat.

That is why the politics of stabilisation is so often also the politics of des-tabilisation. Mr Tsatsu Tsikata, adviser to the Ghana government, told a recent UN conference in Khartonm on African economic recovery, "A gov-ernment determined to effect these transformations will face attempts to

To help Ghans, and some would say to save their own reputations, the donors pledged \$84m (245m) at a recent meeting in Geneva to a new idea with a new agronym - Pamscad, or the "programme of actions to mitigate the social costs of adjustment."

About 45,000 civil service and education jobs are to be phased out over the next three years under Ghana's IMF-sponsored reforms. Pamecad, similar in intention to employment schemes in Britain, is designed to generate at least 40,000 jobs to compensate. Pamscad will build roads, dig 6,000

Both the IMF and the World Bank have started to soften their approaches

latrines and 2,000 wells. It will provide food for the malnourished and credit for small farmers. It will even help to deworm the 80 per cent of primary school children who are said to suffer

from intestinal parasites.

"We should have been moving faster on these social dimensions," World Bank representative Dr Stephen O'Brien said at the Khartoum confer-ence, which focused on the human costs of economic adjustment. "We've been groping towards a better under-

A recurrent theme in Khartoum was the importance and long-term economic benefits of social spending in acutely under-developed countries. "Only the well nourished, healthy and literate can went rounseld, healthy and interact can consistently and increasingly be effi-cient and productive workers, said a paper by the World Health Organisa-tion. The UN Development Programme argued that spending on health and education was more akin to investment

Care for the poor, it was repeatedly stated, must be incorporated in eco-nomic programmes, not tacked on to financial targets as an afterthought. The World Bank and others are spending \$10m to assess how to improve pro-

The arguments have not fallen on deaf ears. Mr Richard Jolly, of the UN Children's Fund (UNICEF), a man at the forefront of the battle to give struc-tural adjustment a more expansionary economic role and a more human face. speaks of a recent "wonderful" change in the attitudes of the IMP, the World Bank and individual governments, although he believes there is still a long way to go.

Donors have been waging a vigorous defence of their economic policies. They accuse their critics of confusing the effects of adjustment with the effects of the incompetent management which often went before. Social services are frequently on the brink of collapse when the IMF arrives. The donors also blame African governments for a lack of perseverance. "In some countries the again, off-again pattern, with all the costs but few of the benefits of adjustment," said Mr Cyril Enweze of the IMF.

Above all it is the African governments themselves, not the IMF, which ultimately decide where to make the required budget cuts. They often reduce spending on health rather than on defence or government bureaucracy. The Sudanese Finance Minister, Dr Bashir Omar, was adament that neither military spending on the country's pointless civil war nor expenditure on health and education could be reduced. He was not sure where the necessary

cuts would be made.

Even within the health sector, governments are prone to yield to the tra-

emments are prone to yield to the tra-ditional urban bias and spend money on large, expensive hospitals, instead of on rural health care.

Mr Ismail Serageldin, of the World Bank, put the problem like this: "Under the pressure of the present crisis, a number of governments have suc-crimbed to the tondency to cut back on cumbed to the tendency to cut back on social spending at the basic and preventative levels, in favour of sustained spending in some other areas whose political constituencies are more power

African countries and their allies have accused the Western donors, sometimes with great bitterness, of failing to keep a bargain made at a special UN session in 1986, whereby donors would be generous with aid money in exchange for African perseverance with economic reform. Canada's ambassador to the UN, Mr Stephen Lewis, went so far as to say last year that the international community was fundamentally delinquent and in the process of betraying a trust.

Certainly the continent's unmana ble \$200bn external debt and the low

AFRICA	N		source: E	U County Rel	k Service
)EBT	Total debt (\$ bn)	Total debt (a) Service ratio	GDP	Per	capita
		196)	(%)	GDP (\$)	debt (\$)
Sudan 🗼	8.3 (b)	(40,015)	357	#250 (b)	373 (b)
Gabon	***22 ** **	v (1 8 1)	(43.8)	2,823- 🖏	2,052
Senegal	8.7	23.8	41	≈699%.	₹532
Liberia		₹ 8,,	(24)	355	531
S.Africa ···	21.1	129 ,/	22	2,983	615
Nigeria	-25 2 /	225	12	233	249
Congo	3.8	-1A2 /	(-4.0)	1,783	2,072
Ghana	2.7	291/0	×41	317	186
Kenya	4.7	¥ 20.7	52	345	7213
Zimbabwe	2.7	40.0	(-20)	730 🐇	320
Cameroon	3.9	22.0	23 23	1,300	362
Zaire	8.2	(0,0 (d)	20%	, 76°	254
Zambia	5.7	14.9 (e)	(-2.0)	(192)	<i>7</i> 779
ivory Coast	8.9 (d)	22.0 (e)	0.5	1,156	857

b - 1986 estimates

c - if IMF charges and arrears payme d - refers to medium and long temp only

e - refers to public medium and long term only

world prices for most of its commodity exports have placed formidable obsta-cles in the way of recovery. But the IMF, the World Bank and individual donors are making ettempts to ease Africa's peculiar difficulties.

Under Mr Michel Camdessus, the IMP is imposing softer conditions and tar-gets for rundown African economies and providing balance of payments sup-port with longer-term standby arrange-

Increasingly the Structural Adjust-ment Facility (SAF) is used instead. New funds are trebling SAF resources to SDR 9hn (66.7bn), much of it for Africa. Repayment will be over 10 years, with a 5½-year period of grace to ease the repayment burden. The IMF will try to buy out some expensive Afri-can standby debts with the new money on concessional terms.

The World Bank, meanwhile, has secured a \$75bn general capital increase and extracted pledges in December from donor countries and international organisations of some \$3bn in extra aid flows until 1990 for heavily indebted, low-income African countries undertaking reforms. Creditor nations have begun sporadic conversion of loans to grants - in other words they are cancelling some debts. Ideological disputes about the "capi-

talist" role of the IMF will doubtless continue, but most of the countries in sub-Saharan Africa (Marxist-Leninist best to please the organisation which has much-needed cash and expertise and holds the key to additional support from other donors. At the Khartoum conference, only a couple of academics disputed the basis of Structural Adjustment Programmes and their emphasis on agriculture, exports and improved fiscal and monetary control.

Recognising the difficulties of short, sharp shocks in countries where absolute poverty is widespread, the IMF and the World Bank have started to soften their approach. Most African countries, for their part, are reluctantly shrugging off the discredited post-independence ideas of the 1960s, which glorified per-vasive state intervention in the economy and led to a neglect of farmers.

World Bank figures show that anomal per capita growth in gross domestic product in African countries with sus-tained adjustment programmes was 0.8 per cent between 1984 and 1986, com-pared with a fall of 2.5 per cent for those without. The Food and Agricul-ture Organisation says that in the same period per capita food production rose annually by 4.2 per cent in countries with structural adjustment, against only 2.4 per cent for those without.

The SAPs do not seem to be "tearing apart the fabric of African society," as claimed by Professor Adebayo Adedeji, who heads the UN Economic Commis sion for Africa. But none of the figures are particularly impressive, and Africa

Lombard

Don't privatise financial services

By Michael Prowse

ervice about half as much again of GDP From: Sir Norman Goldison, as the NFS - in the US costs are Permanent Secretary, Depart-ment of Financial Affairs completely out of control partly because of the ridiculous fees

cial Service. I am writing, m an mons economies of scale (the of the finest achievements of the is the inevitable concomitant of Attlee Government - second in free competition. importance only to the formation Even more important, the of the National Health Service. Treasury is able to maintain My objection to privatisation is tight control of pay. The great not ideological, but technical: virtue of the NFS is that GFPs every academic study t have seen and consultants are paid salaries has concluded that the NFS pro-

offered overseas.

Take equality of access. Before the war, the quality of financial advice individuals and companies could obtain was entirely depen-dent on their means. Rich people tended to have their own "brokers" in the City who invested their funds in a sophisticated range of financial instruments. the economy. The poor could afford no advice and, if they had any savings, tended to put them in low inter-cal standards in finance. As you

clients to NFS consultants, of the rulebooks. ervice. Some consultants are so won't accept private work.

on the taxpayer. But I should in fighting the privatisation stress that Britain has kept much threat. better control of financial costs than its competitors. Financial

To: The Head of the Home Civil sectors in most countries absorb Dear Jack, As you know, the charged on Wall Street. The NFS Government plans to privatise is extremely economical for two part or all of the National Finanmain reasons. First, it reaps enormain reasons. informal capacity, to express my NFS dwarfs both Nomura and extreme disquiet. In my opinion, Merrill Lynch) and avoids the the creation of the NFS was one costly duplication of services that

vides greater equality of access, public sector workers required better value for money and higher ethical standards than and open to great abuse. Imagine the, mainly private, services how costs would escalate if consultants providing takeover chical were able to charge fees advice were able to charge fees based, not on work done, but on the value of the "deals" com pleted! I need hardly add that so-called competition in other countries has not reduced such fees or brought financial-sector salaries into line with the rest of

est building society accounts. know the NFS record is impecca-Samll companies likewise had to ble, but if it were privatised we make do with relatively poor could experience scandals here in advice - often that offered by Britain comparable to the tvan their local bank manager! Boesky affair in the US. There is This sort of inequality is quite an enormons scope for abuse macceptable in a humane soci- both because of the huge rewards ety. The NFS, through its net-available in the private sector work of general financial practi- and because customers have so tioners, offers comprehensive little understanding of the prod-services free at the point of deliv-ncts they are buying. At the very ery. The GFPs tend to specialise least, the protection of investors in either corporate or individual would require heavy regulation work. When they cannot solve a and then we would have people problem they are able to refer complaining about the legalism

whose expertise is renowed the world over. There is, admittedly, problems. The clerks keep threat-a small private sector based ening to strike and waiting lists around Threadneedle Street, but, are still a headache. But these to be frank, the NFS financial difficulties mainly reflect the clinics often offer a much better Government's refusal to accept that demand for financial sercommitted to the NFS that they vices is likely to rise faster than GDP in a mature economy. 1 do The NFS is, of course, a burden hope I can count on your support

From Mr. Lan Jones.

Sir, De Helm (Leiters, April 20)
suggests that the required real arrate of return for modern projects
should be higher even than the
10 per cent cited in Max Wikinson's recent article (April: 18). Dr Helm's argument rests on the assumption that the systematic risk of nuclear projects is relatively high and that 10 per cent is the appropriate benchmark or market portfolio return. Both

assumptions are questionable.

The first is based on a confusion regarding the nature of systematic risk. This depends upon the extent to which a project a returns vary in line with returns. on a wider portfolio of assets (the market portfolio). Market sua-lysts use so-called equity beta values as a measure of the sys-tematic risk associated with hold-ing a particular stock. Equity betas for the stocks of US utilities with substantial nuclear capacity suggest that the market views such stocks as relatively low-risk investments in the context of US regulatory arrangements. Systematic risk may therefore depend more on the contractual and regulatory framework

Letters to the Editor

Nuclear risks and rates of return

to the return earned on the market portfolio.

Is 10 per cent a good estimate shieved by UK KCs in 1987.

of the return to the market portfolio? As Mr Watts (Letters, April 25) pointed out, 10 per cent is significantly higher than the emphasise is that any view of the company well arthur, in the III. real return to a wider set of UK industrial and commercial com-panies (ICCs), which averaged 5.5 per cent between 1973 and 1986, if Ian Jones, North Sea exploration and pro-duction activities are excluded. Associates.

imposed on the privatised elec-tricity industry than on the char-acteristics of its technology. If so, it is perfectly possible for the required rate of return on ity experienced in the early 1980s. nuclear projects to be closer to But it is surely still too soon to the risk-free rate of return than assert with confidence that the

the regulatory environment and its effect on systematic risk.

From Mr Stephen Mobbs. Sir, Dr Helm (Letters, April 28) asserts that the 10 per cent rate

of return requirement for a nuclear station at Hinkley is probably too low because "the nuclear investment programme will heighten systematic risk, as investors observe the fate of nuclear industries abroad and consider the previous experience

Dr Helm appears to be confus-ing systematic risk, which is the extent that the project's success is correlated with general eco-nomic performance, with specific risk, which is the part of the risk unrelated to general economic

It is true that nuclear investment projects are very risky. However, it is far from clear that nnclear projects have particu-larly high levels of systematic risk and so should have particularly high discount rates applied to them. Furthermore, the poor performance of previous nuclear performance of previous nuclear projects should be reflected in Hinkley's cash flow projections, not in a higher discount rate. Stephen Mobbs, 62 Gibson Square, N1

25) pointed out, 10 per cent is uncertain. The important point to significantly higher than the emphasise is that any view of the average real return in the UK economic case for nuclear investmanufacturing sector in recent ment by privatised generating years. It is also higher than the companies must not only take account of this factor, but also of

leagnes, I can assure you that this meaning was normal conver-

words and terms, diversions of meaning sometimes added unex-

several other common

Estimates of real returns to UK 18 Park Street, W1

Joining forces on City rates

Prom Mr C. Douglas Woodward,
Sir, I agree with Mr Martin
Severn (Letters, April 27) that a
50 to 60 per cent rise in business 404 Gilbert House, rates over the next five years is a forbidding prospect and totally When I was quoted in the FT

recently as saying that the large financial institutions "do not give financial institutions "do not give two hoots about rates increases". I was attempting to show that while the small firms are sufficiently bothered to do something about the issue (for example the activity of the City of London Retail Traders Association) the big concerns seem, in my experience, never to raise a muratur of protest.

If as Mr Severn says, many City financial directors are concerned (and I am sure he is right) I wish that they would individually and collectively raise their many constitutions.

In a sufficient of the control of the report in sulted an American language dictionary, available in many UK public libraries.

In a sufficient of the control of the report in sulted an American language dictionary, available in many UK public libraries.

It seems that, least, not much either side of the last 36 years!

Anglo—Saxon

Anglo—Saxon

Etiquette

Prom Mr David Barron.

Sir, I much enjoyed Jean-Louis Barsoux's recent perceptive arti-

voices in protest: - before these substantial increases come into effect. Some of them might even like to join forces with my associ-Gaetic, slaugh (army, host) from old irish sinag, slog.)"

As one formerly in frequent discussion with American col-C. Douglas Woodward,

Meanings and

the more familiar usages:
"Slew (also Slue) (informal): A cle on French business etiquette (April 25) and Mr de Bouillane de large amount or number; a lot: eg a whole slew of her friends. (Irish Lacoste's letter (3 May).

t recall that the late Stephen Potter neatly codified the equiva leut Anglo-Saxon rules for "tutol-ing" in his Law of Mean Familiarity (One-Upmanship, 1962), which states,

"The Guv'nor addresses: Co-di-rector Michael Yates as Mike; Assistant director Michael Yates as Michael; Sectional Manager Michael Yates as Mr Yates; Secsational usage, though, perhaps, used less often in writing. As tional assistant Michael Yetes as Yates; Indispensable secretary Michael Yates as Mr Yates, Apprentice Michael Yates as Michael; Night-watchman Michael Yates as Mike."

It seems that, in this respect at least, not much has changed on either side of the Channel in the

'The Budget changes have aggravated an anomalous aspect of CGT'

From Sir Anthony Jacobs.

Sir, Once again the Chancellor is to be congratulated upon the restructuring of another element of taxation, namely capital gains tax (CGT). One must agree that it is more equitable for CGT rates to mirror those of income tax.

For the shareholders in private. Thus, if a company has a companies, however, a previously rehased value at March 21 of firm anomalous situation has been its indexed cost would be about greatly aggravated by the changes. It is perhaps not generally know that if a private company is floated on the Stock member of the family then 21 cm is hased upon the principal discounted figure; and those ple that a minority interest cannot be valued on the same basis act together and therefore value all interests at market value of the business are they have of a floation or sale the value of the business Anthony Jacobs, is hased upon the agreement of 9 Nottingham Terrace, NW1

and figuration and the second

the share is calculated in a special way.

With the re-basing of the value of assets at March 31 1982 and the full indexation thereafter the effect may be dramatic.

that the March 31 1962 value of CGT. If, however, the shares ing in concert.

the share is calculated in a one-were equally held by each memwere equally held by each member of the family then under Reveaue practice the deemed cost Parliament will be amended to would be reduced by about 75 per distinguish between minority cent to £350,000. Hence there interests which on their own would be an additional CGT liabave no inflnence and are valued bility of £420,000. The Revenue on disposal for example death, at

Exchange or alternatively sold, would be the deemed cost for all the minority shareholders act-

What does this bear have in common with a bull?

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FINANCIAL TIMES

Monday May 9 1988



Deborah Hargreaves on Wall Street

Japanese opt for the Windy City

moving to Chicago to hedge their phenomenal investments in US Treasury bonds, where they look set to become as big a force as they have on Wall Street.

The influx into the Windy City's futures markets comes at a

City's futures markets comes at a time of partial liberalisation of Japan's financial regulation and, although it is still in its early stages, the big four Japanese securities houses have been buying seats on Chicago's exchanges for the past four years.

At the end of April, Nikko Securities became the first Japanese securities firm to be registered as a clearing member on tered as a clearing member on the Board of Trade. A week ear-

lier Nomura ceremoniously made its first options trade on the Chi cago Board Options Exchange the first by a Japanese invest ment firm for its own account. Mr Toshio Mori, chairman o Nikko Securities International explained: "In order for us to pro vide quick, accurate and timely information, we need to be a clearing member and have our own facility on the floor as Japanese institutions become aggressive participants in the futures

Futures and options are new concepts for Japanese investors and their potential in these mar-kets is as yet largely untapped. But with almost \$100bn invested in US Treasury bonds, Japanese institutions have huge exposures

to hedge.
Until fairly recently, Japanese Until fairly recently, Japanese investors' access to Chicago's futures was limited by restrictions on participation in foreign markets. In May 1987 Japan's Ministry of Finance permitted institutions to trade foreign futures for their own account and, in March this year, the ministry loosened regulations governing access to foreign options markets.

In contrast to the rest of the industry - which bas been reducing, or at best freezing, its hiring policy in the wake of October's stock market crash -Nikko is considering doubling the size of its Chicago operations in the foreseeable future. This depends on the development of its business which, Mr Mori says, has increased greatly in the past

So far. Nikko has only three traders in the Chicago Board of futures pit. It is not talking about massive expansion, but looking

for a steady growth in business. The firm has also applied for clearing membership of the Chicago Mercantile Exchange, where it is interested in trading stock index futures, particularly the Nikkei stock index contract, which the CME hopes to launch later this year. It is looking further at involvement in currency and Eurodollar futures.
Nikko also plans a foray into

the options market - an area its customers are only just begin-ning to exploit. Nomura kicked off the Japanese options move when it bought calls (options to buy) in the CBOE's Standard & Poors 100 stock index options contract. All four major Japanese securities houses are also dis-cussing membership of the

Because options are so new to Japanese investors, they will probably just experiment with them for about a year. Mr Mori says: "So far only a very small proportion of their portfolios are devoted to options." But the potential for the cash-rich Japanese institutions is huge.

nese institutions is huge.

While many market participants in Chicago see the Japanese as being a potent force in the market within the next year, their influx is not greeted with universal glee. The perception of Japanese firms as technocrats with low-cost and competitive clearing systems has dug itself a firm hole in the Windy City. One player says: "I see them getting player says: "I see them getting into high-efficiency, low-cost clearing and becoming very com-

Mr Mori agreed: "Needless to say, we will be very competitive when dealing with Japanese clients." The company would also attempt to attract business from US firms, but he expected this to

move more slowly.

Nikko is developing its own computerised system for use in the next three to six months. However, Mr Mori stressed that the firm would continue to clear part of its business through other futures firms.

The exchanges themselves have dope much to attract Japanese participation in their mar-kets. The CBOT had its eye on Far Eastern investors when it introduced its three-hour evening session in April last year. In addi-tion, the CBOT and CME have plans to trade Japanese stock-index futures contracts and the CBOT recently entered a co-oper-ation agreement with the Tokyo-Stock Exchange on developing a Japanese Yen bond futures con-tract in Chicago and US T-Bond futures in Tokyo.

Gdansk shipyard workers face removal by force

TALKS AT Poland's strikebound night as management withdrew a previous pay offer and told strik-ers to leave the yard or face pros-

the estimated 1,000 or more work-ers holding out in the shippyard the US Government had been a will be removed by force by state possibility.

"a big step forward."
"It's going to be an interesting "It's going to be an interesting Last year the US, heeding the and important night ahead of us. It's a withdrawal (of previous Roman Catholic church, lifted

The ultimatum came after a Last year Mr Whitehead was warning by the US that American support of Poland's economic ment official to visit Poland since

In Washington on Saturday Mr the US.

John Whitehead, US deputy Secretary of State, condemned "the ently the result of pressure by violence, the imprisonments, the the Polish Church authorities, beatings that are reported to be began just as it appeared that the taking place in the areas where seven-day sit in strike by 1,000 or

BY CHRISTOPHER BOBINSKI IN WARSAW AND NANCY DUNNE IN WASHINGTON Mr Whitehead said the US had The move came as Mr Kazim

Gdansk Lenin shipyard ended in been planning, "to take a con-iesz Barcikowski, a senior party an acriminous ultimatum last structive attitude," supporting official, saw Cardinal Joseph night as management withdrew a previous pay offer and told strik.

International Monetary Fund, the apologise for the use of force in

Eventually, loans from American commercial banks and even

will be removed by force by state police.

Mr Piotr Konopka, an aide to Whitehead said, not only because of the withdrawal of American esa, said negotiations yesterday backing but also because of reaclasted only one hour, in sharp to talks held on Saturthe world to the Polish Government had been a possibility.

This might all be lost now, Mr Whitehead said, not only because of the withdrawal of American lasted only one hour, in sharp the world to the Polish Government had been a possibility. ment's hardline handling of the

promises) and a return to black the sanctions it had imposed mail and ultimatum," said leadagainst Polard in 1981. These had ing dissident Mr Adam Michnik, reduced Polish exports to the US speaking to reporters at the by almost one half to about nearby St Brygida's Church.

The ultimatum came after a Last year Mr Whitehead was the highest employee State Ponest.

recovery plan was now "in jeop 1981. He told leaders then that ardy" because of the failure of improvements on human rights the Jaruzelski regime to achieve and moves to a freer economy mational reconciliation."

the strikes are being put down by so shipyard workers was falter-government forces.

to widen share of Manila's

THE REAGAN Administration is

On Saturday night the Gdansk strikers rejected an offer of guarantees of safe conduct and a 15,000 zlotys-a-month pay increase and decided to hold out for their demands for the return of the Solidarity trade union.

The Church was angry at the failure of its previous mediation effort in Krakow when it in effect demobilised the strikers hours before the assault, only to see the riot poice go in.
Over the weekend there were reports of detentions throughout

the country more than 100 Solidarity activists and opposition supporters. Mr Janusz Onyszkiewicz, the Solidarity spokesman, was jailed for six weeks for passing information to the West-

caught in the steel mill when the supporting Western interests riot police went in were sent to more widely among its allies at a prison for four weeks while time when the US military and another six were charged and are to be held for three months pend-

US acts aid burden

THE REAGAN Administration is trying to put together a multi-billion dollar package of financial aid for the Philippines, most of which would be provided by Japan, Korea and West Cermany and by commercial banks, Administration officials confirmed sectories. firmed yesterday. However, some officials dis-

counted reports that Washington was seeking commitments of \$10bn over five years from these sources, saying that such a figure

was "unrealistic."
The proposal — still in its preliminary stages — did not imply
any fundamental change in the
debt strategy guided by Mr
James Baker, US Treasury Secre-

tary.
The move appears to represent an important initiative by Washin Krakow 15 of the strikers ington to share the burden of foreign aid budgets are under pressure because of the huge Fed-

ing an investigation.

Yesterday. Cardinal Glemp warned the authorities against provoking unrest and the people against starting a revolution the Washington Post daily news-which could bring only chaos and paper yesterday - would come mineral. mainly from commercial banks and US allies, with the US providing perhaps only \$130m-150m a year. One major hurdle would be persuading commercial banks to provide such large amounts.

Other officials questioned

> undercurrent of concern in Washington about the stability of President Corazon Aquino's Government and unease about the future of the Philippines, a key strategic interest in the Pacific. The US and the Philippines are formally reviewing the arrange-ment under which Washington pays \$180m a year for the use of military installations in the Pacific - the Clark Air Base and

the Subic Bay Naval Base. Manila wants more money and greater control of the two bases. The Washington Post report yesterday described the proposal as a "mini-Marshall plan" for the Philippines and said that it had Philippines and said that it had the UK the shares of heavy-

After several years of under-performance, direct property in estment by UK institutions began to pay off handsomely in 1967, notwithstanding the Crash. According to WM Company, which monitors pension fund per-formance, the total return on property came to 19A per cent last year, compared with 7.1 per cent in emittes. Given the contcent in equities. Given the continuing strong rental growth in areas such as industrial property. an even better investment perfor-mance is expected in the current year. In the US, direct investment in property has thrown up less speciacular returns for the insti-tutions, but none the less the Frank Russell Company, which monitors US pension fund perfor-mance, calculates that the 5.3 per cent total return on property in 1987 bettered investment in both stocks and bonds.

run, they are uncomfortably aware that the disclosure of Land

Securities' net asset value – due on May 18th – could make them look foolish.

Direct investment

The surprising buoyancy of property markets around the world after the Crash and the strong divergence in performance relative to equities pose a serious dilemma for UK fund managers, in particular. Having run down the property portion of their investment portfolios from 22 per cent in 1979 to a historically low level of 8 per cent in 1986, they are now in danger of missing out

Properties stand as equities fall

THE LEX COLUMN

One of the biggest surprises about the October 19th global stock market Crash is that the event has had virtually no impact so far on the world economy. Economic growth remains robust, corporate confidence is high, and, after a temporary hichigh, and, after a temporary nic-cup, property prices continue buoyant in most major markets. Indeed, if some of the dire predic-tions being made six months ago about the consequences of the Crash were to be believed, the destruction of wealth in the equity markets should have had an equally serious knock-on effect in the property market by

To date, there is little evidence that this has happened to any large extent. In the world's leading financial centres, which should be the first to feel any ecessionary draughts, property prices have been remarkably resilient. Admittedly, land prices in Tokyo have fallen by between a fifth and a third from their peak of last September, but the net gain in 1987 still far outstripped the rise in the local stock market. Weatherall Green & mith, which conducts a regular international rent survey, says that the costs of prime office space in Tokyo are 20 per cent up on a year ago and unchanged on pre-Crash levels. Meanwhile, in the City of London, office rental costs have risen by close in a third over the past year, and while the pace has slowed in the past few months, rents continue to rise. Of the major financial centres, only in New York have rental values fallen since the Crash, and there the decline is

less than 5 per cent. Property shares

The story is much the same in many of the smaller regional prices of industrial property and luxury residences fell by around 10 per cent in the early weeks after the Crash but have now more than recouped their losses and property prices currently are than they were a year ago even though the local stock market is weight property groups, such as
Land Securities and MEPC have
risen by a fifth this year — putting them among the best-per
on one of the few areas of the largely a stock market phenomefinancial markets which is still non with little relevance to the
enjoying boom conditions. The
string them among the best-per
1738m of net property investment comforting, there is always a risen by a fifth this year — putting them among the best-performing FT-SE stocks — and over
the past year the FT-A property
index is up by around 12 per cent
whilst the overall market is down
by a similar amount. And while
some analysts argue that it might
be wise to start taking profits
given the sector's phenomenal
enjoying boom conditions. The
global economy. But while this is
comforting, there is always a
danger that institutions may be
laying the groundwork for a secdecade - indicates that many
institutional investors are rushing to rebuild the property balance in their portfolios. Not only
are average yields of 7.4 per cent
still almost double the returns on
still almost double the returns on
signal almost double the returns

equities and comfortably ahead of inflation, but rents are likely to grow faster than company div-idends for the next couple of

The potential worry about property is that any recession will result in lower demand for space, and this in turn will lead to a slowdown in rental growth and an eventual fall in property values. One has only to look at Texas, where office space has recently been changing hands at less than half the rental levels of just four years ago, or US farmjust four years ago, or US farm-land prices, to get a sense of the sort of damage a deep recession can cause to property investors. In the UK, memories of the mid-1970s, when the combination of exchange controls and roaring inflation forced many institutions to overinvest in property because there seemed no real alternative, still make some institutions hesitate about committing them-selves heavily once again to a sector whose returns have lagged behind those of the equity and bond markets over the last

Property boom

While prime office yields of around one per cent in Tokyo, continue to arouse nervouscess that one day its local property market might suffer a dramatic setback, which could send shock setback, which could send shock waves through the financial markets, there is little sign yet that the UK property market is in any danger of overheating. The current strength of the UK economy, when combined with a relatively favourable supply/demand position, means that the current UK property boom could easily continue for another 18 months to two years. Beyond that, however, it is difficult to forecast, and it is difficult to forecast, and movements in interest rates, and the severity of any slowdown in the world economy, will be crucial to the longer-term perfor-mance of both the property market and property shares.

Clearly, fears that last Octo-ber's Crash would severely dam-age property markets have been proven to be false, and this is another sign that the event was

Sears sells UK store chain and unveils disposal of US shoe unit whether such a sum could be absorbed by the Philippine economy and suggested that a total nearer \$5 nm might be envisaged. There has been a persistent whether such a sum could be absorbed by the Philippine economy and suggested that a total nearer \$5 nm might be envisaged. There has been a persistent whether such a sum could be absorbed by the Philippine economy and suggested that a total nearer \$5 nm might be envisaged.

SEARS, the UK stores, betting and footwear group, has sold Lewis's, the department store chain, for about £74m (\$133m) cash as part of its strategy of concentrating on speciality retail-

Sears also said yesterday that it was selling the loss-making US Botler footwear chain to its management for about \$50m.

Mr Geoffrey Maitland-Smith said Sears did not want the dis-tractions of underperforming businesses while it concentrated om developing its core footwear

and clothing chains, and, announced tomorrow, will

through the acquisition of Free
mans, the UK mail order retailmans, the

marily for Selfridges that Sir found it difficult to adapt its Charles Clore, Sears' founding management techniques to the father, originally bought Lewis's 25 years ago. The sale of Lewis's takes the

form of a "bought deal", with Midland Montagu, the invest-ment banking arm of Midland Group, fully underwriting the entire financing requirement in the first instance. The £48m debt requirement, and £25m of the

£35m on the sales of Le

management techniques to the US market. During the last finan-cial year sales and trading losses Sears will receive \$40m from completion of the Butler manage ment boy-out and \$10m on a

eferred basis. But Sears' only other US inter est, the Miss Rrika woman's wear requirement, and £25m of the wholesaler has been profitable equity requirement, will be and the company has no plans to mainly syndicated out, although sell it, Mr Maitland Smith said Midand will retain a £5m equity yesterday. The Al-Fayed family, which

shopping.

Selfridges, the profitable London department shop, will now be Sears' only remaining department store interest. It was primer the same on the same of Lewis's and by the Company as friendly.

Analysts' forecasts for Sears' forecasts for Sears' results for the last financial year footwear chain, Butlers, had been range between about \$230m and be \$245m, against \$212m in the premium of the British retailers, it has vious year.

Mitterrand triumph Champagne and canapés

Despite Mr Mitterrand's victory, the country remains on tenterhooks over whether the presidential election will be followed by general elections. President Mitterrand has repeatedly indicated that he would seek to govern with the existing National Assembly, without calling immediate general elections. But it remains to be demonstrated whether he can find a reliable parliamentary majority unless he does call new elections.

does call new elections.

Within the next few days he is expected to appoint a prime minister, who would then form a government. Mr Mitterrand has left open the possibility that the prime minister might not be a socialist, and indicated explicitly socialist, and indicated explicitly
that the government could well
include non-socialists and even
people from outside the political
world.

world.

The names most popularly touted for the premiership include leading figures on the right of the Socialist Party, who could be counted on to hulld bridges both with the centre of the political spectrum and with the world of business. Among the most widely conversed candi-

World Weather

In the hope of wooing Mr Le Pen's voters, Mr Chirac and the populists in the Gaullist party, led by Mr Charles Pasqua, the bard-line Interior Minister, shifted their campaign rhetoric towards the right, to the dismay of centre-right politicians, nota-bly in the centrist CDS party, but also in the moderate wing of the Gaullist party. Yesterday leading figures in the UDF, such as for-mer president Mr Valery Giscard d'Estaing, Mr Pierre Mehalgnerie, and Mr Jean Lecanuet, all adopted a cautious pragmatic attitude towards the re-election of Mr Mitterrand.

The rightward shift of the Gaullist leadership could persuade centrist politicians to take more interest in Mr Mitterrand's overtures. Many political commentators believe, however, that Mr Mitterrand will be compelled the world of business. Among the mentators believe, however, that most widely canvassed candidates are Mr Pleare Beregovoy, to seek use elections within the former Socialist finance minister and campaign manager for Mr electoral basis for a centre-left Mitterrand during this election, and Mr Michel Rocard, former lenged by cantonal elections this Socialist agriculture minister and darling of the right-wing of the next spring.

Mr Mitterrand's dilemma is the

porty.

Only if his first government difficulty of steering a parliamentary course between the centrists and the ultra-right.

Continued from Page 1

Mr Mitterrand had won a landslide and was close to the result returned for General de Ganlle of 55 per cent in 1965. That year, Mr Mitterrand had stood in his first of his four presidential attempts polling nearly 45 per cent. In his 1981 victory against President Gis-card d'Estaing he scored 51 per

At seven o'clock, Mr Lech again addressed the crowd. The trend was firmly set at 54-46 for Mitterrand. He also disclosed the findings of the first projections of the other major French polling organisa-

They all said the same thing. President Mitterrand had been elected for a second seven-year mandate and had inflicted a sever-year mandate and had inflicted a sever defeat on Mr Jacques Chirac, the Gaullist RPR prime minister who had flung everything he had in a feverish campaign to beat Mr Mitterrand. Even the dramatic finale of the election, with the release of the three French hostages in the election, with the release of the three French hostages in the Lebauon and the events of New Caledonia, did not help Mr Chirac recoup the ground he lost dramatically during the first round when he polled just under 20 per cent and saw the National Front of Mr Jean Marie Le Pen acone 144 per Marie Le Pen score 14.4 per

Before the computer projec-tions were made public on tele-vision at eight o'clock-the

crowd at the Meridien was not allowed to leave the hotel basement until eight o'clock nor allowed to go near a tele-phone-the first instant politi-cal analysis of the results were

cal analysis of the results were flying around the huge rooms. For Mr Chirac and the main-stream French right, the results are a disaster. Mr Chi-rac's political future is now under threat and he will have to fight to maintain his posi-tion as the leader of the French right which risks strongly of splitting up in

three pieces in coming months. The first projections also showed that 53 per cent of the electorate under the age of 35 voted for Mr Mitterrand, another 53 per cent of people between 35 and 59 voted for Mr Mitterrand.

Mr Chirac made his best score with voters aged 60 and over, polling 56 per cent in this age group. Mr Mitter-rand's landslide victory also means that many centrist voters who had supported in the first round Mr Raymond Barre, the former right wing prime minister, did not vote for Mr Chirac in the second

But the pundits and guests at the Meridien last night said that the biggest risk now was to see Mr Le Pen gain further ground as a result of Mr Mit-terrand's strong score last night.

SPD in landslide victory

Continued from Page 1

The upset underlined the effect accused during the Barschei on voters and party morale of a affair of not keeping tight enough shattering political scandal last control over the state, now risks autumn over a "dirty tricks" a further erosion of his political campaign against Mr Engholm influence and credibility. He by Mr Uwe Barschel, the previous Christian Democrat Prime had been "deeply affected" by the Minister.

Mr Barschel committed suicide Continued from Page 1

ment. They gained only 4.4 per was forced to resign, and a partiacent of the votes, down from 5.2 mentary investigation has since per cent in September, failing as ahown that allegations of his plot a result to garner the 5 per cent score necessary for entry to parliament. The Greens ecology party will also go unrepresented, Finance Minister and chairman failing to 2.9 per cent from 3.9 per cent.

Mr Barschel committed suicide in Geneva last October after he was forced to resign, and a partiament. They gained only 4.4 per was forced to resign, and a partiamentary investigation has since per cent against the SPD were true.

The defeat deals a blow for Mr
Geneva last October after he was forced to resign, and a partiamentary investigation has since per cent of the votes, down from 5.2 mentary investigation has since per cent of the votes, down from 5.2 mentary investigation has since per cent of the votes, down from 5.2 mentary investigation has since per cent of the votes, down from 5.2 mentary investigation has since per cent score necessary for entry to parliament. They gained only 4.4 per was forced to resign, and a partiamentary investigation has since per cent score necessary for entry to parliament. They gained only 4.4 per was forced to resign, and a partiamentary investigation has since per cent of the votes, down from 5.2 mentary investigation has since per cent of the correct o

ent. since 1971. Mr Stoltenberg. The upset underlined the effect accused during the Barschel





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SECTION II - COMPANIES AND MARKETS

FINANCIALTIMES

Monday May 9 1988

TROLLOPE & COLLS **MANAGEMENT CONTRACTING DESIGN & CONSTRUCT** 01-377 2500

EUROCREDITS

Flexibility across the board despite interest rate doubts

ALTHOUGH DOUBTS about ris-ing interest rates plague the world's bond markets, the inter-national loans market continues to show itself able to provide flexthle finance for a broad group of .

Among them last week was First Interstate, the US west coast bank, which is raising a three-year \$400m credit through Credit Suisse First Boston.

It carries a facility fee of 7% basis points, rising to 10 basis points, rising to 10 basis points, after 90 days cumulative Swedish forest products group.

It has an initial five-year maturity and bank relationships should carry it.

CSFB has also launched its basis points, plus a further 7% basis points on any amount drawn over \$75m.

Melicoensorzio, the group of balan agricultural lending agencies, is said to be seeking funds, with a launch of a deal imminant.

The margin over London interbank offered rates (Libor) is 6% for a further two, and pays a
hasis points, and utilisation fees
start at 3% basis points if more
than one-third used, and 6% points for years three to five. A

with a launch of a deal immuntion. Underwritten last summer,
the financing will support the
financing will support the
were looking for a L400bn 10-year
the financing will support the
financing will support the
purchase of Boeing 757-300s, for
than one-third used, and 6%

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basis points if more than two margin of 6% basis points is pay-thirds drawn. The facility will able, with a 7% basis point utilisreplace bilateral hank credit

US bank holding companies are but First Interstate, rated dou-ble-A, is reckoned as one of the

ation fee if more than half drawn. County NatWest has been man-dated by Broken Hill Holdings. not much in favour these days, the Melbourne-based mining and paper group, to arrange a \$150m, five-year note issuance facility. It

between 15 and 18% basis points. A group of five Italian and two Japanese banks were also said to have been awarded the mandate. The world of aircraft finance stirred last week, after Mr Harry Goodman's Air Europe said it would spend \$1.4bn over the next five years on 22 medium-range Boeing 757-200s and eight short-range 737-400s.

The aim is to buy, not lease, the aircraft but there was no word on how the finance would be put together.

A \$2bn financing for British Airways has gone into syndica-tion. Underwritten last summer,

The terms on this financing, "After nearly two months of hard being arranged by National West work, we are now back to square minster, Chemical and Mitsubi one." shi, have not been disclosed. However, it certainly carries a long maturity - 20 years was being talked of last summer and very fine pricing.

torthous negotiations needed to point. The new credit is for \$63m secure a loan mandate with over seven years, but its terms Indian state enterprises. A \$150m, have not been released. 10-year loan for state-owned Air

from Hong Kong, international banks are being asked to requote their pricing for the credit. One banker was quoted as saying:

National Westminster is in the market with a refinancing for Pakistan International Airlines of a \$91.75m five-year tax-spared loan it signed two-years ago, Bankers often remark on the which carried a margin of %

Guardian Royal Exchange dou-India seems to be proving no exception.

According to a Reuters report from Hong Kong, international hanks are being asked to requote

Stephen Fidler

INTERNATIONAL BONDS

New issues fail to inspire confidence in Eurodollar sector

AGAINST a less than reassuring background of nerves about inflation and interest rates, seven borrowers raised a combined \$1.4bn in the Eurodollar bond markets

However, far from signalling any improvement in the dollar's still tarnished image, the character of the issues reinforced mar-ket perceptions that the sector is still extremely fragile.

The eclipse of the dollar has been one of the most significant developments in the Eurobond markets in the past few years. As Mr Don Roth, treasurer of the World Bank, pointed out last week, a recovery in the fortunes of the US currency would undoubtedly engender a recovery in the the Eurodollar sector. Eurobond market turnover fig-

ures for 1988 show activity in non-dollar currencies signifi-cantly surpassing that in dollar bonds for the first time. In the first quarter of this year, dollar-denominated bonds accounted for 29 per cent of total

new issue volume, barely changed from the record low of 28 per cent in the previous quar-

An improvement in the dollar's

of fears that global interest rates made a success of such a long

are headed npwards and issue right now.
prompted several borrowers into The issue came into cheap funds before an anticipated Fed tightening of monetary

Dealers pronounced that the appearance of a four-year \$300m bond for International Business Machines was a sure sign that was also a \$250m deal, a three-rates were poised to rise, given the borrower's past issuing hab-Goldman Sachs led the offering.

last week's crop of deals graphi-cally illustrated that present market nerves meant that finelytuned pricing - matching spread

high levels of dollar liquidity among potential institutional investors mean that an accufortunes seemed further away rately pitched issue will still find

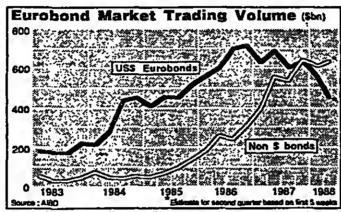
than ever this week, following reasonable demand.

comments by Mr Alan Greenspan, Federal Reserve Board
chairman, that rather than aiming to stabilise the US unit, the
250m deal for Nippon Telegraph Fed's primary objective is to and Telephone, cited by several avoid a complete dollar collapse. syndicate managers as one of the Last week saw the resurgence few names which could have

The issue came with a characsuing new dollar deals to lock teristically generons 69 basis point spread over Treasuries and a testament to its popularity was the fact that it was still trading spite of a dollar bond sell-off. The other issue on Tuesday year bond for Ford Motor Credit. Goldman Sachs led the offering, which dealers felt suffered some-

poration the previous week. to borrower - was more impor-tant than ever for the Eurodollar were thought to fall between two sector. Stools - not quite classy enough A rival syndicate executive to come to the market at such a commended the sensible pricing, was decidedly bearish all week, margin. The deal was manfully a 70-hasis point spread at launch, supported but by the end of the week had slipped to trade outside

A \$100m three-year deal for



RJR Nabisco, one of two dollar to trade just outside its fees on bonds through UBS Securities the back of the softer Treasury which dealers felt suffered some last week, was the surprise of the market, what by following Merrill week A lack of enthusiasm about There Lynch's three-year \$300m issue the borrower's status as a sin-for General Electric Capital Corcompounded by unhappy memo-Ford's double-A credit and the ries of the company's last disastrous foray into the market last

Source : AIBO

A rival syndicate executive which he said compensated for the apparent negative aspects of

Late on Friday, the deal slipped lent demand for any deal, dealers more attractive absolute yield at

said that some accounts had ini- launch and was consequently tial problems with the lack of a direct parent guarantee for the bond, which was issued through a Netherlands-based financing subsidiary. However, the bond is backed

by a support agreement from IBM World Trade and is fully expected to be well-placed, although the lead manager did concede that the bearish tone of the secondary markets had slowed demand somewhat.

Bankers Trust International and Swedish Export Kredit astounded the market hy joining forces to bring a one-year \$200m issue only days after Kidder Pea-body had launched a practically identical deal for the self same

Most of the market is still mystifled by these novel one-year maturities, which appear to have neither the liquidity of a US Treasury bill nor the obvious yield

advantages of a deposit.

SEK reputedly achieved a low cost of funds with the first one-At an initial margin of 37 over Treasuries, "tight but right" was one comment from a syndicate year bond but managed to get even better rates with the secmanager at a house not involved in the deal.

Although the computer group is another top-rated credit whose conventionally swapped issue.

The deal also had a marginally name is thought to ensure excel-

trading at a slight premium to the Kidder transaction, late on BTI said the deal had been syn

dicated in smaller allotments to a wide range of banks. A large proportion of the Kidder deal was thought to be still on the lead

BTI said it had done a signifi-cant amount of work to identify pockets of investor demand for this sort of paper and had not ruled oot bringing more similar issues in the near future.

Daiwa Europe brought Banque Indosuez to the market with a \$200m five-year deal hut market reception was far from enthusiastic. The deal apparently suffered following an early report of its terms, which turned out to be erroneous, making its final pric-ing appear misjudged. This type of incident was also cited in the case of the GECC deal the week

UBS Securities brought an enthusiastically received \$100n three-year issue for a financing unit of its triple-A rated parent ond, which BTI said was not a Union Bank of Switzerland.

Dominique Jackson

Henkel and Colgate set to abandon venture

By George Graham in Paris

HENKEL of West Germany and Colgate-Palmolive of the US are expected to announce soon that they are abandoning their planned joint venture to produce washing liquids and detergents in France.

The joint venture would bave brought together the two largest detergents companies in the French market, and referred to the French competi-

Although the council has not yet delivered its verdict, the two companies are understood to have revised their plans in anticipation of an unfavoura-

ble ruling. The two companies announced in September that Colgate would take a half share in Lesienr-Cotelle, the household products company it had just bought from the French foods group St Louis. The joint venture would mannfacture all Cotelle's range, with Colgate and Henkel dividing the product range between

The original agreement gave Colgate Cotelle's hleaches, honsehold soap and window cleaning products, while Henkel was to market its wash-ing-up liquids, honsehold cleaners and fabric softeners.

them for sales and distribu-

Both groups are already leaders in the French cleaning products market, and the addition of such well-known hrands as La Croix and Mir was thought to give them the market in some household product areas.

Neither company would comment, hnt details of a new plan, dividing Lesieur-Cotelle between Henkel and Colgate without the joint venture on the manufacturing side, are expected to be presented to trade union representatives

April, 1988

This announcement appears as a matter of record only.

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Yamaichi International (Europe) Limited

S.G. Warburg Securities

6th April, 1988

All these securities having been sold, this announcement appears as a matter of record only.

NEW ISSUE

There was general market

excitement when IBM's four-year

deal finally surfaced after reported competitive bidding for

the mandate.

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Icahn poised for control of TWA

MR CARL ICAHN, the New York crashed last October. takeover specialist, is poised to gain complete control of Trans World Airlines, with approval by the airline's board for a proposal-to but out other shareholders for about \$300m.

Mr Icahn, who has claimed the credit for restoring the airline's fortunes since he took over as chairman in 1985, will recoup much of his original investment in TWA in cash and end up with 90 per cent control.

Mr Icahn made the offer last month, after an earlier attempt to buy out other stockholders lered when the stock market

Citicorp

sells fund

managing

CITICORP has sold its domes tic institutional investment management business to USF&G, n leading US insurer,

The disposal marks the retreat of another US money centre bank from fund man-

agement, which many banks have found to be inadequately

The subsidiary manages about \$17.5bn of assets, mainly

USF&G said the acquisition

by its financial services divi-sion fitted its goal of a larger role in fund management. Before the purchase, the divi-sion handled \$8.5hn of the par-

ent insurance company's assets and \$1.5bn from outside

Other banks which have left

the field include BankAmerica

and Manufacturers Hanover, both because of their require-ments to rebuild their battered

Although Citicorp faces less immediate financial pressure,

it has been weeding out busi-

nesses it considers to be unat-tractive in the long term.

offshoot

By Roderick Oram in New York

ing profits of \$210.3m last year the bond, he will receive a mix-after a loss in 1986, said that an ture of common and preferred

independent committee of its board approved a revised offer from Mr Icahn of \$20 to cash and a \$30 face-value bond for each of the shares he did not own.

The deal is a small improvement on the offer unveiled in April, when the bond was to have after the crash.

The deal, which values the entire company at about \$1.20n, will be financed through an issue of junk bonds made by TWA

The deal is structured as n leveraged buy-out. Mr Icahn, who invested about \$440m or \$20 a share for his current 77 per cent before the crash.

of the airline, will receive the \$20 the airline and is expected to use TWA, which reported operat- a share in cash but, in place of it for other acquisitions.

> ture of common and preferred stock to give him the 90 per cent group which last week sued two unions for attempting to destroy its troubled Eastern Air Line The remainder will be held by subsidiary, said that it lust an employee stock-ownership \$124.3m in the first quarter, scheme.

> > Bastern, which usually does best in the first quarter because of its Florida routes, lost \$64.5m

Revenues at the group, which includes Continental, rose 4.2 per

Merieux expected to return with modified bid for CDC

before the crash.

necessary for complete control.

BY ROBERT GIBBENS DI MONTREAL

INSTITUT MERIEUX, a biotech subsidiary of France's Rhône Poulenc, is widely expected to come back with a modified bid for CDC Life Sciences, a Cana-dian publicly held company spe-cialising in the manufacture of

However, Merieux officers and lawyers attending the Toronto annual meeting of CDC Life declined to comment on analysts' speculation over a new bid.

Last week, Merieux withdrew its share tender offer for 20 per cent of CDC Life after the Ontario and Quebec Securities

of corporate and government pension plans and insurance Citicorp said that it would continue to manage money abroad, while at home it would concentrate on individual investors and employee benefit funds.

Depot deal.
Shareholders at the CDC Life

CDC Life earnings last year Commissions ruled it did not reset all shareholders equally.

Mericux already owned 12.6 per cent of CDC Life. It also planned to buy another 20 per cent block

Mericux already owned 12.6 per cent of CDC Life. It also planned to buy another 20 per cent block

CAC Life sarnings last year rose one third, on a 20 per cent The US drugstore group reduced its loss significantly year to year. Imasco is 40 per cent cent-owned by Marion Laboratories of the US.

from the Caisse de Depot, the Quebec pension fund investment arm, in June next year for 15 per cent above the market price at the time.

• Imasco, the Canadian financial services, fastfood, retalling and tobacco products group, posted higher earnings in the first quarter.

This would have given it just Net profit was C\$44.5m over 50 per cent. The commissions ubjected to the Caisse de up from net operating profit of C\$37.6m or 28 cents a year ear-

meeting backed management
meeting backed management
efforts to block the Merieux bid.
Mr Brian King, the chairman, has
indicated he is looking for a and the Canadian drugstore white knight to counter Merieux. group were up 16 and 13 per cent, respectively.

Merieux already owned 12.6 per sidiaries in Montreal is 50 per to year. Imasco is 40 per cent another recession, enhancing the controlled by BAT Industries of stability of future earnings. Repap plans C\$500m expansion The company will spend more than C\$1bn this year on capital projects, more than half going to pulp and paper modernisation and expansion.

REPAP ENTERPRISES, a publicly held pulp and coated paper producer with annual sales of more than Cathon, is going ahead with a C\$500m expansion plan at Newcastle, New Ermswick.

The programme is in three parts, First, a further lightweight US customers are putting up a coated hence of the county for

coated-paper machine costing C\$370m will be installed beside an initial Valmet machine just completing start-up. This second machine, made by Voith in Brazil and with 300-inch

trim width, will have annual capacity of between 230,000 and 260,000 tonnes. It will make both no. 4 and no. 5 grades. It is due on stream late in 1989.

The lightweight coated paper

US customers are putting up a substantial part of the equity for the machine and will take n proportionate share of output. The. bt will be less than 50 per cent instead of sulphur-containing

commercial demonstration pulp pulp mill and it can be built in ing plant using the patented small increments.

The process was conceived in Montreal 20 years ago, sold to US interests, and then bought back the expansion was market- by Repap along with its expert

staff three years ago. The Federal Government is putting up half the cost under its research grant programmes.
The Alcell process uses alcohol

of capital cost.

Second, Repap will install a new recovery boiler in the New castle pulp mill at a cost of that provides a second-income stream. Cost per tonne is two half of the 1988 first-quarter out Finally, it will build the first thirds of a conventional kraft lays spent on ongoing development projects in the Brae area of the North Sea.

Noranda's earnings rebound to C\$129m

By Our Montreal

NORANDA, Canada's largest integrated resource group. rebounded in the first quarter because of soaring profits from its forest products subsidiaries, aluminium, gold and base metals, and from its manufacturing inter-

If the Nurth American and world economies keep on track, Noranda expects the uptrend to continue and its earnings should pass the C\$500m (US\$400m) mark, said Mr Alfred Powis, the chair-

First-quarter earnings were C\$128.7m (66 cents a share) on revenues of \$2.06bn, up from \$29.5m (14 cents) on revenues of \$1.65bn a year earlier. For all 1987, Noranda earned C\$343.5m or

\$2.14 a share. The climb in the Canadian dollar over the past 12 months has reduced Noranda's earning power by about C\$100m after tax un an annual basis, since a large pro-portion of its resource products are expurted to the US and around the world.

In mid-1985, Noranda was in a debt crisis, but the turnsround in world primary product prices and the sale of assets have brought total long-term debt to 25 cents

per \$1 in equity. Mr Powis said all Noranda's assets were now conservatively valued, even in the context of

 Bow Valley Industries, the Canadian oil and gas company in REPAP ENTERPRISES, a pubmarket in North America grew 12 Alcell process. Capacity will be 33 which British Gas recently held pulp and coated paper per cent last year and in the first tonnes a day and the cost Casan. acquired a 51 per cent equity acquired a 51 per cent equity interest, reported a marked decline in first-quarter earnings, reflecting unfavourable currency fluctuations and lower energy

> In its latest quarter, the Calgary-based company reported net income of C\$7.4m (US\$6m) or 7 cents a share, compared with C\$12.4m or 18 cents a year ear-

Capital expenditure incre by nearly 35 per cent from 1987 levels to C\$39.8m, with more than

US DOLLARS Missia Feed Products 1993 1995 1991 1993 1990 1992 1989 1993 1993 250 250 53 100 200 200 100 150 Bot Paribas Cap.Mkts Goldman Sachs RKK Secs.Europe Ford Meter Credita 100.1 101 100.1 100.1 101.2 100.1 Sez Otterio RJR Nabiscoo IBM Int. Financeo URS Secs. J.P. Morgan Secs. Brakers Trust Int. Daiwa Europe URS Secs. Yeonichi Int. Swedish Expart Credity Swedish Expart Credity Bancae Indesuzy UBS Finance NV4 Mitsubishi Gilo Kelban Electric Railwayo CANADIAN DOLLARS 18.164 9.667 16.139 New Zealand+ AIBC+ Ville De Montreal+ AUSTRALIAN DOLLARS 11,408 SBC Australia) Westpac Bankings 1991 1992 1992 1993 1995 ANZA Berliner Bk AGA State Elec.Comm. Victoria DEUTSCH MARKS 5.238 6.340 5.134 5.826 National Home Leans Corpé CIBCA LKB Rades-W Finances Finisher Challenge Fin. LUXEMBOURG FRANCS 7.125 7.023 7.375 Skan Enskilda Ranker*** Egi. Caisse d'Enargne Lint ML/Svenska H'bits . SWISS FRANCS 3.777 2.750 4.343 3.777 3.832 3.085 4.021 3.845 4.374

NEW INTERNATIONAL BOND ISSUES

Irish Life pays \$30m for Iowa insurance company

is to be a strong international life

assurance group. In 1987, pre-

minm income amounted to

15619m (\$983m) with funds under

1987 and year-end assets of \$52m.

ement at the yearend of just under ISBn. Inter-State had

nium income of \$23.4m in

BY ERIC SHORT IN LONDON

Rationwide Anglia B.S.+ Remy et Associes**S+ SFCE+ Sogn by Fjordane**+ Sparekassen SBS**+

DANISH KROKER

Tetal**** Cariplo*** Rural&Yed_Bk of W_Aust***

IRISH LIFE, the largest life assurance company in the Irish Repub-lic, is paying \$30m cash to acquire Iowa-based Inter-State Assurance from Central Life as part of a plan to expand in the US. Carrig International, Irish Life's US subsidiary, is making

The Irish Government holds 90 per cent of Irish Life, but plans to privatise the company. However, the holding is hindering the acquisition, since many states have restrictions on governmentowned insurance communies. In the short-term Irish Life can

Bang & Olufsen defensive move By Hilary Barnes in Copenhagen BANG & OLUFSEN, the hi-fr

equipment and TV set maker, has secured itself against pos-sible takeover by an outsider. The controlling A shares are establishing a voting trust to hold the shares of Inter-State. However, Mr David Kingsto managing director of Irish Life, said the long-term position was unclear and depended on prog-ress in privatising the company. Irish Life's long-term strategy owned by about 40 members of the founding families. Holders of A shares have right of first refusal to acquire A shares.

By selling one A share each to five Danish pension funds, family members cannot now sell shares to an outsider. Mr Vagn Andersen, chief executive, said the family

wanted to ensure the company

stayed under Danish control.

BSN

Incorporated with limited liability in the Republic of France

Share capital: FF520,360,300 Head Office: 7 rue de Téhéran - 75008 Paris, France

NOTICE OF MEETING

Shareholders are hereby informed that an Ordinary General Meeting will be held at the Palais de Longrès (Salle Havane), Paris at 3 pm on Tuesday, 31st May, 1988 to consider the following agenda:

- Presentation of the reports to the Board of Directors and of the Statutory Auditors; Approval of the agreements as per article 101 of the French Company Law of 24th July, 1966;

- Approval of the Company's accounts for the year ended 31st December, 1987 and giving final discharge to the Board of

- Appropriation of the profit and deciding the dividend; Renewal of the appointments of members of the Board of Directors;

- Renewal of the authority granted to the Board of Directors to deal in the Company's shares on The Stock Exchange:

All shareholders will be entitled to attend the Meeting, regardless of the number of shares held. To be entitled to attend or to be represented at the Meeting:

- holders of registered shares must be recorded in the company's share register at least five days before the date of the Meeting:

 holders of bearer shares must deposit at the head office of the company or at a branch of the institutions listed below, at leave five days before the date of the Meeting, a certificate evidencing that the shares have been deposited with authorised intermediaries until the date of the Meeting:

Lazard Frères et Cie, 121 boulevard Haussmann, 75008 Paris, FRANCE.

Crédit Lyonnais, 19 boulevard des Italiens, 75002 Paris, FRANCE. Banque Paribas, 3 rue d'Antin, 75002 Paris, FRANCE.

Banque de Neuflize, Schlumberger, Mailet, 3 avenue Hoche, 75008 Paris, FRANCE. Crédit Industriel et Commercial de Paris, 66 rue de la Victoire, 75009 Paris, FRANCE.

Société Générale, 29 boulevard Haussmann, 75009 Paris, FRANCE.

Banque Transatlantique, 17 boulevard Haussmann, 75009 Paris, FRANCE.

Crédit du Nord, 6 et 8 boulevard Haussmann, 75009 Paris, FRANCE. Société Lyonnaise de Banque, 8 rue de la République, 69009 Lyon, FRANCE.

Banque Nationale de Paris, 16 boulevard des Italiens, 75009 Paris, FRANCE. Mutuelle Industrielle, 55 rue la Boétle, 75008 Paris, FRANCE.

Banque Indosuez, 96 boulevard Haussmann, 75008 Paris, FRANCE.

Lombard Odier et Cie., 11 Corraterie, Geneva, SWITZERLAND.

A. Sarasin et Cie., 107 Freiestrasse, Basle, SWITZERLAND. J. Vontobel et Cie., Bahnhofstrasse 3, Zurich, SWITZERLAND.

Banque Worms, 45 boulevard Haussmann, 75009 Paris, FRANCE.

Banque Dernachy et Associés, 223 rue Saint Honoré, 75001 Paris, FRANCE. Lazard Brothers & Co., Limited, 21 Moorfields, London EC2P 2HT, ENGLAND.

Any shareholder wishing to attend the Meeting in person should request an admission card from one of the banks listed

Forms of proxy should be lodged with the Company at least five days before the date of the Meeting.

Another person may only represent a shareholder at the Meeting if he is himself entitled to attend the Meeting, or is the spouse or legal represententative of the shareholder.

A voting form will be sent to every sharehold registered on the share register in order to vote by post. Holders of bearer shares desiring to vote by post may obtain a voting form from the above institutions; holders must request

such forms by registered letter to arrive at the institution not less than six days before the date of the Meeting. Postal votes will be accepted only if received by the institutions at least five days before the date of the Meeting or received at the registered office of the Company at least three days before the date of the Meeting.

Copies of the resolutions to be sumitted to the shareholders at the Meeting may be obtained from the offices of Lazard Brothers & Co., Limited, 21 Moorfields, London EC2P 2HT.

Le Conseil d'Administration

RHMKKK

This abnouncement appears as a matter of record only.

RANKS HOVIS McDOUGALL PLC

£250,000,000 **MULTI-OPTION FACILITY**

> incorporating a £160,000,000 STANDBY CREDIT

Arranged by BARCLAYS de ZOETE WEDD

Senior Lead Managers

Barclays Bank PLC Midland Bank ple

Lloyds Bank Pic National Westminster Bank Group

Lead Managers

Crédit Lyonnais, London Branch Rabobank Nederland, London Branch

Westdeutsche Landesbank Girozentrale

Managers

Bank of Scotland The Sumitomo Bank, Limited

The Mitsubishi Bank, Limited

Den Danske Bank The Toyo Trust and Banking Company, Limited TSB Scotland plc

Tender Panel Members

Amsterdam-Rotterdam Bank N.V. Banca Nazionale del Lavoro, London Branch Bank of Scotland Banque Nationale de Paris, London Branch Baring Brothers & Co., Limited Credit Lyonnais, London Branch The Dai-Ichi Kangyo Bank, Limited First RepublicBank Dallas, N.A. The Industrial Bank of Japan, Limited

Banque Nationale de Paris, London Branch

Midland Bank plc Morgan Grenfell & Co. Limited National Westminster Bank Group The Sanwa Bank, Limited Swiss Dauk Corporation TSB Scotland plc

ANZ Merchant Bank Limited **Bankers Trust Company** Banque Indosnez Barclays Bank PLC Bayerische Hypotheken und Wechsel-Bank AG Credit Suisse Den Danske Bank Hambros Bank Limited Kredierbank N.V., London Branch The Mitsubishi Bank, Limited

Morgan Guaranty Trust Company of New York Rabobank Nederland, London Branch The Sumitomo Park Limited The Toyo Trust and Banking Company Limited Union Discount Company Limited

Westdeutsche Landesbank Girozentrale

ihillse.

INTERNATIONAL CAPITAL MARKETS

A \$50bn dilemma for Japanese banks

By David Lascelles, Banking Editor

JAPANESE BANKS may require up to \$50bn of additional equity in order to comply with the pro-posed international capital rules which come into force in 1992.

This calculation has been made by IBCA, the London-based credit rating agency, in an assessment of the impact of the new rules being prepared by international bank supervisors in the Basiebased Cooke Committee.

IBCA says that the Jananese banks' equity needs will be large because of their low published ratio of equity to total assets. And it is not certain how the new capital will be obtained.

However, the Japanese banks have three options. They can realise some of their hidden

reserves, which are contained in undervalued holdings of publicly quoted stocks, although the Basie proposals will allow only 45 per cent of such reserves to qualify. Otherwise they could improve

The IBCA study shows that the long-term credit banks and the way, they can buy at the auction city banks will be worst hit. •France's Eurofranc committee grouping the Treasury and large banks, has approved the reduction to three years from five of the gloom is genuine. The market the minimum maturity of French franc bonds issued on the international market, Renter reports tighten monetary policy to rein

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US MONEY AND CREDIT

Rush of tax receipts will aid bond auction

THIS WEEK, the US Treasury will auction \$26bn worth of three-year, 10-year and 30-year yields

Percent

May 5,1988

Apr. 8,1988

3 6 1 2 3 4 5 7 10 30

Whether the tightening occurs

employment in April. These fig-ures are always closely watched

as a pointer to the condition of

Very little trading was done in the first four days of the week, as

investors waited for the figures.

The figures, when they came, were good for jobs but bad for the

credit markets. Non-farm pay-rolls did not rise as much as the

market feared, increasing by only

ised the market.

This is less of a draw on the bond and note markets than trad-ers had feared because tax receipts are pouring into Washington and cash balances are healthy. Indeed, so good is Washington's cash position that it will pay off part of the national debt for the first time since the first quarter of 1981.

In normal circumstances, this would be wildly bullish for the US credit markets. But this week is not normal circumstances.

The auction takes place in a bond market that has been pro-gressively demoralised by its own inflationary fears. Traders and analysts are bracing for a sharp fall in bond prices and there is talk of long-term interest rates of over 9.25 per cent - and perhaps higher - to attract domestic and Japanese buyers at the auction. Mr Robert Brusca, money mar-

ket economist at Nikko Securi-ties, says: "Any way you look at it, the refunding is going to be a

profitability while restricting asset growth, or they could tap the public markets.

There is nothing traders like better than to talk down bond prices before the Treasury's regularity and the public markets. lar quarterly refunding. That likely to follow.

But this time, a good part of in the US economy.

The average work week and fall further without pulling an overtime got longer, hourly earnings rose, there were more jobs in Meanwhile, the Fed's open-

5.4 per cent of the labour force, which is the lowest level since best bet is that there will be a June 1974, which is not a year moderate tightening. The Fed personal income and spe and industrial production.

this week or after discussion at the meeting of the Federal Reserve's Open Market Commit-tee on May 17 does not matter greatly to the market.

Mr Brusca says: "The refund-ing will be priced on the basis of their tightening." By the close on Friday, the Treasury long bond had fallen to remember last time, back in the result.

Mr Brusca says: They've got to remember last time, back in September, when the rightening

their tightening."

Said: "The hulk of the evidence is pot but that Federal funds, a key on the side of an economy that is sbort-term rate, will be massaged upwards to 7 per cent or over. of available capacity.

symptoms of an economy reaching full employment at the end of the control of the "We are seeing the classical _ the economy, prices and infla-tion, but this time they mesmer-

Mr Jones and many other market economists believe that higher prices and a catch-up in wages is now inevitable. With other leading industrial economies running at a stronger pace, foreign central banks may be less willing to import inflation by supporting the dollar through to the presidential election.

174,000 when some bears were In testimony before Congress talking of a rise of 300,000. The last week, Mr Alan Greenspan, market rallied for a minute but the chairman of the Federal then was deflated by a string of Reserve Board, appeared to indicate the chairman of the Federal then was deflated by a string of Reserve Board, appeared to indicate the chairman of the Federal then was deflated by a string of Reserve Board, appeared to indicate the chairman of the Federal them. depressing ancillary statistics. cate that unemployment could

manufacturing and the monthly market operation through April, household survey showed an increase in civilian employment. The unemployment rate fell to of policy.

any financial market likes to be probably cannot tighten as much reminded of Good-sized increases as the bond market would like. are now expected in such impor- because an aggressive move to tant forces in the economy as deflate could cause a collapse in personal income and spending the stock market, which remains extremely fragile.

Mr David Jones, money-market process coincided with the stock-market crash." This may mean economist at Anbrey Lanston, that the discount rate will stay

According to Mr Philip Braver-

tics are due for release this week. With them are median forecasts of a group of economists surveyed by Money Market Services of Redwood City, California.

•Retail sales for April, due on Thursday at 8.30 am. These are expected to be unchanged after a strong 0.8 per cent rise in March. but more so for the peerless bal-The forecast ranged from down ance it strikes between obscurity 0.7 per cent to up 0.7 per cent. Producer Price Index for April, due on Friday at 8.30 am. Prices of finished goods are expected to have climbed 0.4 per cent after the 0.6 per cent increase in March. The range of forecasts runs from a decline of 0.3 per cent to an increase of 0.6 per

cent. Business inventories for March. due on the same day at 10 am. These are expected to have climbed 0.2 per cent in March after a 0.6 per cent increase in February. The economists sur-veyed put in forecasts ranging from down 0.1 per cent to up 0.4 per cent.

James Buchan

US MONEY MARKET RATES (%) Last 1 week Friday ago 7.78 7.27 7.65 8.28 7.62 8.85 US BOND PRICES AND VIELDS (%) Yield 26-year Treasury
36-year Treasury
Meye 16-year "A" Financia
New "AA" Lawa stillty
Maw "AA" Lawa stillty Herey supply: In the week males April 25, MI rose by \$11.7he to \$778he

HRI TOKYO BOND INDEX December 1983 - 100 22 wis 26 wis 144.66 142.40 137.38 144.58 4.26 4,82

Brokers await Bank Bulletin with unease

market ended an uneventful interest rates. For the bears week last Friday barely changed then, some comfort is provided.

England's Quarterly Bulletin.
The bulletin bas never been known for the colour of its prose and enlightenment. The principal drafters of the opening general assessment face an interesting domestic or imported cost pres-

demand pressures and the add up to a view that growth is growth rates of key monetary good for the gilts market. aggregates would, all things Furthermore, the indicators The problem is the exchange rate and toat leads to the uneasy truce between Nos. 10 and 11 Downing Street. The Prime Minister whuld appear to be concerned about inflation and the Chancellor about the competi-

tiveness of British industry. This bas resulted in the worst their lowest nominal level for 10 the time of the Bank's last bulletin. Meanwhile, the markets want - hut cannot quite bring themselves - to believe that we now live in a world where policy is tighter cumpared with what it

was before. A balanced assessment of the dilemma the authorities now face, and the arguments for the view that policy is too loose, was provided by Warburg Securities last week. In it, Mr John Shep-perd listed six indicators which point tentatively to a need for a tighter policy stance.

The indicators are: the shape of the yield curve; narrow money snpply; broad money supply; house prices; equity prices; and the exchange rate.

The judgment one makes about these factors critically depends on the analysis of the real economy and the symmetrical nature of policy. The alarm bells the monetary data seem to be ringing gain force if they reflect con-straints in the real economy. Latent fears of inflation matter most if the pound weakens and the authorities do nothing.

Warburg is sanguine on capacity constraints and believes the Bank will act to support sterling

THE GILT-EDGED securities if, and when, it falters by raising

There is, however, an alternafrom the levels of a week earlier, and uneasily but expectantly looking forward to this Thurs-says provocatively that all of the day's release of the Bank of above is missing the point. This England's Quarterly Bulletin. adopted by Mr Kevin Boakes of

Greenwell Mnntagu, the broker. He points to the transformation of the public finances, the fundamental changes in the UK labour market, few signs of challenge in recunciling mone sures, the optimism about the tary policy since they last future for industry which is leadreported in February.

On the prevailing view of the economy, current domestic now bave of Britain, which all now bave of Britain, which all ing to new investment and the

aggregates would, all things being equal, imply a need for a tightening of the monetary reins.

Furthermore, the indicators about which the market gets and concerned, such as the monetary aggregates and the monetary aggregates and the monetary aggregates. the monetary aggregates and hank lending, bave proved to be false friends, and pointers to inflatinnary pressures in the

economy.

Bank lending reflects the strong investment intentions of industry and a spreading of the fruits of growth, via higher house of both worlds. Base rates are at prices, to parts of the UK nutside their lowest nominal level for 10 the south-east. Rising house years, and the exchange rate prices elsewhere could help some 5 per cent higher than at improve labour mobility as workers are not as disadvantaged by the large gap in relative bnuse prices on their return to their home base.

The cnncern the market bas over the rising trend in pay set-tlements also ignores the fact that the higher wages and salaries being paid are done so at the discretion of management and in response to strong productivity gains not, as in the 1970s, after a gun had been put to management's head. UK unit labour costs rose by 2 per cent last year, compared with 2% per cent in West Germany.

As Mr Boakes points out, a downturn in UK output could be the worst thing of all, because of the output/productivity equation. If output slows then the beneficial cyclical effect on productiv-ity will fall away and the result will be a commensurate rise in unit labour costs.

Finally, he asserts that the current strength of sterling is not temporary but reflects an exter-nal reassessment of the the UK. Only by cutting interest rates further will sterling settle to more acceptable levels

· Simon Holberton

UNION BANK OF SWITZERLAND (SECURITIES) LIMITED

LEADERS IN EUROSTERLING

Eurosterling Bond Issues Lead Managed First Quarter 1988

Toyota Motor Credit Corporation 9½ per cent. Notes due 1993. £75,000,000

British Airways plc

10 per cent. Bonds due 1998.

£ 100,000,000

The Royal Bank of Scotland plc 10% per cent. Subordinated Bonds Due 1998.

£ 125,000,000

Westland/Utrecht Hypotheekbank NV 93/4 per cent. Guaranteed Notes 1988 due 1993. £50,000,000

Ford Credit Funding pic

95/s per cent. Notes due 1993. Guaranteed by Ford Motor Company.

£50,000,000

Kingdom of Denmark 9½ per cent. Notes due 1993.

£80,000,000

UBS-PHILLIPS & DREW CAPITAL MARKETS GROUP UBS - committed to excellence.

FT/AIBD INTERNATIONAL BOND SERVICE ## Contine | Con | Color | Colo 7% 74 111 -2 111 -2 111 -15 35 120 500 73 DEMMARE 64 92 ODW CHEMICAL TO SELECT ON THE LIDOTE STRAIGHTS
CDPCHMARCH TEL NIL BY
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ELEHMORT SERSOR 7 99
EMAILT ACC 74, ER.
WORLD BANK 8 90 560 100 600 1014 600 100 500 100 1054 1044

nds offered rate for US dollars. C cpn = current coupon, misra of the current effective price of buying stares via the bond over the most recent stare price. cc. Bond warrant of yid = exércise yield at current warrant price. Closing prices on MAY 5

Thorntons' listing gives £79m value

Thorntons, the chocolate retailer and manufacturer, is joining the stock market via an offer-for-sale sponsored by S G Warburg and Granville.

Just under 17m shares, 27 per cent of the equity, are being offered at 125p each, valuing the company at 578.6m. About half of the shares being sold are new, netting the company around Ra.5m.

Tha company is forecasting pretax profits of £7.4m for the current financial year, which ends on May 30. The shares are on a prospective p/e of 15 at the offer price.

Comment

On the surface, there are two reasons why Thorntons might prove an exceptionally popular offer-for-sale. The first is tha "chocolate wars" involving Rowntree and (potentially) Cad-"chocolate wars" involving scope for a premium in the after-Rowntree and (potentially) Cad market will be limited. However, bury Schweppes which has made there will be enough sweet-investors realise the value of brand names. The second is the issue safely away.

Ensign Trust buys 28.7% of Corporate Estates

BY CLAY HARRIS

Ensign Trust, the investment trust controlled by the Merchant Navy Officers' Pension Fund, has paid £5.4m for a 28.7 per cent stake in Corporate Estates Prop-

erties, USM property company. Ensign bought its holding at 72p a share, a premium to Friday's closing price of 68p. Ensign hought the shares from three directors and United Trust and Credit, financial services subsiding paid less than a fortnight ago to credit, financial services subsiding paid less than a fortnight ago to large of USM-qooted UTC Group, four London office buildings, Mr United Trust's stake falls from Phillips said. One of the four E19.6m. directors and United Trust and

director, said his company had been seeking the long-term finan-cial backing of a City institution. Ensign had committed itself to maintaining the stake above 2 expanded and as options and

warrants were exercised. offers in excess of the 241.5m it paid less than a fortnight ago for four London office buildings, Mr

Mrs Juliet Cogswell of Ensign Mr Leonard Phillips, Corporate will join the Corporate Estates
Estates chairman and managing board as a non-executive director.

Grampian Hldgs expands

Grampian Holdings, the Scottish ing retail subsidiary, Moffat

industrial conglomerate, yesterday announced a £2.45m placing
and the £5.15m acquisition of met by the issue of 1.99m new
Pitlochry Knitwear Company, a Grampian shares, representing retailer of Scottish woollen 5.3 per cent of the ordinary capital. Of these, 120,000 will be Grampian will create a new placed on behalf of they candors. divisional holding company, A further im of shares will be Grampian which will be responsible for the operations of both being used to repay Pitlochry Pitlochry and Grampian's exist-borrowings.

Cleves has 25% of Assocd Energy

Cleves Investments, issuing Mr Paul Howlett, former chairhouse, has bought a further 10 man and managing director. Mr per cent of Associated Energy Gillott said Cleves's involvement Services, the loss-making boiler maintenance, contractor and catering equipment group, to

raise its stake to 25 per cent. The sdditiooal shares were bought from Mr Richard Gillott,

when it hought a 14.9 per cent stake including shares owned by Mr Maurice Fullerton, chairman.

managing director of AES, and

Senior buy

Senior Engineering Group has acquired Foster Wheeler Power Products for £5.4m in cash. Senior will take over Foster's industrial boiler and construction operations, but not its nuclear business at Hartlepool.

interest of the company."

Cleves acquired management control at AES two weeks ago

Bristol Water Lyonnaise des Eaux has raised its stake in Bristol Waterworks from 20.5 per cent to 22.7 per cent. It takes Lyonnaise past the

was considered to be "in the best

Rotaprint creditors to get payout

Unsecured trade creditors of Rotaprint, manufacturer of printing equipment which went into receivership in February, should receive some payout when the company is finally liquidated, contrary to the receivers' original expectations.

tions.

The sale of the business to two of its directors early last month raised about £2.7m and more than £750,000 may be available once secured creditors have been paid off. Rotaprint's 28,000 shareholders are astronally pulitable to receive extremely unlikely to receive any returns.

An egm has been called for June 22 at the Mermald Theatre at which the proposal to wind up the company will be formally put to shareholders.

RHP purchase

RHP has paid about \$5m (£2.7m) to bny Pyrotector, a supplier of specialised fire protection equipment to the aircraft, naval and military vehicle markets in the US.

Pyrotector has an annual turnover of \$10m.

Ellis & Everard

Ellis & Everard is to buy Certikin, the UK's largest manufac-turer of swimming pool equip-ment, for an initial consideration of £1.17m (£612,000 in cash and the bal-ance in new Ellis shares), with a further profit-related payment subject to a maximum of £1.03m in cash or shares.

Pre-tax profits for 1987 were £191,000, and assets have been warranted to be no less than £800,000 at the end of last

UPL rises 21%

UPL Group, importer and dis-tributor of brand name food products, announced a 21 per-cent increase in pre-tax profits for the year to January 31

Turnover grew from £7.7m to £8.72m and the taxable result came out at £404,000 against £334,000.

As forecast in the prospectus there is a single final dividend of 1.41p. Earnings per 10p share rose by 16 per cent to

7.47p (6.46p). Tax took £140,000 (£138,000).

FT Share Service

The following securities were added to the Share Informa-tion Service in Saturday's edi-

Apple Bank for Savings (Secion: Americans). Austin Reed (Ord. Shares)

MTL Instruments (Electri-

Ottoman Bank (Banks). Printech (Paper). Reflex Invs. (Banks, HP).

Lisa Wood on the bid defences that could be mustered by Northern Foods

Need for recapturing the 70's touch

the disclosure that Hazelwood periphery businesses released Foods, the fast-growing food resources for acquisitions such as manufacturing group, had built for's Biscuits and Pork Farms.

company - a leading manufac-turer of prepared foods for Marks and Spencer and one of the UK's \$63m acquisition of Keystone major milk snppliers and pork Foods, a leading prepared food pie makers — has been undergoing a painful period of retrenchment from, and rationalisation — Hinebird exposed the UK com-

of, difficult businesses.

It has divested its problem

report pre-tax profits that are develop new products despite largely unchanged on last year's substantial investment.

Despite strong underlying trad-ing profit growth in the UK, esti-mated by analysts to be around mated by analysts to be around 15 per cent, the US divestments will take around £7.5m out of the pre-tax total. It is a significant amount to be made-up by a business that has a couple of activities still underperforming—Bowyers, the pork ple and sansage manufacturer acquired in sage manufacturer acquired in 1985 and Mayhew Foods, the recently purchased poultry busi-

The sight of Northern at bay presents a stark contrast to its image in the 1970s, when a young management team, under the for-

RTZ £17m provision

BY KENNETH GOODING, MINING CORRESPONDENT

Frame, RTZ's chairman, of MK".

drawal from the Cornish K12 will "not be rushed into

BOARD MEETINGS

MR CHRIS HASKINS, chairman then fashionable mini-congiomer-of Northern Foods, was in typical ate path towards a coherent and

np a 3.6 per cent stake in his company. "I don't feel vulnera wanting to enter the large US market and increase its meat Yet speculation has been rife interests, took what was to prove for some months that Northern the unfortunate step of a \$76m could be vulnerable to a bid. The purchase of Bluabird, a bog slaughtering and ham business. This was followed in 1982 by the

pany to a low growth cyclical commodity business. No sooner interests in the US, rationalised food operations in the UK, and generally stripped itself back to the roots it knows best — managing static foodmarkets or declining ones like milk, and investing in 1986 when Northern retired in those niche areas of the food from the the two ailing remainings static than the second from the the two ailing remaining business which are showing growth. pusiness which are showing growth.

It is always a vulnerable time for a business when it has undergone such a process and the payoff is yet to come.

Analysts suggest that the sum of the suggest that the suggest that the sum of the suggest that the suggest tha

Analysts suggest that predators may have sensed that Northern could be particularly vulneration a few months' time when it announces its results for the year to March 31. For it will probably and feed pricesand the failure to dentity the purchase because of depressed meat to March 31. For it will probably and feed pricesand the failure to dentity the purchase dentity the promising but was soin in 1985- at a profit to its minority partner, with whom Northern failed to express the promising but was soin in 1985- at a profit to its minority partner, with whom Northern failed to express the purchase at a profit to its minority partner, with whom Northern failed to express the purchase at a profit to its minority partner, with whom Northern failed to express the purchase at a profit to its minority partner, with whom Northern failed to express the purchase at a profit to its minority partner, with whom Northern failed to express the purchase at a profit to its minority partner, with whom Northern failed to express the purchase at a profit to its minority partner, and the purchase at a profit to its minority partner, with whom Northern failed to express the purchase at a profit to its minority partner, and the purchase at a profit to its minority partner, and the purchase at a profit to its minority partner, and the purchase at a profit to its minority partner, and the purchase at a profit to its minority partner, and the purchase at a profit to its minority partner, and the purchase at a profit to its minority partner, and the purchase at a profit to its minority partner, and the purchase at a profit to its minority partner, and the purchase at a profit to its minority partner, and the purchase at a profit to its minority partner, and the purchase at a profit to its minority partner, and the purchase at a profit to its minority partner, and the purcha

US damaged its management's reputation and its confidence, diluted earnings growth and

Northern Foods 80 60 40

Pre-tex Profits (2m)

80

tributed to the 16.3per cent improvement in operating profits for the convenience division in the half year to September 30

On the other hand acquisitions have sometimes been problematic. Bowyers was acquired as a loss-making business for about \$21m from Unigate in 1985. Its rationalisation has been slow and expensive with the business responsible for the \$15m radus. responsible for the £1.5m reduc-tion in operating profits of the meat division in the half year.

In addition businesses such as Park Cakes did not apparently respond quickly enough to a rapidly changing market place. In 1986-87 profits at Park Cakes were halved, although the business now seems to be recovering.

reputation and its confidence, diluted earnings growth and destroyed the group's historic premium rating. It also led to allegations from critics that the small senior management team, led by Mr Haskins since 1986, had taken its eye of the ball in the UK.

Certainly the development of the UK business has been patchy. On the one hand, heavy capital investment and commitment to product innovation has profitably cemented relationships with pressingious food retailers such as Marks and Spencer sales to Marks and Spencer sales to four per cent. However, growth whom account for about 20 per interest solving perhaps has not been assisted by the departure of several key executives including Mr Chris Ball, managing director of Northern's UK businesses. His departure in 1987 provoked a restructuring of the group's activities with the amagement team.

Despite recurring problems pre-tax profit growth has been very respectable with the exception of 1985 when it dropped to four per cent. However, growth in earnings per share has been

mer chairman, Mr Nicholas Horseley, and Mr Haskins, successfully diverted a small regional dairy company away from the dairy company away from the series and flans for M and S continuous.

Ryans Hotels

Pre-tax profits of Ryan Hotels,in the year ended October 31 1987, slumped from I£1.28m to I£179,000

Turnover in 1987-88 improved to £16.23m (£14.49m).

tin mining operations.

The accounts reveal that the do, however, aim to take advanpay (excluding pension scheme tage of attractive opportunities, contributions) of Sir Alistair as demonstrated by the addition

Alice of Mercel 1 and 1 and

Marks clear

RTZ Corporation has made provision in its 1987 accounts for the potential loss of all the £10m interest-free loan it made to Cara interest-free loan it made to Cara almost certainly Mr Derek Birnon Consolidated, the Cornish tin mining company sold to the management and staff last month.

The group has also provided a further £7.3m towards the cost of tits withdrawal from the Cornish RTZ will "not be rushed into a

NORITAKE CO., LIMITED ate to Subscribe sharm of Contents of Norjoke Co., Limited Insued in conjunction with an Josep of U.S.\$50,000,000

NOTICE TO HOLDERS OF

Permant to Clause 3 of the Instrument dated 15th July, 1986 ander which the above warra were issued, notice is hereby given as follows:

As a result of such free distribution, the Subscription Price will be adjusted from Yen 646 per there to Yen 627-20 Projects, effective in from Ltd June, 1966 (Jupan time)

Nectobe Co., Limited By: The Tokai Bank, Liceland as Fincal Agons

Notice to Holders of TOYAMA CHEMICAL CO. LTD.

(the "Company") Warrands to Subscribe for Shares of Common Stock of the Company, Issued in Conjunction with the Issue of US\$50,000,000 145% Gateranteed Bonds Due 1992

but not spectacular. However, now our basic husinesses are going from strength to strength."
He points out that UK profits have gone up by 60 per cent in the last three years, and products such as Fevre are appropriate.

profitably by buying small con-

tested bid.

Northern, with a market capitalisation of 2570m, would not be cheep with its share price, currently over £3, rising swiftly in the last few weeks because of bid rumours. Analysts recken that if Hazelwood used paper for an offer it could pay up to 14 per share without dilution of earn-

share without diletion of earnings.

A major attraction of Northern to Hazelwood - and other predators - is the group's business with M and S. It is a business which to could be extended into the US in the future depending on M and S's US strategy.

However, Northern's relationaries with M and S last week aumouncing that it would like Northern to remain independent. Industry charters could be substantial that it would like Northern to remain independent. Industry charters could be substantial that it would like Northern to remain independent. Industry charters could be substantial that it would like Northern to remain independent. Industry charters could be substantial that it would like Northern to remain independent. Industry charters could be substantial that it would like Northern to remain independent. Industry charters could be substantial that it would like Northern to remain independent. Industry charters could be substantial that it would like Northern to remain independent. Industry charters could be substantial that it would like Northern to remain independen

but not spectacular. However, now our basic husinesses are going from strength to strength."
He points out that UK profits have gone up by 60 per cent in the last three years, and products such as Fox's are among the strongest in the market.

Whether or not Mr Haskins will be called upon to defend his company in a hostile take-over bid is as yet unclear. Hazelwood, with a market capitalisation of dence and sure acquisition touch that it had in the 1970s.

PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except when the forthcoming board meetings (indicated thus ") have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."





Mr Fahad AL RAJAAN, Chairman, examined with the Board of Directors during its meeting of March 9, 1988, the financial accounts of the Company as at December 31, 1987.

The total commitments at the end of 1987 amount to FRF 598 million including FRF 236 million for leasing operations, and show an increase of 40% in comparison with 1986.

The net result for 1987, FRF 11,621,074, evidences an increase of 16% as compared to the previous year.

The Board of Directors will propose to the Annual Meeting the distribution of a total dividend of FRF 10,000,000.



in respect of the above warrants, notice is hereby given as follows:
On 7th April, 1988, the Board of Directors, of the Company resolved to make to shareholders of record as of 31st May, 1988, a free distribution of shares of its common stock at the rate of 0.05 new shares for one share so recorded.

recorded. As a result of the above free distribution, the Subscription Price (se defined in the Instrument dated 9th July, 1987, executed by the Company) of the above warrants par share of common stock will be adjusted, pursuant to the provisions of Clause 3 of the Instrument, as follows:

Current Subscription

Yen 1,435.1

True said adjustment of the Subscription
Price will become effective as from 1st
June, 1988 (Japan time).

Toyanna Chemical Co., Ltd.
2-5, Nishishinjaku 3-chome
Shinjulus-lus, Tokyo, Japan.

0 Mar.

9 May, 1988

Ente Nazionale per l'Energia Elettrica (ENEL) SDR 100,000,000 Floating Rate Debentures due 1986

May 9, 1988

Extendible at the Debenture holder's Option to 1989 Guaranteed by the Republic of Italy

In accordance with the terms and conditions of the Debentures, notice is hereby given that for the Interest Period commencing on May 10, 1988 the Debentures will bear interest at the rate of 6%% per annum. The interest payable on the relevant Interest Payment Date, November 10, 1988 against Coupon No. 15 will be SDR169.3055.

The US\$/SDR rate which will determine the US\$ amount payable in respect of Coupon No. 15 will be fixed together with the interest Rate for the period commencing November 10, 1988, on November 8, 1988.

Fiscal Agent AND ORION ROYAL BANK LIMITED A manufact of The Royal Stark of Careda Group

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This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not consultate an invitation to the public to subscribe for or purchase any shares.

holding of its rival, Compagnie Generale des Eaux, which has

revealed a 22.4 per cent holding.

GOVETT AMERICAN ENDEAVOUR FUND LIMITED

(Incorporated with limited liability in Jersey under the Companies (Jersey) Laws, 1864 to 1968)

Introduction to The Stock Exchange and Placing of Ordinary Shares of US\$0.10 each

6,000,000

Issued and fully paid 5,446,269

Application has been made to the Council of The Stock Exchange for the fully paid issued Ordinary Share capital of Govert American Endeavour Fund Limited (the "Company") to he admitted to the Official List. It is expected that such admission will become effective and that dealings will commence today. Listing particulars relating to the Ordinary Share capital of the Company are available in the statistical services of Extel Financial Limited. Copies of the listing particulars may be obtained during usual husiness hours until 11th May, 1988 from the Company Announcements Office of The Stock Exchange and on any weekday (Saturdays and public holidays excepted) up to and including 23rd May, 1988

S.G. Warburg & Co. Ltd., 33 Kmg William Street, London EC4R 9AS

de Zoete & Bevan Limited Ebbate Clouse, 2 Swan Jane.

London EC4R 5TN

(second distributor), 4 Broudgate, London EC2M 7LE

9th May, 1988

Care of The Environment

The Financial Times proposes to publish this survey

22nd July 1988

For a full editorial synopsis and advertisement details, please contact:

10 Cannon Street London EC4P 4BY

FINANCIAL TIMES



A/S NEVI

DKK 600,000,000 Floating Rate Notes due 1993 Tranche B of DKK 300,000,000

In accordance with the provisions of the Notes, notice is hereby given that, for the three months period, 9th May, 1988 to 9th August, 1988, the Notes will bear interest at the rate of 101/4 per cent. per annum. Coupon No. 7 will

Agent Bank

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May 17 May 16 May 16 May 15 May 17 May 17

S.P. Dunbar-Johnson он 01-248 8000 ext 4148

> or write to him at: Bracken House



therefore be payable on 9th August, 1988 at DKK 6508.68 per coupon for Notes of DKK 250,000 nominal.

KANSALLIS-OSAKE-PANIKKI



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INOCO Pic

ation of the Monaco Properties Issued and fully paid £12,907,200 Ordinary shares of 10p each

Application has been made to the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited for the grant of permission to deal in the ordinary shares of the Company in the Unlisted Securities Market. On the grant of this permission, the listing of the Company's shares, which was suspended on 18 April 1988, will be cancelled and the Company will transfer to the Unlisted Securities Market. Desires in the preferance there can the Unlisted Securities Market Dealings in the ordinary shares on the Unlisted Securities Market are expected to commence on 12 May 1988.

£17.250,000

Copies of the particulars of Inoco Pic have been circulated in the Exici Unlisted Securities Market service and are available until 31 May 1988

CGS Securities Limited 29-25 Glasshouse Yard London ECIA 4JN

SPONSORED SECURITIES 72.45 Ass. Brit. Ind. Ord Ass. Brit. Ind. CULS Armitage and Rhodes BBB Design Group (USAN) Bardon Group Corn. Pref. CCL Groep Ordinary 260 CCL Groep 11% Coop Pref 130 Carbon under 140ms 12.1 -4.4 9.2 9.4 -1.7 5.7 Carborundus 7.5% Pref

Granvillo & Company Limbed.

8 Lovet Lane. London SCSR #8P
Telephone 91-921 1222
Member of TSA

Graville Davis Limited

2 Lovar Line, London ECJR 1889

Telephone 01-621 1212

Member of the Stock Exchange & TSA

Standard & Chartered Standard Chartered PLC

US\$300,000,000 Undated Primary Capital Floating Rate Notes (Series 2)

In accordance with the provisions of the Notes, notice is hereby given that for the six months period (184 days) from 9th May 1988 to 9th November, 1988 the Notes will carry interest at the rate of 7% per cent.

The interest payment date will be 9th November, 1988. Payment, which will amount to US\$402.50 per US\$10,000 Note and US\$2,012.50 per US\$50,000 Note, will be made against surrender of Coupon No.6.

the same of the first of Standard Chartered Merchant Bank Limited Agent Bank

APPOINTMENTS

Two executive posts at Royal Bank of Scotland

Bank in the run up to the merger with the Royal Bank of Scotland in 1985. He has been with the bank all his working life, joining in Jedburgh in 1949.

**Mr Andrew Fane has been appointed a director of BORTH-WICKS. He is managing director of Whitburgh Investments.

Mr Barclay is succeeded from June 1 as executive vice president North America by Mr David (corporate and commercial) have in 1953. He is assistant general CAMERON MARKBY. manager (international) with responsibility for operations in the Far East and Australasia.

Mr Tom O'Malley, formerly managing director of Club 24 and a director of Next, has become a consultant to BRITISH CREDIT TRUST, Slough, a Bank of freland company.

Mr Nicholas Hadow, formerly with Gill & Duffus in Geneva and Singapore, has been appointed representative as BARCLAYS dc ZOETE WEDD SECURITIES' new opffice in Singapore. Mr Simon Woods has been appointed head of research. He held a similar post with Vickers Singapore.

HALL ENGINEERING (HOLD-INGS) has appointed Mr Pat Lithgow as group director of finance. He succeeds Mr Alistair Smith who will now concentrate on

CONTRACTS

Russians order UK milling machines

HOLROYD MACHINE TOOLS & ROTORS of Milnrow, Rochdale has won its biggest export order, worth over £3.2m. The company, which is a member of the Renold International Engineering Group, is to supply five of its rotor mill-ing machines together with ancilment to the Soviet Union. It will be used to produce rotors for compressors for use in the Soviet Union's natural gas industry. They will be despatched in July and in November.

CAPE VITRATECH of Corby, Northants, has won a £2m order to provide vitreous enamel pan-els to line the tunnel section of the new Route 5 trunk road due to open in Hong Kong in late 1989. The panels 45,000 sq.me-tres in total will be used to create an internal wall about 5 metres above the carriageway in the 2.6 kilometre tunnels, which form part of the Sha Tin to Tsuen Wan section of the New Territories Circular ronte.Cape Vitratech won the contract from the main contractor, Gammon Dragages-Skanska Joint Venture.
This is believed to be the larg-

This notice is issued in compliance with the requirements of The Council of The International Stock Exchange of the United Kingdom and Republic of Ireland Limited ("The Stock Exchange"). It does not constitute an invitation to the public to subscribe for or purchase any securities of TR Technology PLC.

TR Technology PLC (Registered in England No 2189713)

A service services Introduction

to

The Official List

والمراجع والمراف والمراجع للبواح الإنجار وهالهوا المراجع sponsored by

Morgan Grenfell & Co. Limited

The authorised share capital of TR Technology PLC is £41,250,000 divided into 77,000,000 zero dividend preference shares of 25p each, 44,000,000 stepped preference shares of 25p each and 44,000,000 ordinary shares of 25p each. Application has been made to the Council of the Stock Exchange for the admission to the Official List of up to 77,000,000 zero dividend preference shares of 25p each, 44,000,000 stepped preference shares of 25p each and 44,000,000 ordinary shares of 25p each and dealings therein are expected to commence at 9.00 a.m. on 9th May, 1988.

Listing Particulars relating to TR Technology PLC are available in the statistical services of Extel Financial Limited. Copies of the Listing Particulars may be obtained during normal business hours (Saturdays and Bank Holidays excepted) up to and including 11th May, 1988 from the Company Announcements Office of The Stock Exchange and up to and including 22nd May, 1988 from:

TR: Technology PLC
Mermaid House
2 Puddle Dock 2 Puddle Dock London FC4V London EC4V 3AT

Morgan Grenfell & Co. Limited 23 Great Winchester Street London EC2P 2AX

James Capel & Co 6 Devonshire Square London EC2M 4LB

THE ROYAL BANK OF SCOT-strategic planning and group LAND has appointed Mr John A. development. Mr Lithgow joins Barclay as senior general manager, UK banking south, in succession to Mr Don Lewis who is ing director of subsidiary Sydney and the strategic planning and group Land and group Lan retiring on July 15. Resident in Smith Dennis. New York for the last three years as executive vice president of the bank's North American appointed deputy chief executive operations, Mr Barclay has been of BRITISH URBAN DEVELOP-largely responsible for the growth of corporate and other business in the US, where the professor Sir Roger Elliott has group has announced its intention to acquire Citizens Financial delegates of OXFORD UNIVERgroup Inc., a Rhode Island hased SITY PRESS, and chief executive

tion to acquire Citizens Financial delegates of OXFORD UNIVER-group Inc., a Rhode Island based SITY PRESS, and chief executive bank, subject to certain regula-for five years from September 1. tory approvals. He was formerly He is head of the theoretical chief city manager for the Royal physics department of Oxford Bank in London and immediately University. He succeeds Mr prior to his present appointment. George Richardson who retires he served as an assistant general on September 1.

been appointed partners at CAMERON MARKBY.

CARTWRIGHT BRICE & CO., part of Hillsdown Holdings, has appointed Mr M.W. Callow, Mr D.B. Farmer, Mr T.J. Hovey and Mr R.P. Prime to the main board.

ARAB BANK, London office, has Hoechst. ARAB BANK, London office, has made the following appointments: Mr Elie El Hadi, regional manager, Mr John C. Carney, senior manager, banking; Mr Robert J.R. Gras, senior manager, treasury; Mr Rossiter W. Langhorne, manager, administration and operations; Mr Leslie J. Parker, manager, business development; and Mr Graham J. Bull, assistant manager, business assistant manager, business development.

T.I.P. EUROPE has appointed Mr Sandy Anderson as managing director of all its subsidiaries in the UK and Republic of Ireland.

est contract ever awarded for vit-reous enamel panels. A number of important UK road tunnel projects, including the Mersey, Tyne and Dartford tunnels, use similar linings to resist chemical attack from exhaust fumes, to facilitate "self cleaning," and to preclude constant painting and mainte-

Route 5 however, the design is a suspended system, which simply hooks the flat panel sections into

special instantion, as well as well as the standard replacement of the Magnolia coloured panels the colour aids driver vision and safety companies.

Prior to the on-site work, driver vision and safety - com-mences this month. Installation

has been awarded a £2.5m contract hy Sturge Biochemicals for a combined heat and power scheme. This is in addition to the work currently in course of construction by Courtaulds Engineering Industries, Newcastruction and the court of t neering on the £30m investment for the new citric acid facility at the Selby site.

**EIS GROUP,a member of Horstman Defence System, has been

The scheme consists of a awarded a contract by the Ministan and a 27 tonnes per hour, at 24 than £500,000, for spare parts for than steam boiler, all with associtated equipment. The duct burner bat vehicle. The parts are for the is included to meet peak steam demands and cope with large and frequent load fluctuations; it also burns a wasta gas mortuged by burns a waste gas produced by

Portugal with orders worth over

Banco Nacional Ultramarino and Caixa Geral de Depositos, have all made the decision to purchase a complete technology solution all made the decision to purchase a complete technology solution hy using the company's integrated banking packages.

The Kapiti International Banking System. Trade Finance System. Trade Finance System.

ing System, Trade Finance Sys-tem and Dealing Room System, will be in full use at the banks during 1988 running on Wang

As part of a strategic NATO initiative, ADMIRAL COMPUTING GROUP has won a £1.8m contract to assist the Portugese Ministry of Defence (CEIOTAN) to procure a maritime command, control and information system (CCIS).

Admiral's role is to monitor the US prime contractor of the C CIS and to provide technical project management and security evaluation support to CEIOTAN during the system implementa-tion. Admiral will also assist in security certification and accreditation and liaise with other NATO bodies concerned with the system. The project is expected

take four years.
This contract follows on from Admiral's previous role as a support contractor to CEIOTAN during which Admiral assisted in the production of the relevant chapters of the Invitation For Bid doc-uments. Admiral also participated in the evaluation of bids from potential prime contractors.

The project is to be controlled from CEIOTAN's beadquarters in Lisbon. Admiral will support the Portugese MoD from its local offices in Lisbon and Camberley.

UK. Staff from Admiral's wbolly-owned subsidiary, Admiral Man-



Mr Ellis Griffiths bas been appointed director of operations at BRITISH SATELLITE BROAD-CASTING. He is chief engineer and controller of technical operations at Channel 4, and

joins BSB in June.

Mr George C. Christofides has been elected chairman of the BANK OF CYPRUS (LONDON) and its subsidiaries, succeeding Mr Solon Triantafyllides, who has been elected chairman of Bank of Cyprus (Holdings). Mr Christofides has been chairman of the Bank of Cyprus (Holdings) since 1979 and deputy chairman of Bank of Cyprus (London) since 1975. His primary occupation is managing director of the family company C.G. Christofides & Son, sole representatives in Cyprus of

Mr Peter Phillips, chairman of AB Electronics, has been appointed deputy chairman of the PRINCIPALITY BUILDING SOCIETY following the retire-ment of Mr Edgar Shepherd. Mr. Phillips has been a director of the Cardiff-based Principality, the largest building society in Wales, since 1977.

Mr Keith Williams and Mr Rob ert Brand have joined BAR-CLAYS de ZOETE WEDD RESEARCH as directors.

agement Services, will undertake tha work.

in Scotland.

On some highway tunnel lining This new contract follows the projects the panels are shaped to follow the tunnel profile. For contract in 1987. The unit is based in Gateshead.

The work at Hunterston involves repair and replacement place on a support frame fixed on reactor standpipes and the into the tunnel wall. This will development and manufacture of speed installation, as well as aid-cutting and welding machines to on reactor standpipes and the development and manufacture of

which will involve o will take place when all the pan-modifications, the R & M unit win take piace when all the pan-els have been delivered to Hong Kong. The vitreous enamal finish has a life expectancy of well over 25 years.

This full-size mock-ups an AGR reactor is unique in the UK and COURTAULDS ENGINEERING is being further enhanced to sim-

man Defence System, has been man Defence System, has been awarded a contract by the Minis-

the cite's effluent treatment WEIR PUMPS has won export orders, worth nearly £3m, to supply equipment to the Rabi oilfield

omplete technology solntion in cortugal with orders worth over lm.

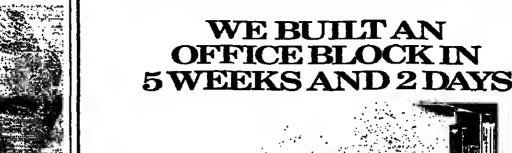
Credito Predial Portnguea, lanco Nacional Ultramarino and laixa Geral de Depositos, have ll made the decision to purchase

INTERNATIONAL

RESEARCH AND DEVELOP-MENT's refurbishment and modification unit has been awarded a £2m contract for work at Hunterston AGR nuclear power station

pany, has set the course for a complete technology solution in Portneal with orders to the Rabi olifield on the West coast of Africa and the Gyda field in the Norwegian Sector of the Norwegian

Jakarta, Republic of Indonesia



THEN WE BUILTA **TERMINAL** AND THEN WE BUILT

> ATURKEYSHED And next week we're building a toilet block. We're not proud you see. We can build you what you when you want it. Quickly. HALLAM Cost efficiently. And to an Answers to Building Problems

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This advertisement is issued in compliance with the Regulations of the Council of The Stock Exchange, it does not constitute or contain an offer or invitation to any person to subscribe for or purchase any securities of Concorde Energy PLC.

CONCORDE ENERGY PLC (Incorporated and registered in England Number 1568950)

Proposed issue of 215,838,115 New Ordinary Shares, 30 million 6 per cent. Convertible Cumulative Redeemable Preference Shares of £1 each at par and proposed change of name to Kelt Energy PLC

Sponsors: Samuel Montagu & Co. Limited Brokers: Laurence Prust & Co. Ltd.

Concorde Energy PLC is an oil and gas exploration and production company operating primarily in the United States.

The present issued Ordinary Share capital, comprising 77,241,885 Ordinary Shares, is fisted on The Stock Exchange.

On 19th April, 1988 Concorde Energy PLC announced the proposed issue of 215,838,115 New Ordinary Shares and 30,000,000 Convertible Preference Shares in connection with the acquisition of the above the Market Research of the April 1989 Concorded t

Application has been made to the Council of The Stock Exchange to admit to the Official List 215,838,115 New Ordinary Shares and all of the 6 per cent. Convertible Preference Shares of Concorde Energy PLC.

Ordinary Shares of 10p each 6 per cent. Convertible Cumulative Redeemable Preference Shares of £1 each

Proposed issued and 430,770,000 293,080,000 30,000,000 30,000,000

Listing Particulars relating to Concorde Energy PLC fincluding details of the Convertible Preference Shares) are available in the statistical services of Extel Financial Limited. Copies of the Listing Particulars may be obtained during business hours (Saturdays and public holidays excepted) up to and including 11th May, 1988 from the Company Announcements Office of The Stock Exchange, 46-50 Finabury Square, London, EC2A 1DD and up to and including 23rd May, 1988 from:

Samuel Montagu & Co. Limited 10 Lower Thames Street

Concorde Energy PLC Calder House 1 Dover Street London W1X 3PJ

Laurence Prust & Co. Ltd. Basildon House 7-11 Moorgata London EC2R 6AH

9th May, 1988

Shearson Lehman Brothers Holdings Inc.

U.S. \$500,000,000 Floating Rate Notes Due 1991

For the three months 9th May, 1988 to 9th August, 1988 tha Notes will carry an interest rate of 77/1a per cent. per annum and interest payabla on the relevant interest payment data 9th August, 1988 will amount to U.S. \$190.07 per U.S. \$10,000 Note.

By Morgan Guaranty Trust Company of New York, London Agent Bank

SOUTHERN FRANCE

6th June 1968

or write to her at: Bracken House 10 Cannon Street London EC4P 48Y

Patricia Sandde

168 rue de Rivoli, F-73044 Paris Cedex 01 France, Tel: (01) 4297 0621 Telex: 220044

P.T. ASTRA INTERNATIONAL, INC.



DM 50,000,000 Schuldschein due 1991

Arrunged by DG BANK **Deutsche Genossenschaftsbank**

Bank Dagang Negara in association with

> N.V. De Indonesische Overzeese Bank (The Indonesia Overseas Bank)

Advised by Stimma Handelsbank AG



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Standard & Chartered

Standard Chartered PLC

US\$400,000,000 Undated Primary Capital Floating Rate Notes

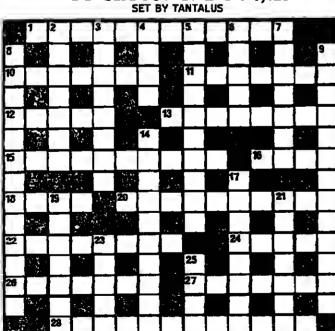
In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination period from 9th May 1988 to 9th June, 1988 the Notes will carry interest at the rate of 7% per cent.

Interest accrued to 9th June, 1988 and payable on 6th July, 1988 will amount to US\$66.74 per US\$10,000 Note and US\$667.36 per US\$100,000 Note.

Standard Chartered Merchant Bank Limited Agent Bank

JOTTER PAD

FT CROSSWORD No.6,625



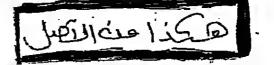
- ACROSS

 1 A distant race cultivated plant
- 10 Stay up love to prepare for post-mortem (7)
- 12 Rush around time to find wood (5)
- 13 Make a circle and explain (8)
- 15 Canisters moved east for war-time organisation (10) 16 I object these days to wine (4)

- 16 I object these days to wine (4)
 18 Can a person hide this part of the body? (4)
 20 Part of a fight a fight at road junction (10)
 22 One who forgives was allowed to sell papal indulgences (9)
 24 The same pundit tolerated in here (5)
 26 Girl, the first to spot tropical tree (7)
 27 Tent dweller is after pole so run about briskly (7)
 28 Crash as pilot reads Milton's poem (8.4)
- Comes back with votes cast in election (7)
 Act for university despite trou-
- 5. Act for iniversity despate trouble (8)
 6. Accident as you cut bean (4)
 5. There's a smell about money from state to teenager! (10)
 6. Head in charge for this subject (5)
 7. To the French seasoning is an

- 7 To the French seasoning is an omen (7)
 8 Girl goes to couple said to provide fruit (9,4)
 9 Influential acquaintance in the Old Bailey? (6,2,5)
 14 Oddly 1 do react on seeing group of pigments (10)
 17 Bird to alight on fence (8)
 19 Knock up with a bargain a vegetable (7)
 21 Silly coot to drink up for this creature (7)
 23 Mammal warmer topless! (5)
- creature (7)
 23 Mammal warmer topless! (5)
 25 Leaders of island swear it's
 some Egyptian goddess (4)
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 prize puzzle will be published with
 names of winners on Saturday May

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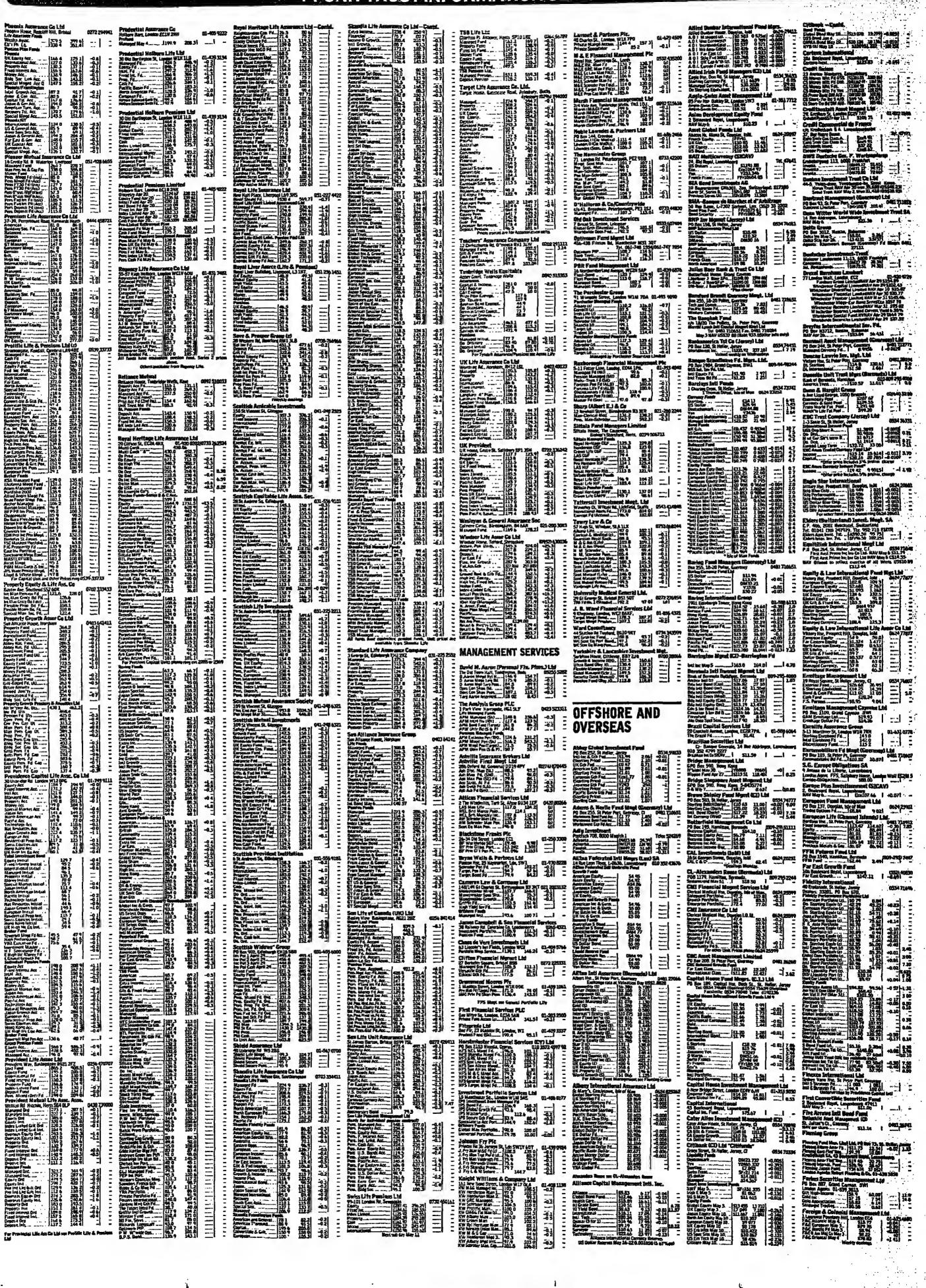
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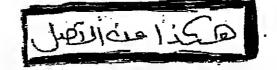
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23 Financial Times Monday May 9 1988 Avan Insperante Pic

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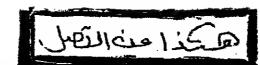
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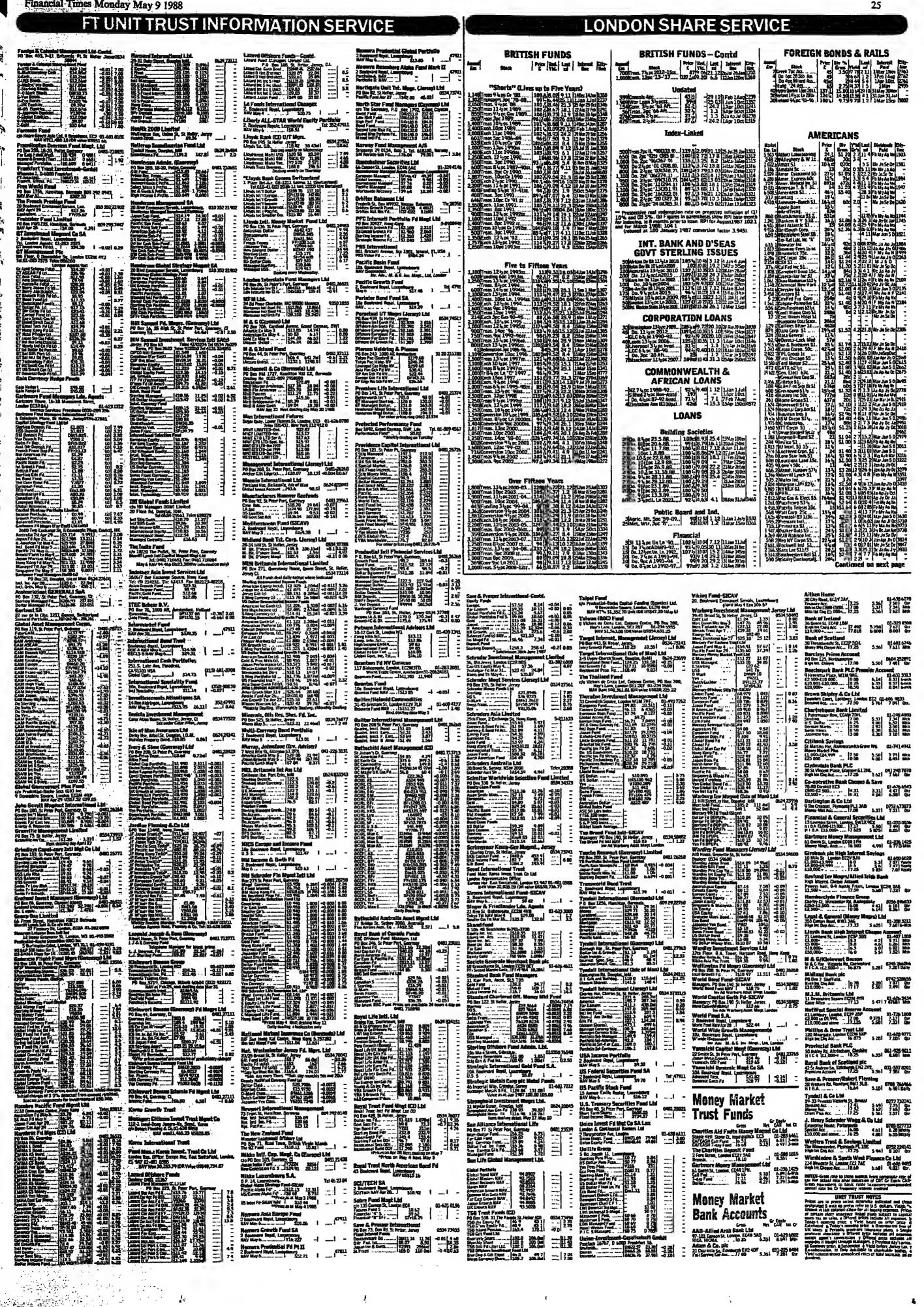
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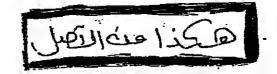
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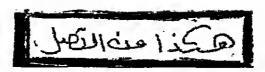
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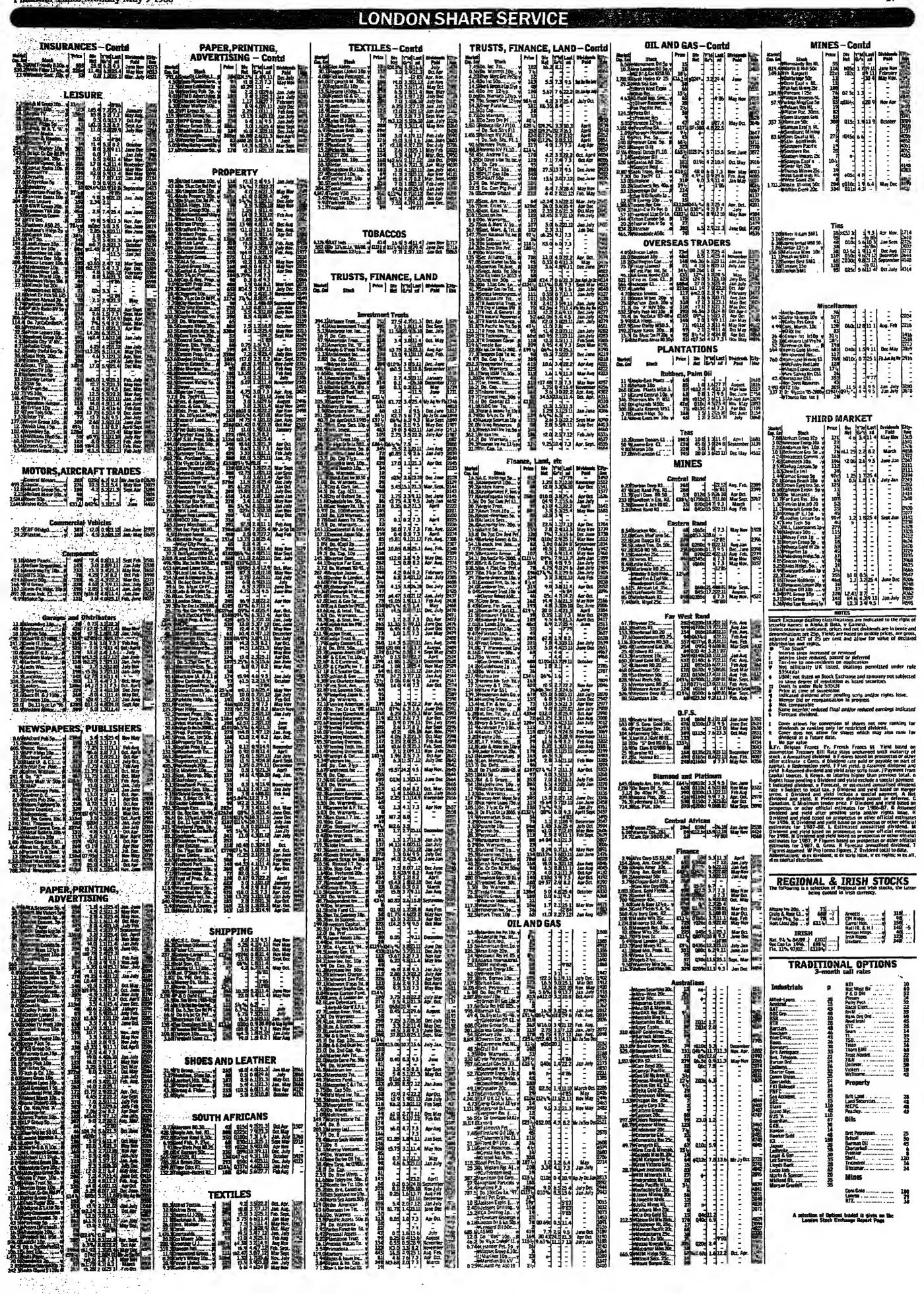
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In the 19th century

Degussa originally a family run precious metals refining and chemicals manufacturing business, emerged as a publicly quoted metals and chemicals company.

In the 20th century

Degussa
grew into an internationally renowned
metals, chemicals and pharmaceuticals
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with plants and operations in Europe,
North and South America and Asia.

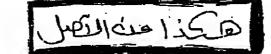
Now

Degussa
by increasing expenditure for research, investment and acquisitions, is preparing itself for the 21st century.

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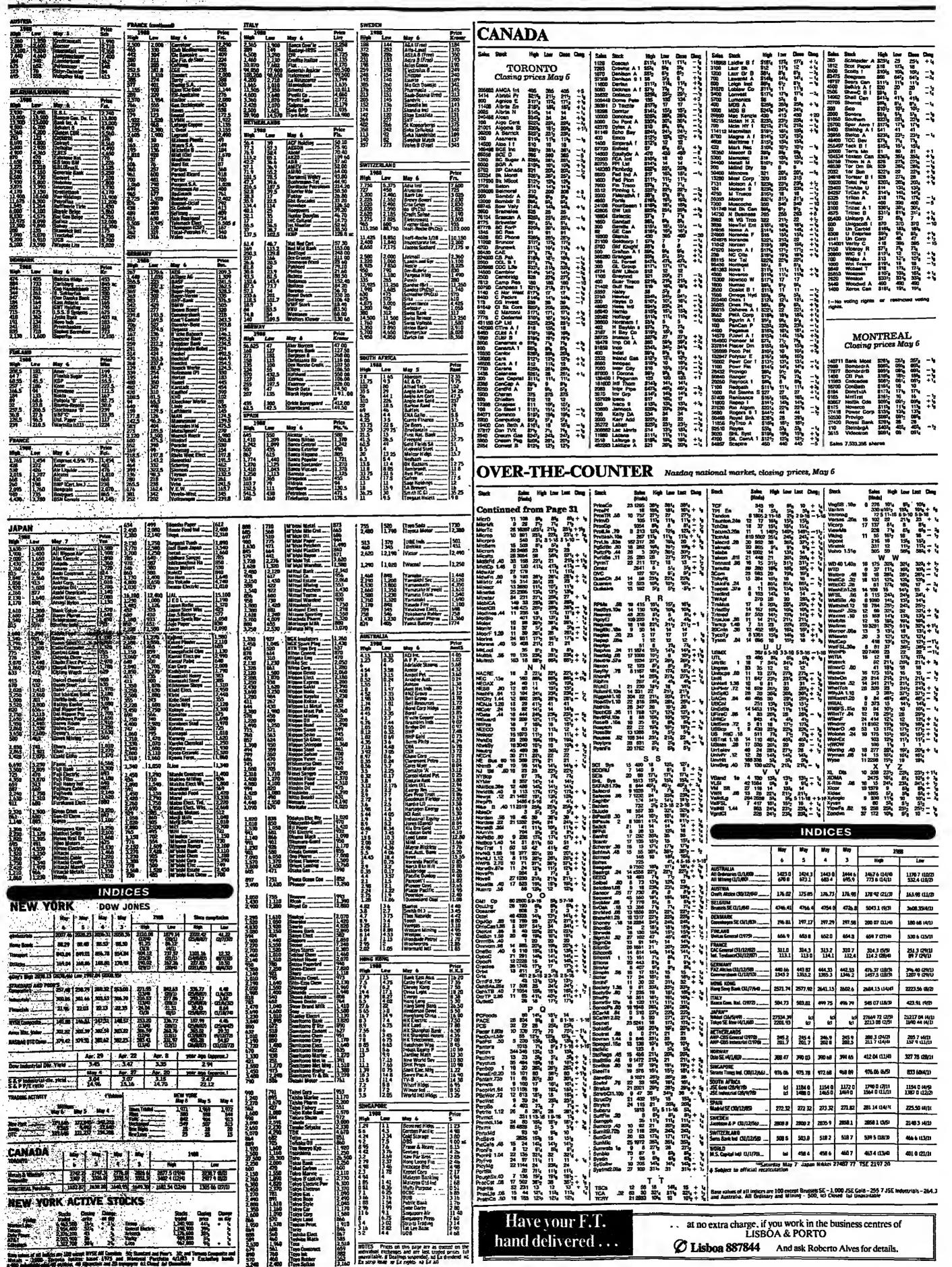
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Financial Times Monday May 9 1988 31 NYSE COMPOSITE CLOSING PRICES AMEX COMPOSITE CLOSING PRICE 100s 2232 23 106 598 21 17 7 207 795 163 105 262 5 27 4 816 127 66 41 10 27 8 400 54 30 17 31 183 41₂ 124₄ 124₄ 41₆ 51₆ 91₈ 41₈ 127₄ 121₈ 41₉ 51₉ 10% + + 10% + + 10% + + 10% + + 10% + + 10% + + 10% + + 10% 4 12% 12% 5% 6% 5-18 245 2450 2750 410 14 1368 210 841 3656 66 777 158 127 158 127 28 8 15 的现在分词 "我们就是我们就是这种情况的我的现在,我们也是我们的我们是这个一个,我们也不是一个一个,我们也是我们的,我们也是我们的,我们也是我们的,我们也是我们的,我们也是我们的,我们也是我们的,我们也是我们的,我们也是我们的,我们也是我们的,我们也是我们的,我们也是我们的,我们也是我们的,我们也是我们的,我们也是我们的,我们也是我们的,我们也是我们的,我们也是我们 LdmkSı Laser LeePhr Leetime Liflyun Lorher Lorrer Lurrex MCO i MSI D MSI D MSI D MacGrg Marton MacGrg Marton MacGrg Marton McOas MacGrg Marton McOas MacGrg Marton McOas MacGrg Marton McOas McOas MacGrg Marton McOas MacGrg Marton McOas McOas MacGrg Marton McOas McOas MacGrg Marton MacGrg Marton MacGrg Marton McOas MacGrg Marton MacGrg Marton MacGrg McOas Mcoa McOas Mc 65g 91g 55g + 151g -17 111g + 67g 25g 674 949 949 1374 16 1834 1059 659 248 678 1678 178 212 1814 1914 834 278 578 778 1014 1114 578 17 118 258 1914 4718 218 538 712 818 1914 1114 84 3 631 152 1708 162 286 183 286 G 953 417 3734 1975 14 3456 24 914 1516 1516 350 54 826 10 62 221 11 638 106 161 16 TIE TII 1s bPrd Tsiwans Tendisc 1 ochTp 1 olesph TemplE TexAir Thrmds 1otiPtg TwChys 1rsSM Tubbles 25 25 25 25 591 16 2314 3 739 1329 23 554 417 3778 3778 1459 1578 778 476 17 161 101 5615 841 120 8 467 229 297 205 92 975 778 1414 414 1917 2378 234 554 2912 578 1058 2318 778 1862 493 3811 1047 7 1233 1 1797 1326 2 124 7552 198 28 28 28 29 746 61 1247 653 41 41 UNITH AB USFG P4.10 UFFG P4.10 UF Consolia Constit Const Nasdaq national market, closing prices May 6 11 38 24 15 23 707 331 40 18 14½ 18 18 14½ 18 18 18 16¾ 18 18 18 16¾ 18 EngCov Emfact Engres EntrOpt EntrOpt Enviror Everos Everos Excelle Excelle Excelle Excelle Excelle Excelle 27 1572 1574 1574 24 4414 1574 1574 1574 1774 1774 | Section | Sect 2712 3514 75 1319 614 2412 1478 4634 912 30 27 1276 1812 1014 4.5 14 4.2 9 3.0 14 13. 16 6.5 15 -2.7 16 11. 9 3.9 10. 7.7 13 21 175 12 3708 559 243 15 211 9 89 21 1240 19 64 9 614 65g - 1-16 18 - 12 52ty - 18 152 + 14 18 - 12 20ty - 14 53-32 - 1-12 53-32 - 1-12 53-34 + 12 13/6 - 16 1074 + 16 2114 - 14 | Limico pt2.44 | 9.6 | 77 | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 2 | Carrier | Carr PERPORE 38 PENPIC 46 PENPIC 50 PENPI | 123 | 286 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | 287 | ViviCNAst | 1 | 553 | 9-18 | | ViviCNAst | 1 | 553 | 9-18 | | ViviCNAst | 1 | 5 | 5 | | ViviGNAst | 1 | 5 | 5 | | ViviGNAst | 1 | 2 | 7 | | ViviGNAst | 1 | 2 | 7 | | ViviGNAst | 1 | 2 | 7 | | ViviGNAst | 1 | 2 | 7 | | ViviGNAst | 1 | 2 | 7 | | ViviGNAst | 1 | 3 | 134 | | ViviGNAst | 1 | 3 | 10 | | ViviGNAst | 1 | 3 | 10 | | ViviGNAst | 1 | 4 | | ViviGNAst | 1 | 5 | | ViviGNAst | 1 | 5 | | ViviGNAst | 1 | 4 | | ViviGNAst | 1 | 5 | | Vi Amiciany AGreet .86 Amiciany AGreet .86 Amiciany AMICIAN AMICI - % - % - 1 52% 500 4814 3119 2759 4678 314 2318 1318 23 1012 114 2634 103g Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been pald, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration. a-dividend also extra(s). b-ennual rate of dividend plus stock dividend, c-liquidating dividend, cld-maled, d-new yearly low, a-dividend declared or paid highest 10 15% non-residence tax. I-dividend declared or pushect to 15% non-residence tax. I-dividend declared after split-up or stock dividend, I-dividend paid this year, ornitted, deferred, or no action taken at latest dividend meeting. I-dividend declared or paid this year, an accumulative issue with dividends in arrears, n-new issue in the past 32 weeks. The high-low range begins with the start of trading, nd-next day delivery. PIZ-proce-smings ratio, I-dividend, e-stock split. Dividends begin with date of split, sis – sales, I-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, onew yearly high, v-trading halted, vi-in bankruptcy or receivership or being reorganised under the Berkruptcy Act, or secunities assumed by such companies, wd-distribution, xw-with warrants, x-ex-dividend or ex-rights, xdis-ex-distribution, xw-with warrants, x-ex-dividend and sales in-tust, yid-yield, 2-sales in tust.

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EUROPEAN OPTIONS EXCHANGE

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Employment data fail to provide clear direction for the dollar

appeared unsure bow to react.
The dollar rose to DM1.6845, above a strong technical resistance level of DM1.6830, but was then hit by a large selling order, bringing it back to around The foreign exchanges bringing it back to around DM1.68. This was bittle changed from the level before the figures

Mr Rupert Thompson, international economist at Morgan Gren-fall, said that if anything the employment data were slightly stronger than expected. He suggested that the lower

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£ IN NEW YORK

STERLING INDEX

CURRENCY RATES

CURRENCY MOVEMENTS

OTHER CURRENCIES

May 6 f S

Argeotina 11.6675 11.7189 6.2000 6.2000

Australia 24.190 7.4220 12.995 12.995

Parall 7.7805 7.4220 14.995 14.155 142.25

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FORWARD RATES AGAINST STERLING

for the financial markets last week were the US employment data. These initially caused some confusion, because the unemployment rate fell surprisingly to 5.4 p.c. from 5.6 p.c., but the gain in non-farm employment was only 174.000, against forecasts of the market should concentrate the market should conc the lowest for nearly 14 years.

Mr Thompson added that man-

to the dollar.

The fact that the lower than paign.

The fact that the lower than paign.

This leaves dealers in Europe

This leaves dealers in Europe

The fact that the lower than expected rise in non-farm payrolls failed to dispel fears about with no clear picture about what inflation led to a fall in US Treasury bonds on the news. But it is not clear how great the impact will be on the financial markets during the coming week.

Market reaction to the employment data was that there is no an be said in London. Prices on

EMS EUROPEAN CURRENCY UNIT RATES

Counges are for Eco, therefore positive change Adjustment, calculated by Florescal Traces.

POUND SPOT- FORWARD AGAINST THE POUND

DOLLAR SPOT- FORWARD AGAINST THE DOLLAR

EURO-CURRENCY INTEREST RATES

tempted to wait for further data,

THE MOST important statistics than forecast rise in non-farm immediate justification for a the London financial futures of England might like to increase for the financial markets last payrolls was misleading, and that the market should concentrate week were the US employment the market should concentrate Reserve's monetary stance. West Germany does not want to encourage an inflow of capital into Frankfurt, boosting the level

The UK authorities are known to be worried about the level of growth in consumer credit, and

strains on the European Moneare believed to be looking for an excuse to increase base rates. The Bundesbank and the Bank

of the D-Mark, and putting

similar problem with the pound. Sterling has retreated from a peak of around DM3.16, but has bounced off a technical resis-

tance level of DM3.1250, to stabi-

lise at about DM3.13. The authorities would not like the

embarrassment of lifting base

rates, only to see sterling he

91.83 91.73 91.75 91.86

| Carlo Septiments | Carlo Septi

CHICAGO

LONDON (LIFFE)

96-05 96-15 96-05

US TREASURY BONDS 8% \$180,000 32mb of 144%

Long term Europicitars's two years 89-84g per cent; three years 9-84g per cent; four years 94g-9 per cent; five years 94g-94g per cent content. Short term cates are call for US Bollacs and Japanese You; olders, two days' wollon. Estimated Volume 13892(2914) Previous day's open lat. 7891(8140) CURRENCY FUTURES F Fr. S Fr. H FL Lies C5 B Fr.

LIFFE-STERLING \$25,000 5 per \$ Seet. 1-min 3-min 6-min 12-min 1-864 1-8572 1-8515 1-8415 DING SE per S

10.64 5.714

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3.038 4.563

74.45 3.407 1000. 45.76

2618

2453

0.744 1.119

1504

2332

0.737

3517

MONEY MARKETS Europe waits for the Fed to act

UK clearing bank hasa lending rate 8 per cont from April 11

In London the discount houses

showed signs of nervousness

EXCHANGE CROSS RATES

0.537

INTEREST RATES generally lacked direction last week as dealers tried to decide whether there was going to be a tightening of conditions, led by the US Federal Reserve.

978 meter muse muse muse 18515 1.845 1 18645 1 18772 1 18515 1.845 1 18773 1 18775 1 1.845 1 1845 1

Friday's US employment news did not provided any strong guidance on the immediate direction of US rates, but Europe looks for a tightening of US monetary policy at some time in the not too

Dealers in Frankfurt feared the FT LONDON INTERBANK FIXING

6 montin US Dellars (11.00 a.m. May.6) 3 months US dollars

The fining pates are the arrithmetic means rounded to the reserved over-stateseth, of the bid and offered rates for \$10m quoted by the scartest to five restreace banks at 11.00 a.m. each working day. The banks are flational Westonkester Bank, Bank of Tokyo, Destuche Bank, Banque Mational de Parks and Morgan Guiranto Treat.

	May 6	Apr 29		May 6	Apr.29
Bits on offer	£100m £810m £100m £98 050 25%	1378m £100m	Top accepted rate of discount. Awarage rate of discount. Awarage risk of discount. Amount on offer at cest teach	7 8214% 7 8033% 7.9561% £100m	7.8615% 7.8252* 7.961†7 £100¢

WEEKLY CHANGE IN WORLD INTEREST RATES

BANK OF ENGLAND TREASURY BILL TENDER

Lawren	May.b	change	NEW YORK	M.27.6	thange
LONDON Gase rales	8	Uncird	Prime rates	81 ₂	Unch'd
7 day learnank	71	+4	Federal Funds	6.44	+0.30
3-month interbank	7.8033	+0.0029	6 Milk, Treasury Bills	6.76	+0.12
Rand I Bifb		Unch'd	3 Mith CD	6.76 7.225	1012
Fand 2 Bills	; ≥	Unch'd			
Band 3 Bilds	7%	Unctr'd	FRANKFURT	450	Unch'd
Rued 4 8105	7%	Unch'd	Gee outh, Interhank	3.30	+0.075
3 Mrb. Treasury Bill	73.77.77.77.77.77.77.77.77.77.77.77.77.7	+4	Three month	450 330 3425	Danie d
1 Mith Bank Balls	73.	1			
3 Mith. Bank Bills	71	146	PARIS Intervention Rate	7.75	Sect'd
TOKYO			One meb. leterbank	7.5	+1
Commonth Bills	3.64375 3.90625	Coch o	Three mooth	Źŝ	Unch'd
Three manth BUts	3,900	Umak'd			1
BRUSSELS			Det month	16	42.
One month	64	Uech'd Dech'd	Three month	10 ¹ 2	Und a
Three mouth	0%	U-C2 6			
ANSTERDAM			OUBLM	74	
O	48.		One month .	/4	

kept rates steady by maintaining holding paper at a time when the rate on last week's securities interest rates rise. The present repurchase agreement tender at Bank of England intervention April will be published on Thurs-

There is unlikely to be much the first division of importance, more guidance for the market this week. The US Treasury holds impact.

MONEY RATES

NEW YORK (4pm) 3.55.1.50 8.81, 2.21, 4.41, 3.906.25 101, 101, 6.61, 71,84 3.35.350 74-8 12 363W

LONDON MONEY RATES

May 6	Crembit.	7 days	Month	Three Months	Sin Months	Year
starbank Offer	94	7%	719	RL	101	5.9
etertask Bid	65	$\frac{T_4}{n_2}$	78-17-18-77-18-18-18-18-18-18-18-18-18-18-18-18-18-	845 887 887 778 8778 8778 8778 8778 8778	3385°	97
sterling CDs.	,		70	82	AR I	97
osal Authority Deps	7]	7%	74	87	1 3E	ĠĮ.
ocal Anthority Boods	8 74	_:	84	84	9 1	•
Discount Mist Deps		71s	75	74		
Demony Deposits	71:	742	72	84	82	91
lease House Deposits	-	-	73	84	1 82 1	91
restory Bills (Beyl	- J	-	1 74	73		-
Back Bills (Bay)	- 1	-	71, 85, 7.05-7.00	71	¥ [-
Flee Trade Bulls (Bay)	٠ ١	•	85	84		•
Odlar CDs	- 1	•	7.05-7 00	725720	7.50-7.45	
OR Listed Dep Offer	- 1	-	24	535	64	63
DR Linked Dep Bld	- 1	-	34	25		9.5
CU Listed Dep Offer	- 1	-	64	6-5	64a	65
				64		
Trestour Bills berlit; on France. Nathe on day April Stemes II & 18: 9.58 p.c. I setherity and Fisson; Home 1000001 and over held us 3: 48 per setherity per cent setherity per cent setherity per cent setherity per cent setherity for cent 5,00 pe	irgagary 18745; A 29 , 1988. Ap Reference rate for so severa days in for south at several for one seconth i chine-ton-lan-lan-unit	merage tester reed rates for or period Apri otice, ethers s n days notice 7% per cent	rate of discount period blag 25, 1,1988 to Apri oven days' fixed 3-3½ per cent. ma-three month	7 8030 p.c. EU 1988 to June 2 129 , 1988, Sc Figure House Certificates of 8 & nor cont	50 Fbred Rate 5 5, 1968, Schen Serne IV & V. 8. 5 Bese Rate 9% Fax Deposit ISer Ourse-de month	Reflect Extended to 19.72 p.c. Local from May 1 ies 61; Deposite 184; De

74-8

West German Bundesbank might about interest rates, and were its quarterly refunding auctions, encourage higher interest rates keen sellers of hills.

Houses do not want to be left ening of the dollar while these kept rates steady by maintaining holding paper at a time when the left are taking place.

Com High Lon 18010 18670 18575 18596 18602 18510 18600 18520 18460

rate for buying bills from the day and producer prices for the market is 7% p.c., but some long same month on Friday.

dated band 4 bills were sold to the authorities on Thursday at 7% be released today, but none of these authorities are monthed in these statistics are regarded in

Agricultural Supply Industries

The Financial Times proposes to publish this survey on:

4th July 1988

For a full editorial synopsis and advertisement details, please contact:

> **MARK JONES** on 01-248 8000 ext 3565

or write to him at:

Bracken House 10 Cannon Street London EC4P 4BY

FINANCIAL TIMES

Notice of Redemption To Holders of

(Caribbean) N.V. (the "Company")

(the "Notes")

Notice is hereby given that on June 10, 1968 (the "Redemption Date") pursuent to the provisions of the Fiscal Agency Agreement Dated as of May 1, 1982 emong the Company, as issue; the Getty Oil Company, as guarantor, and The Chese Manhattan Bank (National Association) (the "Fiscal Agent"), the Company shall exercise its option to redeem all of the Notes. The redemption price shall be 100% of the principal amount of such Notes to be redeemed (the "Redemption Price") together with interest accrued to the Redemption Date, The proceeds of a \$1,000 Note upon redemption including accrued interest will be \$1,015.17. Payment of the Redemption Price and accrued interest will be made upon presentation of the Notes with the May 1, 1989 Coupon attached on or after the Redemption Date at one of the following locations:

The Cluse Manhattan Bank, N.A. 1 New York Plaze - 14th Floor New York, New York 10081

Attention: Corporate Bond Redemptions The Classe Manhattan Bank, N.A. 63 Rue du Rhone 1204 Geneva, Switzerland

ricer Handels-and Frankfarter Bank 10 Bockenheimer Landstrasse

Frankfurt/A.M.1, West Germany Coupons which matured prior to the Redemption Date should be detached and ented for payment in the usual method

The method of delivery is at the option and risk of the holder, if mailed - regit mail, return receipt requested, (properly insured) is suggested. On and after the redemption date

Dated: May 9, 1988

BASE LENDING RATES Nat Bit of Kampil ... Nat Westminster Rorthern Bank Lid ... ABII Bank
Adem & Company
AAB - Alfred Arab Bk
Affied Irish Bank
Henry Arshacter
AAIZ Banking Crosp
Associates Cap Cony Citisant AA.
City Merchants Bank.
Cydestale Bank.
Comm. Bk. H. East.
Co-operative Bank.
Cyrus Poputar Bk.
Dunhar Bank PLC.
Dencal Lawrie.
Equatorial Bank pk.
Eveter Trust Ltd.
Extensional Ltd. Provincial Bank PLC
R. Raphaet & Sons
Rockerghe & France
Rockerghe & France Financial & Gen. Sec. Robert Fraser & Ptors. Circlerk Grieflays Bank

3.20 6.40 8.70

TOTAL VOLUME IN CONTRACTS : 21,353

HFC Bank PLC.

in Hill Samuel .

ISB
UPT Mortgage Exp
Uprited Bk of Rowalt
United Micrahl Bank
United Micrahl Bank
United Fresh
Western Trust
Western Trust
Western Annual
Wes Banking & Securitius Rouses Association, *7 day deputits 3.50% Samenke 6.16%, Too Tier-E2,500 rat 3 months' notice 7.5%. Al call men £10,000 remains deposited, \$ Mortgage base rate. § Demand deplait 3.00%. Mortgage 9.125%. • 9.5%

FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

co de Bilbao.

Bank Credit & Cooper Bank of Copers Bank of Ireland

Banque Belge Ltd Bandays Bank
Benchmark Bank PLC
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REGUNAL MARKETS	FRIDAY MAY 6 1988					THURSDAY MAY 5 1988			DOLLAR INDEX		
Figures in parentheses	U5	Day's	Pound	Local	Gross	US	Pound	Local			Year
show number of stocks	Dollar	Change	Steriling	Currency	Olv.	Dollar	Sterling	Currency	1988	1988	ops
bes, aspinblud	Index	%	Index	Index	Yleid	index	index	Index	High	LDW	(approx)
Austra(la (88)	121.19	+0.4	96.52	104.71	4.15	120.70	95.85	104.72	122.50	91,16	136.48
Austria (16)	91.29	+0.0	72.71	79.65	2.63	91,27	72.47	79.54	98.18	84.35	91.15
Belgium (65),	127.42	-0.5	101.48	111.08	4.50	128.11	101.73	111.68	139.89	99.14	121.05
Canada (125)	121.24	-0.6	96.56	108.65	. 3.08	121.96	96.85	108.94	125.49	107.06	130.52
Denmark (39)	118.45	4.0-	94.34	104.47	2.76	119.14	94.61	104.80	123.36	111.42	117.44
Finland (25)	127.81	-0.4	101.80	107.64	1.95	128.35	101.92	107.85	128.72	106.78	
France (121)	89.26	+0.2	71.09	79.98	3.99	89.08	70.74	79.85	90.19	72.77	121.26
West Germany (99)	75.44	-0.B	60.08	65.89	2.79	76.03	60.38	66.37	80.79	67.78	94.19
Hong Kong (46)	102.40	-0.5	81.56	102.71	4.44	102.96	81.76	103.23	105.83	84.90	110.83
Ireland (IB)	122.78	-0.1	97.79	109.02	4.24	122.86	97.57	108.95	123.91	104.60	127.20
Italy (102)	75.70	+0.4	60.29	70.81	2.67	75.36	59.84	70.60	81.74	62.99	107.68
Japan (456)	175.30	-0.8	139.62	138.35	0.51	176.70	140.32	139.17	177.27	133.61	161.28
Malaysia (36)	132.61	-0.5	105.61	132.05	2.74	133.24	105.80	132.54	133.24		
Mexico (14)	123.96	+0.1	98.73	309.97	1.15	123.85	98.35			107.83	153.05
MEANO (14/ IIII IIII IIII IIII IIII IIII IIII I	107.66	+0.1	85.74					309.97	176.90	90.07	189.68
Netherland (38)				92.60	5.00	107.50	85.36	92.39	110.66	95.23	117.63
New Zealand (22)	78.14	+0.8	62.23	60.67	5.41	77.55	61.58	60.22	79.15	64.42	95.48
Norway (25)	123.01	-1.2	97.97	103.06	2.94	124.54	98.89	104.12	132.23	98.55	131.15
5Ingapore (26)	112.73	+0.0	89.78	104.13	2.40	112.72	89.51	104.04	114.93	97.99	127,44
South Africa (60)	124.99	+0.3	99.54	79.20	5.30	124.63	98.97	79.20	139.07	118.16	174.56
Spain (42)	150.95	-0.3	120.22	127.17	3.40	151.35	120.19	127.39	155.36	130.73	102.88
Sweden (38)	121.60	-0.1	96.85	105.94	2.67	121.70	96.64	105.89	124.75	96.92	123.14
Switzerland (56)	77.49	-0.6	61.72	67.33	2.54	77.93	61.88	67.59	86.75	76:22	99.85
United Kingdom (329)	139.22	+0.3	110.80	110.88	4.32	138.76	110.19	110.19	141.18	123.09	143.68
USA (582)	104.88	-0.5	83.53	104.88	3.70	105_38	83.68	105.38	110.51	99.19	120.19
Europe (1013)	108.58	+0.0	86.48	91.32	3.83	108.53	86.18	91.14	110.71	97.01	120.85
Pacific Basin (674)	170_32	-0.7	135.65	135.56	0.70	171.60	136.27	136.34	172.26	130.81	158.42
Euro-Pacific (1687)	145.62	-0.5	115.98	118.00	1.64	146.37	116.23	118.40	147.53	120 36	143.43
North America (707)	105.76	-0.5	84.23	105.13	3.66	106.26	84.38	105.61	111.28	99.78	120.74
Europe Ex. UK (684)	89.61	-0.2	71.37	79.02	3.38	89.81	71.32	79.17	92.81	80.27	106.70
Pacific Ex. Japan (218)	110.23	+0.1	87.79	99.76	4.20	110.13	87.46	99.88	111.90	87.51	
World Ex. U5 (1886)	144.56	-0.5	115.14	117.38	1.72	145.30	115.38	117.77	146.49		123.52
World Ex. UK (2139)	128.30	-0.6	102.18	113.33	2.12	129.05	102.48	113.88	130.28	120.26	143.33
World Ex. So. Af. (2408)	129.28	-0.5	102.97	113.33	2.31	129.93	103.18	113.76		111.77	133.38
World Ex. Japan (2012)	107.15	-0.3	85.34	99.95	3.76	107.43	85.31	100.15	130.96	113.26 100.00	134.02 121.45
The World Index (2468)	129.26	-0.5	102.95	113.09	2.33	129.90	103.15	113.51	130.92	113.37	121.45

Base values: Dec 31, 1985 = 100; Finland: Dec 31, 1967 = 115.037 (US \$ Index), 90.791 (Pound Sterling) and 94.94 (Local).
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SECTION III

FINANCIAL TIMES SURVEY



The country's rapidly increasing prosperity is being matched by demands for a political system comparable to

those of other industrial nations. A bumpy transition from authoritarian rule to democracy is likely to affect many issues, as Maggie Ford reports

A whirlwind of change

FEW PEOPLE a year ago would have imagined that a whiriwind the Soviet Union, as well as the of change was about to sweet through South Korea, a country known mainly for its role in the Cold War, its tendency to anthorization rule and, more recently, its startling economic growth.

For more than 40 years the bottom half of the divided peninsula their power woluntarily. United States, armed to the teeth and fun by a succession of rulers.

rity. In 1986 their efforts led to the country's first ever substantial current account surplus after years of hard alog by workers and management alike.

Six months later the people dents last year.

Six months later the people dents last year.

This year's wage round, which have a political system that goes along with prosperity in developed countries. The result is a many companies accompanied by South Korea that can probably never be the same again.

But that is not to say that it is yet a fully-functioning democracy. For at least the next few years the country will endure what most think will be a raffer bumpy transition, likely to affect, repressive methods used against the whole range of issues from workers in the past, regioned security, relations with communist North Korea, links wide month-long strikes resulted

17 AM

/ 1 1959

and run by a succession of rulers now about a military coup, the who denied political rights to the power of the intelligence agenpeople in the name of economic cies, the police, and some parts of development and national secuthe bureaucracy has not yet been

A good start has already been made in the labour sphere, how-ever, after an outburst of sup-ressed rage led to nationwide pressed rage led to nationwide strikes and several violent inci-

some strikes, but on a much smaller scale. Both workers and management appear to be quickly learning bargaining skills, helped in many cases by young professional managers who themselves disapprove of the



South Korea

that workers are just as committed to the improvement of the
economy as managers. The hidebound confrontational tactics
once typical of Europe are
unlikely to develop in the future.
Politically, the startling result
of the National Assembly elections last month, in which the
ruling Democratic Justice Party
lost its majority for the first time
in the country's nost-war history.

This election, unlike the presidential poll last year won by Mr Roh Tae Woo of the DJP, was not subject to allegations of fraud.
But the National Assembly has
never previously been allowed by
the Government to function as
anything other than a rubber
stamp and it is too early to say
whether or not it will exercise

any power.

All three Opposition parties, led by the three Kims so long a feature of South Korean politics, have promised to cooperate with the ruling party as long as it pro-ceeds sincerely with democratisa-

in the country's post-war history, suggests that a change in atti-tude towards the parliament may

The Assembly was given

new constitution negotiated last in his presidency after the Olym- ing world, to \$35bn and creditor year after Mr Roh's concessions pics, may also face difficulties status is expected within about have been eased, resulting in a to the public demonstrations and over the issue of election fraud two years. Accompanying this surge of Koreans booking over-theoretically will be able to investigation.

While Mr Kim Dae Jung, the chief opposition leader, will want to pursue these matters, he has said that in the interests of stability, some or all of them may be deferred until after the Olympic Games in September.

The appointment of Mr Park Jung Byung, who commanded the Kwangju troops in 1980 as secretary general of the DJP suggests that the Government is determined to deflect an issue which could affect many senior members of the present Administration, including the President.

Mile Mr Kim Dae Jung, the party may be able to delay the change, but will probably be which is likely to continue, amid hange, but will probably be which is likely to continue, amid long companies abilities to compete interpantation of the interests of stable to make concessions in the domption of little, too late. European officials and businessmen have joined the chorus with the movement offshore of manufaction with the second year running added objection that the South through the problem of higher labour costs at home. Sould affect many senior members of the present Administration, including the President.

Mr Rob, who promised to hold some kind of vote of confidence

Their maio efforts were directed at controlling the inflow of funds, which resulted in a investment, and the first signs that overseas portfolio invest-ment might be allowed soon.

Draconian travel restrictions

surge of Koreans booking over-sees holidays.

The bright economic prospects theoretically will be able to investigate such sensitive topics as corruption by the previous regime, election fraud and the Kwangju incident, an uprising in 1980 in which at least 200 people were killed by the military.

While Mr Rim Dae Jung, the chief opposition leader, will want to pursue these matters, be has forced to make concessions in the last December.

But public opinion over the mounting protectionist pressures, movement to democracy has now especially from the US, to which have prompted growing demands for the introduction of free marketeers. The bright economic prospects movement to democracy has now especially from the US, to which have prompted growing demands for the introduction of free marketeers. The US has intensified pressure which is likely to continue, amid probably the free marketeers.

CONTENTS

Financial reform

Motor industry

Авговрасе

Opposition leader, ad PPD mass rally on Youldo Island Pictures by Ashley Ashwood

China, the first time all have competed for more than a decade, and hints are emerging that new relationships may be forged Relationships on the peninsula have been frozen since 1953 at the end of the Korean War, with no cootact between North and South, no confidence-building measures and 40,000 US troops present with the dual role of defending the south and playing a part in regional security. North korea has relationships with both China and the Soviet Union, and the situation has remained

But analysts believe that a number of changed realities could augur a new conception by the superpowers of the best way to maintalo stability in Korea. to maintalo stability in Korea.
One argument suggests that
although unification of the peninsula is very unlikely in the near
future, something approximating
more to the German situation
might be desirable.
Others point out that North
Korea is also in a state of transition, as Kim II Sung hands over
nower to his son Kim Long II. and

power to his son Kim Jong II, and that an opening up would be in its own political and economic interests. The strong emotional desire on both sides of the demilitarised zone for unification is widely understood.

Some Western diplomats believe that concern over the rise in tension between the two Koreas leading to an accidental conflict in the region is causing a reappraisal of the past. The prag-matic approach of Mr Mikhail Corbachev, the Soviet leader, and signs of greater warmth between Beijing and Moscow could also contribute to change

On almost all froots. South not be without surprises, some of them perhaps unple optimism prevails that last year's events were a watershed, and that the only way to go is for-

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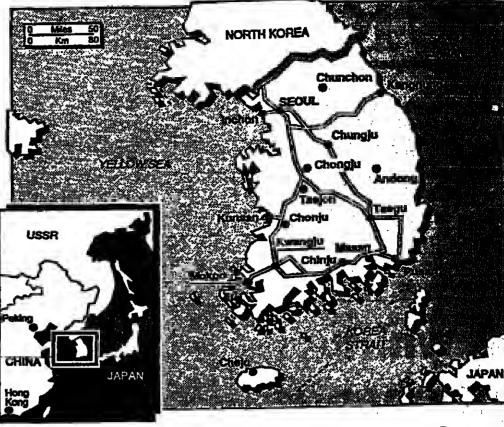
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from aerospace to telecommunications, from compact cars to compact disc players, there is no manufacturing challenge too big or sophisticated for Daswoo to meet. Why not let the same innovation that expanded our own business a million-fold in just twenty years bring some of your own business goals within reach.







Time for the roller coaster to come down to earth

FOR THE past year Seoul'e Oppo-sition politicians could be forgiven for thinking that they were travelling on a particularly bizarre Disneyland roller coaster, veering between Fantasyland and crowds in the coaster.

the House of Horror.

Though they heve not been sure where they – or indeed the country – were going, the sensation nevertheless has been exhilarating, requiring strong never and of their country of the sensation of the sensati and a stout constitution. Contrary to all expectations, all three

leaders have survived so far.

Take the experience of Mr Kim
Dae Jung. A year ago he was confined to his house under arrest, surrounded by riot police.

Newspapers were forbidden to publish his picture or report his significant was a could emerge from last month's elections as an old guard veteran whose time had passed.

Few would have believed that he could emerge from last month's least those as the surrounder of the sur

a candidate.

By December he was drawing crowds in the millions in Seoul crowds in the millions in Seoul nad the provinces, with not a riot policeman in sight. Even the sceptics dared hope that the election could be won by the Opposition. But when Mr Roh triumphed, it was Mr Kim who took most of the blame for dividing party candidate to win with only 36 per cent of the vote. By last month, many had written his epitaph as an old guard.

views, many of his supporters

National Assembly elections as
were in jail and he was regarded
by most South Koreans as a dangerous radical.

South the largest opposition
party in a legislature where the
Government has lost its majority.

By September Mr Kim's life was changing drastically. After the June demonstrations against the government of ex-President land.

Government has lost its majority. Mr Kim is now portrayed in the controlled press as a moderate and is potentially a power in the land.

Chun Doo Hwan, his successor
Mr Roh Tae Woo promised presidential elections and Mr Kim was candidate.

Or, take Mr Kim Jong Pil, who did not even heve a political party this time last year. This Mr Kim, Prime Minister in the Government of the Covernment of the Cov

Mr Kim can look forward to a potential pivotal role in a minor-ity assembly.

Mr Kim Young Sam, the third Opposition leader, has had an equally tumultuous year. Though never treated as harshly as Mr Kim Dae Jung, he has had his share of persecution over the

Favourite until the last minute the presidential election, be fiered a humiliating result and

was eventually forced to step accomplished his dream last Feb-down as leader of his party in ruary of handing over power response to a shower of criticism over the failure of the Opposition South Korea's history than a

to unify.

Voted into third place in the
National Assembly election, Mr

campaign against corruption was unleashed against his family. His brother is in jail awaiting No sooner had President Chun handed over

power than a campaign against corruption was unleashed against his family

The pace of change also seems to be emerging from the camp of Mr Roh, his chosen successor and colleague from his for the ruling Democratic Justice Party, especially some of its founding members. No sooner had President Chun Doo Hwan in the National Assembly electrical description of the changing from the camp of Mr Roh, his chosen successor and colleague from his Army days.

Many of his appointees have either been dropped or voted out in the National Assembly electrical description.

kim has probably suffered most in the past year, and seen the least compensatory success. Of all three Opposition leaders, he has the most rebuilding to do.

The pace of change also seems to have produced a bumpy ride camp of Mr Roh, his chosen successor and colleague from his

of military and Cabinet reshuffles to reduce further any residual power he may have established.

The future looks even gloomier, for removing the legacy of Mr. Chun's regime is a top priority of an Opposition looking for genuing descentile stability.

ine democratic stability.

The new National Assembly has investigative powers which are likely to focus on corruption and on the facts of the Kwangju incident - in which at least 200 people were killed in the south western city of Kwangin when demonstrations against imposi-tion of martial law by the new

the country of the matter, and those responsible have never been revealed.

For the moderates in the ruling party, however, political life is looking noticeably more interest-ing than it was a year ago. Many younger politicans will now join the National Assembly and the

level of debate is expected to rise.

Intra-party democracy in the DJP, previously non-existent, is likely to become the norm under President Roh's new style.

But observers remain cautious, pointing out that President Roh has so far altered nothing apart from his style and has not surrendered any of the power thet the Government has always held. He has delayed the issuing of licences for new newspapers which might go some way to fulfil the demand for a free press; he has released only a very few political prisoners; he has dealt only halfheartedly with key matters such as the Kwangju incident, and he has failed to convince people of his sincerity over the corruption inquiries.

All the elements of the former regime including the eccurity police, the judiciary and the local government structure remain entrenched.

Against that, Mr Roh must be

entrenched.

Against that, Mr Roh must be aware of the breadth and depth

Maggle Ford

KOREA: THE WORLD'S MOST DYNAMIC ECONOMY



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powerful link which has hitherto served the interests of both sides extremely well. But as South Korea emerges

Some element of continuing special relationship is inevitable given the current division of the Korean peninsula: thare is no peace treaty between the south and north. The border is only 45km from Seoul, or half a min-

each other from the two sides of a nation whose leaders could hardly be more opposed to each other ideologically yet whose peo-ple share a history of unity which lasted, albeit under peri-odic occupation, from 668 until

catching up on the military superiority of the north, the key deterrent to any military adven-turism from the north remains the presence of 43,000 US ground and air troops in the south with an array of sophisticated weap-onry including nuclear arms. Seoul contributes to the finan-

are enormous in terms of both physical and economic security. They were especially important in terms of implicit support for the dictatorships which ruled South Korea until last year.

WHEN A South Korean talks about "The Ambassador" there is only one of the 90 or so extraordinary and plenipotentiary excel-lencies to whom he can be referring: the one from the United

The special relationship with the US dates back to the 1950-53 Korean War. It is an immensely

rom both autocracy and develop ing nation status to become an omically important industrialised sovereign state some of its citizens, including senior Seoul administration officials, have started to question whether it is not time to develop a more arm's length relationship with Washington in the interests of foreign policy equilibrium.

ute by fighter aircraft.
About 1.5m Korean troops face

Although the south is rapidly

cial cost of the US presence and is currently being asked to increase its share. But the bene-fits which flowed to South Korea

Foreign policy

US tie feels tight

and political systems, some dis-advantages of the special rela-tionship become apparent. For example, South Korea has

been under international pressure to accept international trad-ing standards on the protection of patents and other intellectual property rights. It has given pref-erential treatment to the US by acceding to demands that it acceung to demands that it apply its new measures retro-ac-tively to US goods, thus discrimi-nating against manufacturers in all other countries of the world. Mr Hong Soon Young, Assistant Foreign Affairs Minister,

an extraordinary concession to the US and it was wrong of the What they got is not justified in international law. But faced with possible retaliation from a country which takes 40 per cent of our exports we were scared and yielded.

says: "I am sorry we made such

"I am sorry and I resent it. They were not looking at the long term. Not a lot of money is involved but it plants anti-US sentiments here and upsets other trading partners."

trading partners."

On the other hand, anti-American sentiment should be kept in proportion. Much appears to be media-hype, sometimes instigated by ministers for political reasons.

The US persistently tops the list in opinion polls asking ordinary South Koreans which country they would most like to visit and, partly as a consequence of and, partly as a consequence of the US forces, there is an enthusi-asm for much that is culturally young America inclinding fast

food, music and clothing styles.
The South Korean Government is moving on several fronts to try to become less noticeably dependent on the US.
First, it is searching to diver-

sify its export markets to reduce the proportion of goods going to the US and concomitantly to reduce its trading surplus with the US.

Despite an unhappy history relations with Japan are improv-ing repidly as it becomes an increasingly important trading partner. And as part of the pro-cess of expanding trade South Korea is establishing increas-ingly direct and open trading links around the world including China and the East European nations, none of which has diplomatic ties with South Kore

Hungary and Yugoslavia now have trade offices in Korea, and an increasing proportion of trada with China is effectively direct rather than routed through third countries. From this might develop infor-

mal government contacts and perhaps eventually diplomatic ties. But the Koreans are in no hurry and for the time being mutually beneficial trade links are seen as a valuable first step. In other words relationships are

However, ae South Korea being pursued hard while avoid-blooms economically and moves ing the tricky complications widely regarded by both diplomatical systems, some dismatic ties, notably that both Koreans themselves as an unrealnorth and south fear that recog-nition of both their governments would harden the divide.

South Korea is also upgrading its armed forces fast and early in tha next decade should have reached the effective deterrence level (70 per cent of the enemy At that point the South Kor

eans would theoretically be able to assuma military control of ground forces and talks might also begin about a careful, slow and co-ordinated winding down and co-ordinated winding down of the US presence although regional strategic positions make it unlikely that the US would withdraw all its forces, particularly the Air Force, in a hurry.

The last forcing policy spell

The key foreign policy goal towards achieving South Korea's objective of becoming a fully dent international player must lie with improving relations with the Communist regime in

the north.

Both sides are committed to reunification. There is no more emotional subject in Korea and no easier way to reduce many Koreans to tears than to enter into a discussion about the divided families, lost relatives and former homes.

istic objective, not only for the short term but also for a much longer time ahead although most are convinced it will happen in due historical course.

Progress in improving relations

between the two sides has been painfully slow. The perpetration of atrocities such as the murder of a significant proportion of the Seoul Cabinet during a visit to Rangoon in 1983 and the disap-pearance of a South Korean airliner last December, both generally regarded as North Korean etate-sponsored tarrorism, reinforce distrust and interrupt suc-cesses such as the few visits allowed last year to reunite fami-

However, South Korea, too, has often shied away from mitiatives from the north for amelioration of their tense and distrustful relationship and some Wastern observers were struck last year that the south was as ingenious as the north at finding excuses as the north at finding excuses for rejecting out of hand ideas from the other side in what became a rather futile ping-pong of offer, rejection and counter-offer.

The Olympic Games in Scoul in September could just be the catalyst for a real step forward in rapprochement. The Games, with almost full participation save for a few boycotters including North Korea and Cuba, will give a spectacular boost to South Korea's image abroad.

The resulting rise in self-es-teem and self-confidence could generate a major initiative from President Roh Tae Woo, who pre-dicted last month that the Games would result in a breakthrough within four or five years.

Mr Hong says the pace of moving towards "cross-recognition might be faster than expected"

after the Olympics. Cross-recog-nition would involve Japan and the US recognising North Korea while China and the Soviet Union recognised South Korea. Diplomatic ties on such a basis

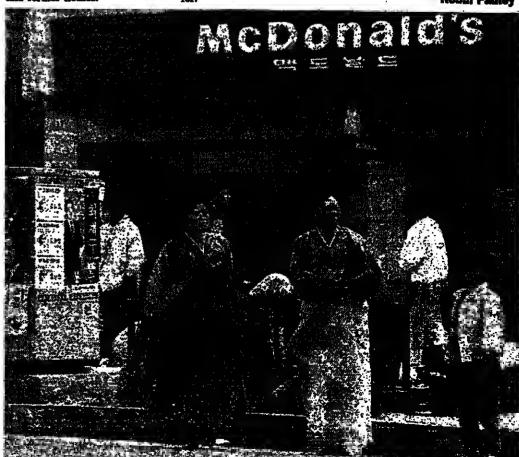
still seem far away but Mr Hong says: "I do not rule out the open-ing of a China-Korea trade office in Seoul any time after the Olympics. That prospect is not that far It would be surprising if a

closer move towards China were not accompanied by a similar development with the Soviet Union. That would be the beginning of non-diplomatic cross-rec ognition.

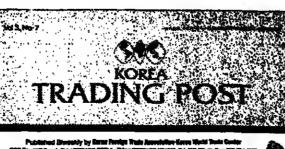
Given that things happen in South Korea faster than expected and both super powers are keen to resolve regional conflicts, South Korea's foreign policy

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race for economic growth South Kores is an undoubted champion.

ading the world last year and

rural provinces are still very much in the "poor developing

country" category. Nevertheless

it is difficult to equate the obvi-ous prosperity in South Korea with a per capita income of only

\$2,800 a year, half of Taiwan's

The country's progress has been widely regarded as stun-ning. Since 1965 the annual GNP growth rate has been above 5 per

cent every year except the country's most difficult year, 1980,

SOUTH KOREA 3

The last two years have been the best in the country's soaring economic development SOUTH KOREA'S chances of winning a gold medal during this summer's Clympic Games in Scoul are debatable. But in the

World leader in the race for growth

likely to do it again this year. The results of the country's remarkable development from been due in significant part to the "three blessings" - lower oil prices, lower international interimpoverished war-torn country of the 1950s to an industrial powerhouse are visible everywhere, at est rates and an appreciating Jap-anese yen. Since all three factors are wholly ontside the control of least in the capital. Frenetic con-struction, new apartment houses, an insatiable demand for con-sumer goods and clothing and, above all, the proliferation of new the Koreans to influence, they are in a sense considerable hos-tages to fortune. cars. There will be around 1,000 more shiny new cars in the Seoul traffic jams today than yesterday. Admittedly Seoul, which con-However, the Koreans bave tams nearly a quarter of the 43m population, is richer than most of the rest of the country and some

at the right time which are now bearing bounteous fruit. One was to put highly-educated technocrats into the key positions of running the economy. Another was to adopt a dual pricing policy exports to compete internationally but setting high domestic prices for the same product to their failure to adopt similar poli-cies early enough.

But now Korea.is in the midst of an inevitably bumpy political and economic transition which throws up new problems, or at least means that old ones can no when the economy contracted by 5 per cent and the possibility of ruin was very real, particularly longer be tackled in the same

as wages increased by 23 per cent in that year and consumer price inflation, Korea's persistent ecoinflation, Korea's persistent economic bogey, by 29 per cent.

The last two years have been Korea's best, GNP grew by 12 per cent in each year, inflation was stabilised at around 3 per cent, exports and imports soared with the former far outstripping the latter, the balance of payments a main worry this year, inflation are considered and outstripping the latter, the balance of payments a main worry this year, inflation a main worry this year. Inflation is main worry this year. current account moved into surplus, and one of the world's highest debt mountains started to
shrink with some debt retired

and having coped with inflation
rates of nearly 30 per cent within
the last decade there is some conearly and much of the rest better fidence that it can be handled structured with longer maturiagain, although they differ on the most appropriate strategy.

The debt, down from \$47bn in The Government's response 1985 to \$36bn last year, may have all but vanished within the next three to five years.

has been twofold: a centralised clampdown on price rises of daily necessities and basic industrial However, this year looks a lit-tle trickier for the economy -although such statements are rel-ative and performance is still liquidity to be preformance in the liquidity which has arisen in part three to five years.

The Media

Press in era

of change

AFTER SEVERAL decades of close censorship and purges, the South Korean press is moving dragging his family's name through the mud.

The press has loudly called for Government probes of corruption in the Chun era, but remains too timid to start its own investigative to talky changed from the situation a year ago." says Mr.

situation a year ago," says Mr which are common in public gos-Kwon, Oh Kie, editor-in-chief of sip. Observers believe that in the Dong A libo, which has the largest circulation of all South ance" from the Government has Koreau newspapers. Among been replaced by self-censorship.

envious admiration of many of tures during the presidential elec-the industrialised world's leaders. tion in December 1987 and the The Koreans themselves say April 1988 national assembly elec-their export-led performance has

also made some correct decisions for export industries, freeing guarantee profitability. Many developing countries are rueing

A notable nuisance this year is the re-emergence of inflation.

likely to be sufficient to draw the by the extraordinary expendi

That is not surprising in a

country where 900 journalists have lost their jobs since the 1970s for failing to toe the party

While the politics of publishing

remain hazy, the economics are clear. Like most other financial endeavours in economically

buoyant South Korea, the newspaper business ie booming.

According to Mr Kwon of the Dong A fibo, advertising lineage is increasing at an annual rate of

Newspapers have been allowed to increase the number of their pages and are competing hard for advertising budgets. Last year, Mr Kwon said his newspaper posted a Won 5hn profit on revenue of Won 75hn

In South Korean broadcasting,

Korea Times. "They are engaging

in one-sided publicity, supporting

about 15 per cent.

nue of Won 75bn.

During the campaign period for the latter about Won 1,000hn was pumped into the money market. More Monetary Stabilisation Bonds (MSBs) look inevitable.

Tha Government is quite relaxed about the fairly rapid appreciation of the won as it acts as an automatic inflation dampener. Businessmen are less happy and argue with some force that their competitive position based on very narrow margins is being eroded by the won's appreciation

and the large wage rises secured by major industry employees through industrial action. As the Korean economy

becomes more cophisticated impacts take much longer to feed through and as the lag appears now to be about 18 months the true significance of last year's highly-disruptive strikes has yet to feed through into the economy and inflation.

A new round of unrest has been experienced this year. In the lecade to 1986 the average number of labour disputes in a year was about 120 except for 1980 when there were 400. Last year there were 3.400 as workers used the freer political atmosphere to demand a larger share of the national prosperity they have

In the first quarter of this year there were 340 disputes. Most are settled by negotiation and at fairly low levels. The problem is that so much of Korea's output is concentrated in the hands of a few massive conglomerates so a few key stoppages can have a dis-proportionate impact, particularly if it involves wage claims like the Daewoo shipbuilders' demand for a 55 per cent rise in the face of a Won69bn loss. Nevertheless, many Koreans feel thet after the release of

pent-up pressure from repressed workers last year the self-re-straint of the Confucian tradition will prevent destructive labour

Korea's balance of payments 2,952 884 2,120 2,321 632 1,562 12,908 3,592 9,373 10,582 2,960 7,811 156 157 319 2,487 922 2,398 305 231 1,182 951 -24 28 52 96 483 178 966 2,497 2,341 475 280 491 3,723 Receipts Payment 2,398 2,019 239 -63 -22 2,035 765 95 -535 144 499 Unrequited tran Capital Account

unrest getting out of hand, par-ticularly as the democratisation of the country proceeds. Manage-ment, too, appears to be recognis-ing the need for a more concilia-

Source: Bank of Kores

tory approach.

There is a benefit to the economy from the inroads that labour disputes and the eppreciating currency make in corporate profitability: they speed up the restructuring towards a more automated and higher value-added orientation which uttimately will improve profits and

To cope with the displaced labour during the restructuring and to ebsorb the large number of graduates flooding on to the labour market each year, the economy is estimated to need to grow by about 6 to 7 per cent annually, at least during the entire current five-year plan. The Korea Development Institute esti-

mates the economy can sustain that growth rate for 20 years. There is a key imperative to all this which has not yet been delivered: the liberalisation and modernication and moderni ered: the liberalisation and mod-the appreciating won will help, ernisation of what is essentially a the trade surplus refuses to give

primitive financial and banking

The tightest centralised control has been in this sector and it the investment ratio Korea can finance its own future development ratio korea can finance its own future development. further investment in high tech-nology and critically, in research and development. Again, in the explosion at election time the

the restrictive measures in the banking sector will go, interest very high interest rates, goes on rates will be liberalised and the money and carried and the money and capital markets show the Government intends to should be able to develop more flexibly." he says. But he edds: "We have to move cantiously."

The difficulties facing the south Korean economy are We have to move cantiously."

The South oon both for the foreign banks.

and institutions waiting to move into the Korean market and for the Korean businesses desperate for more access to competitive loans and investment funds. A key short-term objective is to deduce the trade surplus from remains as bright as ever.

reduce the trade surplus from \$10bn last year to around \$7bn this year, reduce the weighting of While import liberalisation and tion, both in gargantuan quantiboost domestic demand.

up its dynamic: it rose rather than fell in the first quarter of 1988 to about \$3hn and last year's outturn could well be exceeded in spite of the efforts to cool it.

An important obstacle to super-charging domestic demand, even after import liberalisation. remains the domestic savings ratio which has now reach per cent, one of the world's high-

As the savings ratio outstrips the investment ratio Korea can ment without borrowing. But the lower savings ratio desirable. Some analysts believe the tra-

ditional Asian propensity to save authorities froze the supply of new bank loans to business and industry in order to mop up excess liquidity.

Mr Sakong II, the Minister of Finance, says a more flexible and liberalised approach will be introduced later this year. "Some of the restrictive measures in the

"We have to move cantiously."

It cannot happen a moment too soon both for the foreign banks and institutions weiting to be said to be soon by the foreign banks and institutions weiting to be soon by the said of the said o industrialised status. They look manageable provided that social and political stability can be maintained. The medium and

The "three blessings" may be outside the control of Korenns exports in economic growth and boost domestic demand.

boost domestic demand.

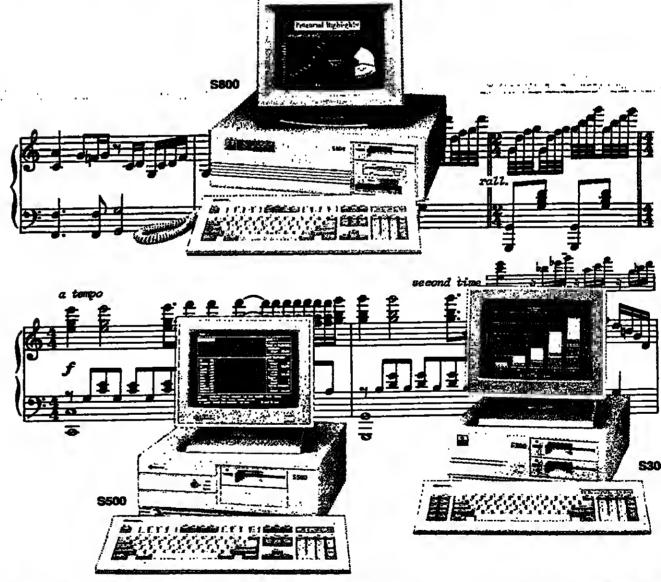
boost domestic demand.

boost domestic demand.

Robin Paules

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Robin Pala

The recent reporting of a corruption scandal showed an apparent degree of liberty not. seen previously

heart of town, editors of the Hankyoreh Shinmun have a different perspective.

Set up in the wake of Mr Roh Tae Woo's June 29 declaration of political reform last year, which promised a free press, the newspapers is run by a group of journalists who had been purged for their "impure" reporting of the gurboritarian regimes of former presidents Park Chung Hee and Chun Doo Hwan.

The Hankyoreh Shinmun journalists were forced to wait seventialists were forced to guarantee profitable business

undisputed areas of progress, he points out that the ubiquitous Ministry of Culture and Information no longer distributes daily guidelines for the domestic press to follow in reporting political or

economic news.

But on the southern outskirts

of Seoul, a 30-minute drive from the Dong A libe's offices in the

Now that advertisers are direct-ing their budgets more carefully, publishers' personal or political connections may not be enough to guarantee profitable business The Hankyorch Shinmun jour-nalists were forced to wait sev-eral crucial months before receiv-ing their licence to print from the Ministry. This meant that the newspaper, which will publish its first edition this month, was for-bidden to cover the April election campaign. there has been little or no change. The two state-owned television stations, KBS and MBC remained slaviably pro-Government during last year's presidential election and not much better

campaign.
Most observers believe that the Most observers believe that the Roh Government, deliberately delayed approval so that the Opposition-leaning paper could not play a discuptive role during the campaign, which the ruling party lost anyway.

On the other hand, the recent age. during the April general election.
Things were so had during the
December poll that some journalists at KBS went on strike to
protest against the biased cover-

reporting by the mainstream reporting by the mainstream press of a corruption standal that led to the indictment of ex-President Chun's younger brother, Mr. Chun Kyung Hwan, showed an apparent degree of liberty never hear maying the It is a sign of the contradictions remaining over press free-dom that newspapers have started to criticise the broadcast media. The management of the two broadcasting stations remains unchanged with the 'old faces' still playing dominant roles," said the English language

een previously While Mr Chan was in power, the press steered away from corruption stories, although journalists were aware that the Presi-

ists were aware that the President's family was apparently accumulating a large amount of money in possibly unsavoury shart even the coverage of the tions to change in the marked from members of possible to be it to slip out of Government control.

In one-sided publicity, supporting the ruling group, the ruling group.

Few people in Seoul expect the stons to change in the impact of television standard to the two television standard to change in the impact of the two television standard to change in the impact of the two television standard to the two television standard to change in the impact of television is reparted by ruling party politicians as too strong to allow the impact of the two televisions of the two television standard to the impact of the two televisions of the two

Tariff parity planned in five years

away in the maelstrom of world trade, stacking up trade deficits and mountains of foreign debt. Two years ago the current account balance moved into sur-nius – and then the processing plus - and then the pressure

The 1986 surplus on the balance of payments current account was \$4.6bn. Last year it doubled to \$10bn, a figure which is probably understated. Not surprisingly, many of the trading partners running bilateral defi-cits with South Korea demanded a faster appreciation of the country's currency, the won, and the urgent dismantling of some of the world's highest barriers to

The pressure came mainly from the US, South Korea's principal export market. The bilateral deficit in favour of South Korea ucts." Some of these targets may has grown from \$3.6bn in 1984 to not be met by 1993, however. \$9bn last year. As Korea is one of the most protectionist of nations mounting deficit has been a key element in demands in the US Congress for more protectionist measures, culminating in the approval last month of the Trade

Some South Korean officials have sympathy with the US arguments but they plead that, as the country moved into surplus only two years ago, tariff reductions and market liberalisation needs to be tackled cautiously so as not to destabilise what they regard as

an inherently fragile economy. To Western diplomats this sounds like so much hokum from what they regard as an increasingly robust economy: the world's 12th-largest trade volume and the retiring of foreign debt at a rate likely to make South Korea a net creditor nation by early

South Korea has been slowly reducing trade barriers since 1983-84 and about 95 per cent of all imported items are now free of quota barriers, leaving about 360 items subject to quota.

The average import tariff is down to 18.1 per cent. But this compares with 11.7 per cent in Taiwan and 1987 averages of 7.9 per cent in the EEC, 6.2 per cent in the US and 5.9 per cent in

The plan is to reach the industrialised natione' average of about 7 per cent by 1993. Dr Kim Chulsu, Assistant Trade Minister, says: "We do want to get these tariffs down, particularly to help reduce our overall trade surplus.

Tariff cut schedule - 1989-93 Most finished goods products **G&rment**, electronics Agro-fisheries wine, tobacco, benans

for raw materials, below 10 per cent for intermediate goods and below 15 per cent for final prod-The highest tariffs are of course the most contentions and even by 1993 they will remain

relatively high. They are all in the agro-fisheries sector. Indeed, following the ruling Democratic Justice Party's failure to secure a majority in the recent National Assembly elec-tions, the already sensitive issue of exposing farming to the harsh winds of freer trade may have to be dropped

The farming lobby in Korea is powerful, organised and poten-tially disruptive as it is in many countries including the US and Japan (even though the latter no longer has much of an agricultural sector). It is these political sensitivities which out relatively minor agricultural from 10 and 100 per cent to 7 and issues into the hottest part of the

like the price, of gold.

Most are truly awful: hard, aged and tasteless.

But as they are extremely expensive, they are a prized delicacy and Seoul's eophisticates spend

many a minute looking, turning and indging before buying a single specimen of generally mis-

erable quality.

South Korea imports some bananas, principally from Taiwan but also from countries like the Philippines. They attract a 100 per cent import tariff which of course has to be passed on to the cus-

The price rises even higher because banana

imports are a monopoly controlled by South

Beef, with a market worth of a paltry \$40m, is one of the most contentious current issues between the US and South Korea, even though an opening of the Korean market would probably see the Australians rather than the Americans capturing most of it. But, crucially, farmers in the US and Korea can see their administrations standing up for

currently carry a 30 per cent tariff, dairy products and coffee 40
per cent, fruit and vegetables 50
per cent, and wine, tobacco and
increasingly loud howis of per cent, and wine, tooscoo and bananas 100 per cent (one result being that there are about four years' harvest equivalent of tobacco leaf of unuseable quality warehoused around South Korea). These tariffs will all still be between 20 and 30 per cent by

This month tariff cuts will be 60 per cent. The very high taxes imposed on imports of foreign cars are also due to be cut. promote competition among busi-This move is also to try to says Mr Choo Hakchung, a senior lower the temperature in a very fellow at the Korea Development contentious area and follows the Institute.

Yes, we have some bananas - but at a price

ALL OVER Seoul at this time of year, street traders have barrows loaded with one of the most petitive apples at a loss and make up their profits peculiar results of South Korea's closed agriculty by charging the earth for bananas.

the foreign ones.

exports by stimulating domestic demand and localising more com-ponent production. In addition serious efforts are being made to diversify the country's export markets to reduce the dependency on North America and improve the balance of the bilateral figures. The appreciation of the won should mean that many US prod-

nots are now competitive in the Korean market. But because of the buge difference in trade fig-ures between the two sides the dumping charge brought against Hyundai over its sub-compact size cars in Canada. The Canada the US would have to be twice as high as Korean exports to the US, Import Tribunal ruled in Hyun- which dictates a dauntingly diffidai's favour in April but the Kor- cult task.

items, reducing the tariff range

is to try to reduce the reliance on

ean Ministry of Trade and Indus-try fears further similar suits if Korea has the reverse problem with Japan where the balance of severe disadvantage imposed trade is beavily in Japan's favour. Korea, helped by the yen which is appreciating more rap-Demands for more rapid appreciation of the won get less idly than the won, appears to be response. The currency appreci-ated against the US dollar by 9 making substantial progress in redressing the balance. Exports to Japan are increas

on foreign cars is not mitigated.

Worse still, central planners decided that the delicacy should also be home-produced even

though South Kores'e climate with prolonged sub-

zero temperatures in winter is about as suitable for bananas as for coconuts or dates. So they are

grown in bothouses whose annual heating and

produce a poor domestic banana as to import

This is not the main reason why some of South

The rate of increase has slowed cent a year. Korean cars, one of amid increasingly loud howls of the most remarkable of the coun-anguish from small and medium try's manufacturing and design sized businesses and most observ-sized businesses and most observ-ers expect the won to be still appear in the Japanese market above 700 to the dollar by the Electronic goods and steel are above 700 to the dollar by the year end.

"This country can no longer Korea may fall from \$5.2bn in delay the libertalisetion of 1987 to between \$4bn and \$4.5bn in 1988, says Dr Kim Chulsu.

But the Americans are sceptinesses. But there is simply no cal that very much will change room for the won appreciation, other than at the margins. They other than at the margins. They expect to remain the principal focus of Korea's aggressive exporters and this belief partly accounts for the very heavy hand the US is laying on Korea to persuade it to liberalise its markets.

The US has removed or "gradnrted" South Korea from its GSP general system of preferences) ist, ostensibly in recognition of the fact that the country is no longer considered to be "develop-ing" but actually as retaliatory pressure for "unfair" trade prac-

In fact, the impact on Korea's ep costs make it more than twice as expensive trade is not expected to be significant although some email and medium-sized companies will be hurt since their competitiveness Korea's trading partners regard its protectionist agricultural trade policies as bananas, but it belps. has hinged on the advantage gained from the CSP programme.
A senior US official says: "If Korea was going to sell a lot of cars to Japan the plants would be modified to account for the differing tastes, exhaust standards and the like. You don't see it.

Korea has its sights firmly set on the hoge North American market for sub-compacts where it wants to displace Japanese cars. That is where Korean capacity is going to continue to go.

starting to tap some other potentially large markets. Industry, particularly the semicunductor and electronics sectors, is keen to develop in Europe and to be well placed by the time the Common Market countries become a single market area in 1992. More delicately, given the ties of North Korea to the Eastern

bloc and China, South Korea is developing its trading links in the Communist world. Total Sino-Korean trade was about \$1.8bn in 1987 and is likely to be \$35m this year. Textile products account for about 40 per cent of each side's exports to the other, with Hong Kong or Japan usually acting as the intermediary Coal from the joint venture in

Shanxi between China and Occidental Petroleum is expected to become an increasingly signifi-cant Chinese export to South

Trade with Eastern Europe is further behind, while total trade with the Soviet Union is only about \$300m a year. However, Hungary and Yugoslavia have opened trade offices





Copyright and patents

'Intellectual property' rows impede harmony with US and Europe

THE SHOPGIRL picks up a hand-cial, "a horror." The deal ful of watches and says: "Which extended protection to so-called one you like: Rolex, Cartier,

The scruffy stores along Itae-won, in central Seoul, stock the world's largest selection of lux-ury brand-name goods. Alongside the watches are handbags, lug-gage, clothes and sports equip-ment All of them are fake. ment. All of them are fake.

The customers, mostly tourists, have no complaints about paying \$30 for an imitation Rolex, or \$20 for a Louis Vuitton handbag. But the original manufacturers are furious as they count the cost of lost licence payments and devalned brand names

Last July South Korea joined international agreements on international agreements on patent and copyright law – or intellectual property. Previously mistake because it expected to Korean law had held that only processes – not products – when about 100 pipeline products processes – not products – when about 1,000 have been put could be patented, so companies forward for protection. For their which succeeded in making a part, US negotiators have been product in a different way from criticised for not defining these the original manufacturer could

not be sued.
In theory, the endorsement by should mean that corporate copyrights will now be as well pro- it discriminates against Europe, tected in Korea as in other West- For the past 18 months they have

the thorniest and most complex issues in trade relations between Korea and the US and, separately, Western Europe. Apart from luxmy goods, the most badlast year's presidential elections ly-effected industries are book and software publishing, drugs and fine chemicals.

The Koreans have promised the EC am equivalent agreement. However, they have argued that last year's presidential elections and last month's National Assembly elections have so far made it impossible to pass the necessary

Intellectual property was one of the main items on the agenda for bilateral US-Korean trade meetings which were due to be effits worth \$60m to Korea held in the first week of May. (granted under the Generalised The dispute centres on the System of Preferences, a scheme interpretation of a retroactive for helping developing countries), agreement which gave American Dr Gerhard Jaschek, a senior

agreement which gave American Dr Gerhard Jaschek, a senior companies alone protection for member of the EEC Business patents granted long before Group in Korea, says: "Before Korea'e accession to the internation before this problem is solved there will tional conventions on July 1 1987. be no smooth relations between Under this deal, Korea agreed the EC and Korea. The Koreans to extend protection to 1977 in know that." He expects talks to the case of written copyright resume soon.

"pipeline products" - that is, products under development but not yet marketed. Unfortunately it left the indentification of such

A senior Korean lawyer says the Korean Government made a EC countries say the **US-Korean deal is**

unfair because it discriminates against them

products more precisely in the first place.

Meanwhile, EC countries are

ean agreement is unfair because Korea's enforcement efforts are ern countries.

In practice, disputes over intellectual property remain one of the Americans — but want a watertight deal.
The Koreans have promised the

> legislation. From January this year, the frustrated European Community suspended trade ben-efits worth \$60m to Korea (granted under the Generalised

(books), 1980 for drugs and fine chemicals, and 1982 for software. makes clear, even once disputes

The clauses covering drugs and fine chemicals are, in the words there will still be the huge probof one senior US government offi
lem of enforcement.

sity, argues that as a developing country, Korea cannot be expec-ted to have large resources to enforce copyright.
Usually, much depends on a

manufacturer's willingness to press the Korean authorities into action. Counterfeit goods have been burned after sporadic raids on clothes and sports shoe manu-

Some businessmen in Scoul expect an attack on Itaewon in advance of the Olympic Games in US officials say piracy is also

widespread in video films and books, especially US college text-books, of which some 200m

The Korean Government recently proposed taking pirated them at Won1 000 each. It is difficult to know whether this is a serious plan, still less whether the books would subsequently be

destroyed.
US officials say that, overall incomplete and haphazard" but "sincere." The officials are under pressure from American industry to produce results. E. R. Squibb the US pharmaceutical company which claims a Korean company is infringing a patent, has asked the US Administration to retails.

will emerge as Korea's economic relations with developed nations deepen. Several company-specific arguments have been settled often with the alleged counter-feiter signing a licensing deal with the aggrieved foreign com-

Apart from the money wins a local partner with an interest in making sure that no interest in making sure that no other Koreans copy the products. Such agreements obviously work best in industries where sizeable Korean companies are operating — as in pharmacenti-cals. But it is a different matter trying to root out every printer, tailor and watchmaker who



Any businessman with flair for just 24 special passengers tion that successful people turn to knows he stays ahead of the pack where you can enjoy quiet comfort their own advantage. Join the club! when he travels in Korean Air's Prestige Class. You'll find too, the First Class on many other airlines. tremendous advantages of being in a quiet exclusive cabin, right up standards and traditional Korean front on our B747's. It's reserved hospitality. An irresistible combina-

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SOUTH KOREA 5

been insisting that companies

The Government has made

some important reforms since

1980. For example, a two-tier

bank rate system, under which

favoured borrowers got cheap

On the international front, for-

through seven investment trusts.

in the next 12 months."

Dr Lee Duk-Hoon, a fellow at

the Korea Development Institute,

a government-related body, says: "Maybe in the early 1990s inter-

est rates will be liberalised, but

even then the government will continue to intervene."

the non-bank sector, then bank lending rates, and, finally, rates

At the same time, the Covern

At the same time, the Govern-ment could gradually free the won (which is currently incon-vertible). Dr Lee says that the government could start becoming

ore market-oriented in the peri odic adjustments it makes to the

As this happens, so controls on

The Government is committed

foreign speculative funds might

Meanwhile, the nationalistic streak, which influences much of

Korean thinking, makes pros

pects rather unclear for foreign

Some 50 overseas banks have

Stefan Wagstyl

offices in Seoul. Many are highly profitable, but their importance

swamp Seoul.

companies in Korea.

paid on savings deposits.

loans, has been abolished.

A generation of economists is demanding a more open system

Financial reforms in the air as controls ease

SECUL'S GLEAMING skyscrap in an increasingly sophisticated ers are as modern as any in the economy.

World But behind the walls of One sign of this sophistication class and concrete, the Korean is the rapid growth, encouraged because Koreans have only financial community will have to by the government, of Korean recently baen putting large undergo greaf changes before the capital markets. The growth of city becomes a modern financial the stock market is particularly

The final obstacle is that there

Government officials, bankers and brokers agree that the financial system is in need of reform. But there is great debate over how and when changes will take

While the Government has abolished some of the tightest controls on financial companies since the early 1980s, the speed of liberalisation has lagged behind the rate of economic growth In financial markets, we are

still in the primitive stage," says Mr Kim Kun, governor of the Bank of Korea, the central bank Foreigners think that wa are more advanced than we really

The Korean financial community today is an awkward mix of old and new. At its core are five nationwide commercial banks; they were privatised in the early 1980s but are still heavily controlled by the government, through the Ministry of Finance. Around them have sprouted

other businesses - short-term finance companies, securities brokers and investing institutions - most of which are grow-

ing very fast.
As in Japan, the Government has tried to divide and rule finance by defining narrowly the activities of each type of com-pany. But also as in Japan, highly-regulated financial markets have been compatible with high economic growth, so there has been no over-riding argument for drastic change. Nevertheless, the pace of liber-

alisation is gathering momentum. nies to foreign financial markets makes the inconsistencies at home all the more glaring. In commercial companies and in government, a generation of mostly US-educated economists in their 30s and 40s is demanding a more open financial system.

These economists believe that even if Korea does not yet need freer financial markets, it soon will. This is because government. control will become too complex

boosted currency has become strong enough to allow the Gov-ernment to internationalise the won with little risk of its col-

ance companies and pension buy this paper. funds - are relatively small, too, The Government

1980s has, in the eyes of reform-ists, created ideal conditions for change. First, Korea's export-development of a money market. At present, the inter-bank market is so tightly controlled that it scarcely functions as a liquid

Central bank officials match

As in Japan, the Government has tried to divide and rule finance by defining narrowly the activities of each type of company. Nevertheless the pace of liberalisation is gathering momentum

more of their income than they meeting held once a day, where invest, so there is no longer a rates are set largely by official capital shortage and no need for decree. the rationing of funds that there was in the 1970s.

The Government has promised autonomy to banks but still influences lending, for example by the rationing of funds that there

that Korea, which needs exports city-centre hotels.

The differentials in interest insurance compact current account surplus for three rates are smaller than they were mitted to do so.

loans made when the Government encouraged big capital schemes in the 1970s. The Government says a "substantial" though unspecified amount has already been written off and of the financial community's total in 1970, to an activated to the financial community's total in 1970, to an activated to the financial community's total in 1970, to an activated to the financial community's total in 1970, to an activated to the financial community's total in 1970, to an activated to the financial community's total in 1970, to an activated to the financial community's total in 1970, the financial community's total in 1970, the financial community is total in 1970, th

pete properly. Without strong government control. banks, any attempt truly to free The Government bas been has diminished greatly since money markets will founder flooding the market with artifibecause banks would rapidly lose cially high-priced bonds, for funds to more aggressive compet- example, in an effort to control

marked - there are now 400 will be the inevitable battle over listed companies, with another reconciling competing claims of 100 expected this year.

The surge in growth in the banks, brokers and the rest.

Dr Lee snggests that Korea might follow the Japanese pat-tern: first, short-term rates will be liberalised; then government bond rates; followed by rates in

Second, Koreans now sava borrowers and lenders at a short

come gradually. Critics of the favouring loans to small and government say this is because officials are loath to give up control. But the obstacles that have forced debras and creditors elsewhere: to 30 or so sbort-term

won from this year. to be overcome are serious. Where: to 30 or so sbort-term
The greatest of these is a fear financial companies; to the six that Korea's economic develop- authorised merchant banks; and ment still rests on a fairly vul- to the kerb market which is run investment flows will be liberalised. Securities companies have recently been allowed to invest abroad and, from this summer, nerable base. Officials point out from shops in arcades under insurance companies will be per

five years ago but still illustrate years.

In addition, the leading Korean how inefficient the system is banks are saddled with large bad banks' prime rate is 10-11.5 per banks are saddled with large bad banks' prime rate is 10-11.5 per banks' per banks' prime rate is 10-11.5 per banks' prime rate in principle to opening the Kor-ean stock market but afraid that

more write-offs will be permitted. total in 1979, to an estimated 40

The banks also claim they need per cent plus last year. Neverthemore freedom from government less, growth might have been interference if they are to com- even higher had it not been for

money supply growth, and it has

THE BAN on foreign investors buying shares on the Korean stock market could be lifted by the end of next year. However, some restrictions on the scale and pace of overseas buying of Korean shares are likely to

The Government is acutely aware of foreign demands for access to the Korean market, which has been rising at an accelerating pace over the past three years. In the 12 months to March 1988 alone, the Korean composite stock price index rose by 62 per cent, valuing the market at more than \$40bn.

Foreigners are limited to buying units in funds with a total capital of \$300m: two overseaseigners have been allowed limited access to the stock market managed funds, the Korea Fund and the Korea European Fund, and five managed in Seoul. In addition, they can buy four con-But there is no timetable for future developments. Mr Sakong vertible Eurobonds issued by Il, the Finance Minister, says: "I think a lot of things will be done Korean companies.

The size of the conversion premiums on these bonds - ranging from 60 per cent to 120 per cent above the underlying share value - shows how keen foreign inves-

under review

to invest in Korean securities "by

Stockbrokers in Seoul believe that change is in the air. Mr Ho the late 1980s". Yang, managing director of Daishin Securities, the second The Government's preference is to move cautiously - given the current strong demand for shares from Korean buyers, suplargest Korean securities company, says foreigners could be admitted by mid-1969.

The Seoul office of Prudentialplemented by Koreans abroad, especially in Japan, who have been rushing to send their money

Bache Securities, the US com-pany, expects foreigners to be admitted "within 10 months", but Tha last thing that many Kor- from 12 per ce eans want is a rush of foreign cent in 1988. they could be restricted to buying perhaps 10 per cent or 15 per cent bnyers crowding out Korean investors. Mr Sakong II, the Finance Minister, says that there of a stock initially. The Government drew up are just 3.1m registered share-holders in Korea (out of a popula-

Stock market

Foreign pleas

for access

tors are to put their money into timetable in 1961 which stated the expanding Korean economy.

the expanding Korean economy.

Korea needs to broaden the market by increasing both the number of companies and of investors, says Mr Sakong II. By the end of 1988 there could be 500 listed companies and 5m shareholders. "As we experience more surpluses on the current account will open the market gradually," he says.

tion of 42m) holding stock in 406

Korean stockbrokers feel that the Government may soon be in order to attract funds for an ambitious privatisation pro-

Strong as the demand for stock has been, it has been matched, if not exceeded, in recent weeks by an increase in supply. Acting in response to government direcbeen raising capital to repay bank loans to the undercapital-ised Korean banks.

In addition, privately-held compamies are being encouraged to go public. As a result, the market could see one trillion won in new issues and 3 trillion in rights issues in 1988 - double last

This includes the sale of shares in Pohang Iron and Steel (Posco), the national steel company. The Government is considering other flotations - including the privatisation of Korea Telegraph and Telephone, the telecommunica-tions monopoly.

Stockbrokers expect some weakness in the market this year before a recovery in 1989. They point out that the rate of eco-nomic growth is expected to slow from 12 per cent last year to 8 per

The appreciation of the won is squeezing exporters, cutting sharply the rate of increase in overseas sales. The speed of growth, coupled with high inflation, has prompted large wage demands. Strikes are on the

Nevertheless, brokers in Seoul do not doubt the long-term poten-tial of the stock market, which trades on an average multiple of earnings of about 12 - a fraction of Tokyo's. Korean brokers are expanding rapidly to cope with growth: Daishin has doubled its staff to 1,200 in the past three years and plans to double it again in the next three. All five big Korean brokers have offices in New York and London.

Stefan Wagstyf

Korea Composite Stock Price Index 200 Source: Economic Planning Board of Korea, Prudential-Bache Korea

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Rising labour costs, the currency's strength and protectionist sentiment lead to a change in strategy

Industry is forced to go up-market

booming Pacific Rim, is being canght in a pincer movement which is forcing a fundamental re-think by Government officials and the corporate planning departments of the country's

This is a big crisis right now," says Mr B.M. Park, who is putting together a new medium-term

ting together a new medium-term corporate plan for Samsung's electronics division.

With Korea's electronics exports notching up 50 per cent growth last year to reach \$11.2bn, and a further 15 per cent surge to \$13bn predicted for this year, it looks like the sort of crisis most countries would pray for.

Yet Korea's planners are worried that three pressures — rising labour costs, the appreciating won and growing protectionist sentiments in the US and Europe — will force them to abandon the industrial strategy which has industrial strategy which has served them so well over the past

That strategy, put simply, has been to use the country's ample reserves of cheap and hard-work-ing labour to produce goods more cheaply than anyone else. The technology embodied in those goods has invariably come from the developed countries, typically

Japan and the US.

Cost pressures are beginning to cast a shadow over that strategy just when the developed countries, worried by the newly-indus-trialising countries of the Far East, are becoming chary about surrendering their technological secrets. We are afraid that in the near future the advanced countries will be reluctant to pro-vide technology to Korea," says Dr Sang-Bong Oh, director of the high tech industries division of the Korea Institute for Economics and Technology, a think-tank for the Ministry of Trade and

Any suggestion that even Korea's traditional industries are on the point of decline would be way off the mark. Even Korean shipbuilders, beset by a world-wide slump, talk confidently of an upturn by the end of the decade, Pohang Iron and Steel Co (Posco), generally regarded as the

\$10bn barrier last year, ranking Korea third only to Italy and West Germany as a textile exporter. Exports of finished goods, fabrics and yarn all soared by more than 30 per cent. such as spiked track However, Mr Park Young-Dae, golf and boxing shoes.

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textiles director general at the

Ministry of Trade and Industry, warned recently of protectionist pressures from western markets and the emergence of China and other South East Asian countries as low-cost competitors. He proposed a four-part remedy: mod-ernisation of production facilities; more up-market products with the goal of making Korea an appressed in Japan. In no sector is the strategy re-

A national drive is planned to raise the percentage of GNP spent on research to 5 per cent

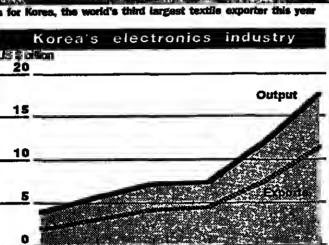
world's most efficient steel com-pany, is busy adding capacity to greater research and developits Kwangyang complex ment in textile technology,
Textile axports cracked the more joint ventures overseas. ent in textile technology; and Korea's footwear industry too is diversifying from shoddy basic sports shoes, such as trainers and joggers, to better-designed shoes including more specialist gear such as spiked track, baseball,

Korea's car exports should soar 30 per cent this year to 700,000, according to Dr Duck-Soo Han, transport machinery director for the Ministry of Trade and Industry. But most of these exports go to the US and the industry realises that market will become sat-urated at some point. It is thinking hard about alternativa outlets, with much interest being

think more vital than in Korea's booming electronics industry, set to become the country's biggest exporter this year.
Korea's electronics, though

highly successful, is also danger-ously dependent on a bandful of key products, produced in huge facilities like Samsung's Sowon and Goldstar's Pyongtaek plants, each churning out 4m video recorders a year. More than half of Samsung's electronics output, for instance, is accounted for by colour televisions, video record-

Korea's penetration of some apport markets must be approaching a ceiling: it will fin-ish the year with 50 per cent of the world magnetic tape market, 20 per cent of the VTR market and 12 per cent of the colour tele-



vision market, according to one habitual in Korean companies, Industry planners believe the

Source: Electronic Industries Association of Kores

key response must be to move up-market, so that the value of Korean goods sold on world markets will continue to grow, even if the volumes begin to flatten out. This strategy, which would have the additional benefit of increasing the low profit margins

revolves around four proposals: More research and develop-ment. The ideas powering Korea's industrial success have nearly always been foreign. Samsung's video recorder technology, for instance, came from JVC of Japan and its microwave oven technology from Matsushita. The Government has embarked

om a national drive to raise the percentage of GNP spent on research and development from. 1.78 per cent now to 5 per cent by the end of the century.

The official line is echoed by

the large companies which have been busy setting up their own R&D centres staffed with Korean Ph.D. training mainly in the US. There is an intense debate within Goldstar, the electronics wing of the Lucky-Goldstar conglomerate, about raising the proportion of sales spent on R&D from 5 to 7 per cent, according to Mr Jangho Chung, Goldstar's executive vice

 More brand names. Till now, much of Korea's export drive has taken the form of selling equip-ment to distributors in the west who put their own label on it. Inevitably, this cuts the profits flowing to Korean companies and reinforces their status as com-modity manufacturers without expertise in marketing, after sales and so on.

However, the big conglomerates are now moving away from this approach. Samsung and Goldstar, for instance, using extensive advertising campaigns, are familiarising western consumers with their brand names. "Right now, we are selling very low levels of our products — even consumer electronics — under our own name," admits Sam-

sung's Mr Park.
There are some exceptions to this trend. Most of the output of Daewoo's computer factory in Ichon, west of Secol, for instance,

is badged by Leading Edge, one of the most successful personal computers in the US. Mr Young Saung Song, the plant's deputy general manager, says Daewoo is happy with the arrangement because of Leading Edge's success, even though it gives the US company control of key decisions, such as whether to make a big push into Europe with the product.

 Improved products. The Korean companies are keen to move away from their reliance on the bottom end of the market, comaway from their reliance on the bottom end of the market, competing solely on price, not least because other Asian countries are quening up to take that slot. The drive into semiconductors, though at present concentrated on the commodity memory market, is intended to increase the countries technological compe-

ket, is imbended to increase the country's technological competence. The conglomerates have been quick to produce their own versions of digital audio tape, the next generation audio product launched last year by the Japanese

 Diversified products. More radically, the Korean industry is keen to lessen their overwhelming dependence on consumer electronics. "We are planning to shift our product portfolio to quite a different one," explains Samsung's Mr Park.

In practice, this means greater stress on industrial and office products, such as computers, printers and telecommunications equipment, Mr Park says Sam-sung would like these to account for about 30 per cent of the company's electronics sales within about four years, up from about

12 per cent now. In addition to this new product and technology strategy, Korea is also groping for a new approach to the world's key markets. The common factor is a warness of the US, but also to some extent of Europe: We have to shift our exports from the US to other areas...Wa would like to export more to Europe, but they also have their industry there," says Mr Seo Sahyeon, electronics director in the Ministry of Trade and Industry. Both Samsung and Goldstar

are expressing greater caution about Europe. Samsung had hoped to drive its share of electronics goods going to Europe up from 23-25 per cent to about 30 per cent, but feels this may no longer be politically possible. However, Samsung says it has not ruled out building a new European plant, prohably in France or West Germany, in a couple of years. Goldstar too is still considering a British plant, though the timetable seems to

have slipped.

Attention seems to be shifting in two directions. First, there is renewed interest in selling to Japan. Starting at the low end and building up to more sophisticated products, Samsung hopes to increase its Japanese electronics sales from almost negligible

turnover.
Second. there is increased emphasis on other developing countries, including in the Com-munist bloc. China is the jewel in the crown; the recently announced first Korean factory there, which will be making refrigerators, seems certain to be followed by a spate of electronics

ventures. Simultaneously, tha Korean conglomerates are moving more of their low cost production offshore to countries like Thailand, Malaysia and Mexico, acknowledging the fact that Korea cannot count on being a low cost pro-ducer for much longer.

While the entire strategy makes eminent sense, there is one key doubt hanging over it. Since in almost all its particulars since in almost all its particulars
— from the launch into memory
chips, the emphasis on office
electronics and the movement of
low end production offshore— it
is an exact replica of the
approach adopted by the Japanese, are the Koreans not condemning themselves to following demning themselves to following forever in the footsteps of their bigger and richer neighbour to the east?

David Thomas

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Semiconductors

The No 3 in memory chips eyes Europe

tors as a strategic industry.

"Semiconductors are a key industry for the future and Korea has a strong electronics industry, so we saw the potential in semi-conductors," explains Mr Suk Ryul Yoo, responsible for semi-conductor planning at Samsung's

headquarters.

The Korean electronics giants decided early on that concentrating on memory chips was the best way to build a rapid semi-conductor presence. Large voluments are what umes and keen pricing are what matter for memories, the basic semiconductor workhorses for the data processing industry.
"In order to maintain our growth, there were really not

Prospects are rosier now, thanks to the worldwide memory shortage, after the US-Japan chip pact

nany choices. With our limited marketing and design capability, memories were the natural choice," argues Dr Hee Gook Lee, head of the semiconductor group it Goldstar's central research

underpin Korea'a ambitions. Samsung, the country's biggest chip manufacturer, has invested about \$500m in its semiconductor operations, a figure projected to rise steadily. It employs about 800 engineers at its semiconductor research and development centre in Korea and 100 engineers at a facility in California. However, Korea launched its

semiconductor initiative into semiconductor initiative into choppy waters, its build-up of investment coincided with the electronics slump of 1985-86 when even established chip manufacturers were haemorrhaging cash. Some of the country's biggest companies began to lose their way during the order famine. Hyundal, widely seen as having failed to appreciate the capital and expertise needed for this secand expertise needed for this sec-tor, closed a plant in Santa Clara, California, though it is now firmly back in the business with a new plant in Ichon, west of

coul.
Goldstar also made several false starts before reorganising its electronics activities last year. Prospects are rosier now, however, thanks to the worldwide memory shortage, powered by the US-Japan chip pact and buoy-ant sales of personal computers. Goldstar says it has plenty of potential customers interested in the 256K and one megabit capecity it is building. "This year and next we do not see a limit as to what we can do," according to Goldstar's Dr Lee.

ASK OFFICIALS responsible for Korea's high-tech industries to name their most prized developments and one project appears on everyone's shortlist: the drive by Korea to become a leading semiconductor manufacturer.

Korea was third behind only Japan and the US in making the new generation of memory chips, one megabit DRAMs, and is aiming to produce the next generation of memory chips, four megabit DRAMs, by 1990.

Yet a decade ago, Korea had virtually no capability in semiconductors, the building blocks of the entire electronics industry from computers to video recorders. Its position has been transformed by sustained investment in chip research and manufacturing and by government encouragement to regard semiconductors are a key

How dependent the four megabit work is on overseas technology is too sensitive for officials to discuss

chip operations, it remains unclear whether it will be able to close the yeawing gap still separating it from the US and Japan, the two countries it relied on heavily for technology during its drive into the chip market.

Samsung insists it designed its 256K by itself, but last year it had to pay Texas Instruments, the US chip maker, substantial sums for patent infringements. The issue of how dependent the four megahit work is on overseas technology is too sensitive for most Korean officials to discuss. ean officials to discuss.

One of Korea's handicaps has

been a lack of infrastructure -supplies of semiconductor materials and chip-making equipment such as wafers, photomasks, lead-frames and bonding wires.

12 4 4 12 1

The Korean industry has con-centrated on a relatively narrow range of products. About half Samsung's chip output falls outside the memory family, but they are mainly unsophisticated parts for Far East customers — such as watch and calculator chips. More-over, Korean industry insiders accept that even their memory; chips are available in more limted configurations than those of the Japanese and the Americans,

Manufacturers such as Samicapability in Application Specific Integrated Circuits (ASICs), the semi-custom chips increasingly: facturers in Japan, the US and Europe. But both acknowledge it will be some time before they self many ASICs overseas, mainly because of the investment in marketing needed to underpis-that sector of the business.

Yet the fact remains that Korea has been successful in reaching the goals it set when launching into chips, goals recalled by Samsung's Mr You: "Our strategy at the tima was to start with DRAMs, which we saw as a technology driver, and then to

expand into other products.

Korean manufacturers have
been steadily increasing their
chip yields — a key determinant
of productivity and price in the
semiconductor business — to the
point where Mr Yoo claims 266K
yields on a per with Japan.

They are already planning a
wider range of products, such as
telecommunications chips, in a
bid to diversify their markets.

bid to diversify their markets; including into Europe where an far they have done relatively little business.

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SOUTH KOREA 7

New cars are selling at the rate of 2,400 a day

A YEAR AGO, the motto in the lift at the headquarters of Hyun-dal Motor, South Korea's largest car manufacturer, read: "Some-times the only thing to say is: Do

This year's motto strikes a dif-

This year's motto strikes a different note. Staff are told that "A gentle word opens an iron gate."

The change in tone, though not yet lique out fully in substance, suggests that. Hyundai may escape this year from the litter strikes which hit almost all of its substitiaries in 1987. However, negotiations over wages, which begin next month, are expected to be tough.

Strikes and problems with parts suppliers, also hit by labour disputes, reduced production by 40,000 units last year from a tanget of 650,000. But Hyundai nevertheless managed to record a 56 per cent increase in net profit to Wor 60bn (\$51m) on a 33 per cent increase to sales to Won 2,540bn.

Exports last year reached 405,000 units with 260,000 going to the US market. The company is on target this year for a total of 500,000 units for export, with 300,000 going to the US, although labour disputes may change the picture later in the year.

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But the increasing wealth of South Koreans themselves, plus protectionist pressure and a diversification policy, are chang-ing the company's likely future strategy. Hyundai forecasts a 25 per cent increase in sales on the domestic market this year and a similar rise next year, and plans to use its extra capacity, due to come on stream at the end of this year, to fulfill this demand. New cars are being bought in South Korea at the rate of 2,400 a

day, clogging the roads and pos-ing a dilemma for planners who had not anticipated such a rapid surge in the country's develop-

Korea's yuppies are enapping up Hyundai's three-door sports model and the Le Mans racer produced by rival Daewoo Motor. At the end of next month a new Hyundai model, codenamed the Y2, is in be launched on the

domestic market.

The total domestic market size is expected to show 50 per cent growth this year and 30 to 40 per cent next year, according to Draw the state of Trade D.S. Han at the Ministry of Trade and Industry. Of this year's total estimated South Korean produc-tion of 1.1m units, 790,000 are to

Hyundai says it can easily meet both local and export demand at present, although there is a short waiting list for its



Home sales surge

The domestic market is expected to show 50 per cent growth this year and 30

to 40 per cent next

margin did exist on Hyundai imports but that it caused no injury to competitors. No duty

The two US companies are pur-suing the matter through the Canadian Supreme Court, but the South Korean manufacturer's chief concern is that the suit may be a trial run for similar action in the US market. Sales in Canada. have been reduced in the past be exported and 400,000 sold at year anyway, after a highly-suc-cessful start, owing to severe Hyundai says it can easily competition and pricing prob-

in Europe, Hyundai's exports have been affected by the removal of South Korea's benefits there is a short waiting list for its two-littre Grandeur model.

The surge in the domestic market will nearly devetall with an expected slowdown in foreign sales due to protectionist messales and the appreciation of the work.

In surge, Hyunda's exports priority, to provide niture economies of scale.

Kia increased sales from Wou increased sal

Hyundai expects its sales in the US to stabilise at about 300,000, combined with the won's appreciation of about 15 per cent that where it is building a plant.

The company successfully fought off an anti-dumping suit brought by General Motors and Ford in Canada, where a tribunal ruled that a 16 per cent dumping to the successfully which holds a 15 per cent stake last year when suppliers went on strike.

More serious problems have hit Daewoo Motors, the second largement is sufficed from annufacturer, which suffered some of the worst labour unrest of all companies last year in Europe and is again being affected this per cent stake last year it saw net earnings in Hyundai Motor.

in Hyundai Motor.

Expansion plans are proceeding more quickly at Kia Motor, although sales increased 122 per ing more quickly at Kia Motor, although sales increased 122 per South Korea's newest producer, cent to Won 962bn. Export earnwhich started marketing its Pride ings rose from Won 6.4bn to Won model only last year. Ford of the US and Mazda of Japan both pact, produced in a 50-50 joint have stakes in Kia and last year wenture with General Motors, the company exported a third of its production of 300,000 units

Daewoo may not be able to under the name Festiva, mainly to the US. reach its target of 100,000 cars for export this year owing to a strike

The future of the country's

expected to be compensated by the rise in domestic demand

allowing time for greater sophis

tication to develop.

But the domestic market offers which by the middle of April had the best opportunity for growth, already reduced deliveries by according to Mr S. J. Han, senior 10,000. managing director. A second
plant is being built with a capacity of 150,000 units a year but
product lines have not yet been may reduce growth in the short

ecided.

As well as the Pride, Kia proterm. But its cars are popular on the domestic market and it too is likely to benefit from increased demand if it can solve its labour along with vans and trucks. It demand plans to increase the volume of problem exports to the US this year and is The discussing the possibility of motor industry continues in look exporting cars to Japan. But securing market share at home is a priority, to provide future economics of the provide future economics of the provide future economics. of being only a cheap small car-maker. Slowed growth abroad is

Air of the prototype of an ultra-light sircraft, named Blue Sky, could open a new chapter in Korea's fledgling aerospace industry.

THE RECENT launch by Korean

Aerospace is widely seen as ripe for spearheading the next stage of Korea's industrial development. Government and company planners are placing more emphasis on industries which are high both in technology and

high both in technology and value added, yet at the same time are labour-intensive.

Korea's fledgling aerospace industry fits the bill precisely.

"We are dreaming we will even-inally be the equal of the industrialised countries. The aerospace business is one factor in becom-ing an industrialised country, because so many forms of science and technology are integrated to it, explains Mr Kyong-Kun Chi, senior executive managing direc-tor in Daewoo's aerospace divi-

A more powerful aerospace industry, it is argued, would bring many industrial and technological spin-offs. It also appeals to a country as defence-conscious as Korea because it would reduce Korea's overwhelming depen-dence on foreign suppliers, nota-bly from the US, for military

Indeed, Korea's aerospace Indeed, Korea's aerospace industry until now has been fittle more than a sub-confractor for giant US companies such as Boeing, Ganeral Dynamics, Northrop, Pratt & Whitney, McDonnell Douglas and Sikorsky, often on contracts awarded partly to offset aircraft orders from Korea's award from Korea's aw from Korea's armed forces.

The history of the Korean aero-space industry has been marked by intense competition between the big three companies which have been happy to plough their Aerospace

Goals beyond further work with Europe

• Korean Air was the first into \$350m five-year investment pro-the business in 1976 when it won a licence from McDonnell Doug-ties. las to assemble helicopters for military use. It also assembles the F-5 fighter for Northrop,

the F-5 fighter for Northrop, makes wings for Bosing 747s and has a large maintenance contract for US military aircraft. It is planning co-production of Sikorsky's UH-60 helicopters this year. Korean Air's aerospace division, employing 1,600 people, has invested \$180m to data. It is planning investments of \$34m this year, followed by a further \$86m by the mid-1990s. Turnover this year is projected to be Won 80bn,

year is projected to be Won 80bn, double last year's figure.

Samsung's aerospace effort began in 1979 when it started overhauling engines for the US Air Force. Important contracts since then have included engine parts manufacture for both GM/

Daewoo, which has so far independent development: he invested \$50m and is planning a further \$100m investment, entered the busines to 1984 by making F-16 parts for General Dynamics. In 1986, it won a contract to supply wing parts for designing and making its own aircraft in the 1990s, the most receipt and the stage of assembly into that of coproduction.

even though sustained profits are not expected for some time. Korean Air has established the

Allison and Pratt & Whitney. In Korea Institute of Aeronautical 1986, Samsung embarked on a Technology, staffed with 80

researchers including 16 PhDs. They produced the Blue Sky prototype and are working on a six-seater for commercial production as early as 1991, according to Mr J. K. Kim, a project planner in the company's aerospace divi-sion. A Stol (short take-off and landing) after at could follow in

tanding) aircraft could follow in the mid-1990s.

Samsung has proposed an aero-space industry development plan to the Korean government which would mean the building of rela-tively simple aircraft such as sub-sonic trainers or small transport some trainers or small transport aircraft by the mid-1990s. Mr Chae-Su kim, a former Korean Air Force general and now a managing director at Samsung, expects a government decision on the proposal this year. However, the industry recog-

nises it has a long way to go before it ranks on a world scale. Mr Chi at Daewoo defines the stages through which the Korean industry will have to pass as maintenance, assembly, co-pro-duction, co-development and independent development; he

tract to supply wing parts for Boeing 747s.

Daewoo, Korean Air and Samsung all have ambitions far outstripping their present "subcontractor" status. All three are thinking of the day when aircraft designed and built in Korea will roll on to the tarmac for domestic use and for export.

They have the backing of their parent groups for heavy investments over the next few years, even though sustained profits are working for BAe on the Airbus project. The big three all stress their desire for more joint work

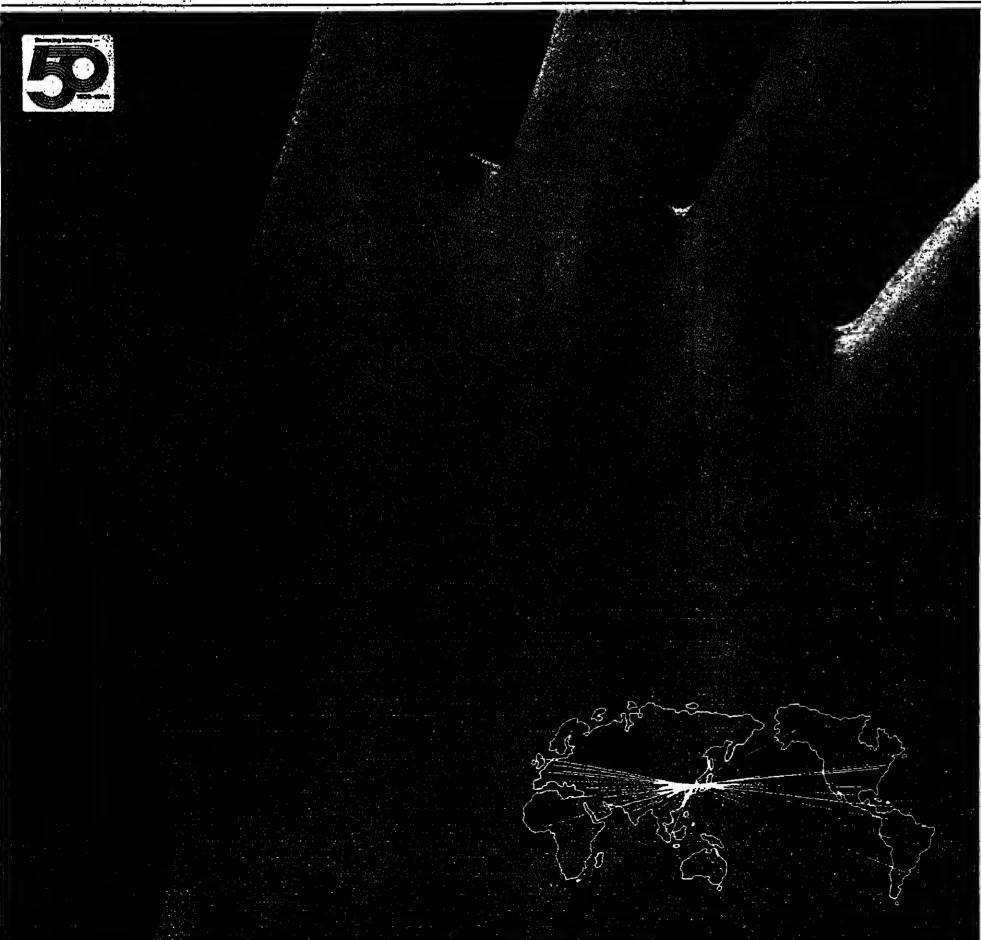
The most important decision facing the industry in the short term is the Korean government's choice of the next generation of aircraft for its air force, known as the F-X project. Samsung beat off heavy competition from its two rivals to become the prime con-tractor for F-X, but the industry is still awaiting a Government decision on whether the F-16 or F-18 should fill the slot.

Whichever plane wins ont, however, Samsung looks set to band substantial sub-contract work to Daewoo and Korean Air. nise that they will have to co-op-erate more among themselves if the dream of an independent Kor-ean aerospace industry is to get off the ground, because aerospace demands R&D costs that are too large for even the largest con-glomerate on its own.

This year saw the formation of the Association of Korean Aerospace Industries, bringing together about 30 Korean serospace manufacturers in a bld to encourage more joint working.

Mr Chao-Su Kim, managing director of Somsung's aerospece R&D

David Thomas



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The International Division of Samsung Group

C.P.O. BOX 1144, SEOUL, KOREA, TEL: 751-2114 TELEX: STARS K23657, K23302, K23169, K23544 Last year's wave of strikes has brought rises in real wages, but this year could be more settled

Labour relations may be at a turning point

this year to see whether there is an upsurge of labour unrest to rival that experienced in 1987.

Throughout last summer, the world's television screens, many made in Korea, were filled with pictures of striking workers bar-ricading the country's shipyards and factories. The disputes, many of them extremely inter, coincided with and were instrumental in the emergence of a more open

and democratic political regime.

The bald statistics register the scale of Korea's industrial relations earthquake. There were 3,700 disputes in the second half of the year, as against an annual average of about 100 between 1980 and 1985. Two-thirds of companies employing more than 1,000 workers experienced trouble. More than 1,500 new unions were formed after June.

Many workers won big pay increases in the wake of these stoppages and the outside world began to talk of the end of the era of cheap Korean labour.

bled stocks of parts like condens- ised social system. ers and resistors from a fortnight A different pattern of disputes to 30 days. There were reports, is emerging. In 1987, after years sighted, for its car plants and

Nearly all this year's stoppages have been within the law

shipyard were duly closed last month by the most serious of the first round of this year's disputes. Observers differ sharply over whether to expect a quickening of the pace of strikes as the year progresses. But all are watching eagerly for signs of more settled and mature labour relations after the turmoil of 1987. Mr Seung-Boo Choi, director general of

manufacturers prepared early in its industrial relations. We are this year for a new round of discuption. Electronics makers dounced in its industrial relations. We are this year for a new industrialised and modern-

too, of Daewoo motors stockpil- of strong labour discipline, many ing components. If accurate, then of the fiercest disputes were over the giant conglomerate was farunion recognition. The workers won those battles, except in a few companies like Samsung which have set their face against independent unions through a mix-ture of tough management and

The rules governing disputes were also significantly eased by legislation in November which slashed the cooling-off period before strikes could be legally called. As a result, nearly all this year's stomages, unlike those in year's stoppages, unlike those in 1987, have been firmly within the

with many of the procedural problems out of the way, negotiations are now focusing squarely on the brute question of pay. The Federation of Korean Trade Unions began the wage round by proposing a guideline

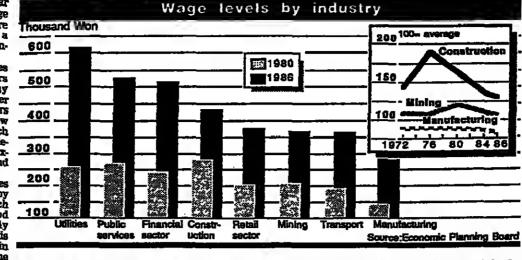


figure of 29 per cent, though most bargains are actually struck at plant and company level, where some workers have demanded up to 55 per cent. The employers responded with a figure of 7.5-8.5

As these negotiatious move towards their sometimes messy conclusion, there are signs that the three main interested parties, unions, management and govern-ment, are beginning to come to government. terms with their changed roles. Although the most prolonged stoppages have tended to be in heavy industry such as the ship-

yards and car plants, union organise large swathes of the Korean economy.

The manager of the Seoul branch of a British bank was nonplussed recently to see his entire Korean staff take to the streets for more pay. Insurance clerks, hotel workers, even pop stars, are in unions. Many of the massed ranks of young women who staff the country's giant con-sumer electronics plants have taken industrial action, albeit usually for shorter duration than their opposite numbers in the

The trouble is that, emerging from years of near-illegality, union structures are not highly evolved in Korea. At plant level, where the real power rests in many industries, union leader-ship has often been highly unsta-ble. The national federations and the nationwide Federation of Korean Trade Unions, by contrast, often have little contact with workers on the ground, who view them as an arm of manag ment or the Government.

Mr Harry Kamberis, an employee of the AFL-CIO, the US trade union centre, who advises the Korean unions, believes the structure will gradually settle down, with the national organisa-tion gaining credibility. "We're going through a shake-down period. I expect to see a lot of the old union leaders leaving, because they have a close associ-

ation with the employers or the

Perhaps most shocked by last year's labour unrest were the senior managers of the big indus-trial groups who had been unused to the slightest challenge in their empires.

Observers believe the top families of Korean industry have

changed little: most would prefer to break a union than negotiate with it, if thet were still a viable option. Lower down the manage-ment hierarchy, however, atti-and Management at Sogang Uni-

tudes are changing, with profes-sional management coming to terms with the novel need to

One handicap is that most Korean companies, unlike their Japanese counterparts, have falled to evolve a positive model of mangement-worker relations. The Korean company is an autocratic, family-run company, unlike the Japanese consensus model. So Korean workers do not generally pledge their lives to the company.

pledge their lives to the com-pany," comments Mr Kamberis. The third interested party, the government, is trying to shed a past when its role in strikes was usually to wheel in the police on behalf of the companies. The minister of labour was careful to say in March that the administra-tion would not interfere in dis-putes, provided they remained

The officials of the labour ministry are busy looking for a new role to fill this vacuum. Some have been called into the ship-yards to help train both sides in

The key breakthrough will come when the ministry is accepted by both management and unions as a neutral body for conciliation and mediation, like many labour ministries in the west. "The most important thing concerning labour-management Korea Institute for Economics relations is to settle a dispute resolving system," says the minresolving system," says the min-istry's Mr Choi.

Professor Park Young-Kl, director of the Institute for Labour

versity, and one of the country's leading experts on industrial relations, stresses that the absence of agreed rules for dispute resolution is a key weakness as the country moves towards a more mature system of industrial relations. Prof Park also argues that further changes are needed to the law, including further exp.

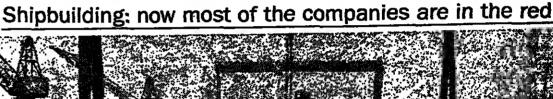
lution of the law governing union Few observers are rash enough to predict whether the country will remain bedevilled by di partes, though most appear to expect a gradual decime to a level which would be considered normal in other industrialised

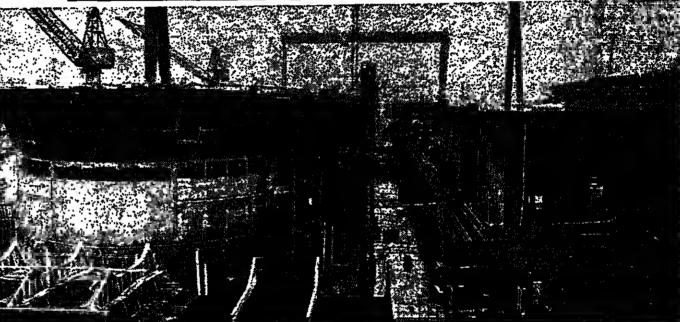
One thing appears certain, however. Labour's new-found-strength is likely to bring wage settlements comfortably above inflation, which will, in turn, shape the investment and produce the strength of the large transfer of uct strategies of the large con-glomerates even in the more advanced sectors of Korean

industry like electronics.

The real wage level in the Korean electronics industry will go up. So the big companies are now seriously considering introducing factory automation or office automation to improve productivity," explains Dr Sang-Bong Oh, director of the high tech industries division of the

David Thoms





An over microwave assembly line; the big companies plan more automation to boost productivity

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No plans to cut capacity

However, officials still talk con-fidently of an upturn by the end of the decade. Although order books are still bulging with becklogs, shipbuilders reported a slump in the first quarter of this year, with only 50 per cent of the orders obtained for the corre-sponding period last year. Ships ordered a couple of years

ago at lower prices will not help balance the books and prices have already risen this year. A Korean Shipbuilding Associ-ation official said in a recent

The industry was hit by crip-pling strikes in the autumn and again last month. A 21-day strike at Daewoo Shipbuilding and Heavy Machinery closed the shipyard for 11 days and ended in a

KOREA'S TROUBLED shipbuilding industry is set for another its workers. Trouble is also brewstormy year with increased ing at Samsung and Hyundai.

Although most Korean shipbuilding giant warts subsidy. Third, their financing kers is the property of the countries, they receive no state finish shipbuilding giant warts subsidy. Third, their financing kers is the property of the countries of the countries, they receive no state finish shipbuilding giant warts subsidy. Third, their financing kers is the countries of the countries, they receive no state finish shipbuilding giant warts subsidy. Third, their financing kers is the countries of the countries, they receive no state finish shipbuilding giant warts subsidy. Third, their financing kers is the countries of the countries. The property is set for another its workers. Trouble is also brew.

And on a recent visit to Seoul, tive. Second, unlike the latter finish shipbuilding giant warts subsidy. Third, their financing kers is also brew.

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And on a recent visit to Seoul, tive. Second, unlike the latter finish shipbuilding giant warts subsidy. Third, their financing kers is also brew.

Although most Korean shipping to make the countries of t

year, up from Won 44.6bn in 1986), between 12m and 17m tonnes. 1987 was a relatively good year. Orders rose 27 per cent to 3.4m for more than 15m tonnes, there-The world fleet is about 20 years old and will

need soon to be replaced. The question is: can the Korean industry hang on until then?

towards an agreement to reduce tal repayments and interest.

capacity. Once this has been achieved, pressure will be put on Korea and Finland to do the edge over Korea. First, higher same, according to a Seoul-based shipping analyst.

factors give the EC and Japan an edge over Korea. First, higher labour costs and the dearer won make their prices less competi-

low as 5 per cent, while in Kores shipbuilders are fortunate to secure a rate of 8 per cent and they have to pay it back within five years. South Korea also relies heavily on Japan for parts. About 80 per cent of imported parts come from Japan and the rising yen makes them very expensive for Korean shipbuild

As far as shipbuilders are con-cerned, the good thing about ships is that they are made of steel and steel rusts. The present A Korean Shipolicing Association official said in a recent interview that a very large crude carrier which cost \$50m at the end of 1987 is now priced at \$51.5m. "And it's quite likely that will rise still further."

Although the workforce has been cut - to 52,000 at the end of 1987 from 73,000 in 1985 - it is a lot more expensive.

For the first time since the market began its nosedive 12 years ago, the European Comminity and Japan are moving lot more expensive.

Steel and steel rusts. The passent world fleet is about 20 years old: soon it will need to be replaced: tonnes, However most of the At present, there is no indication that Korea intends to reduce its capacity. Last month the Government reprieved the ailing market, can hang on until then. The KSA is convinced it can need to be replaced: ton that Korea intends to reduce its capacity. Last month the Government reprieved the ailing market, can hang on until then. The KSA is convinced it can need to be replaced: ton that Korea intends to reduce its capacity. Last month the Government reprieved the ailing market, can hang on until then. The KSA is convinced it can need to be replaced: ton that Korea intends to reduce its capacity. Last month the Government reprieved the ailing market, can hang on until then. The KSA is convinced it can need to be replaced: tonnes. However most of the form that Korea intends to reduce its capacity. Last month the Government reprieved the ailing market, can hang on until then. The KSA is convinced it can need to be replaced. The question is whether the Korea intends to reduce its capacity. Last month the Government reprieved the ailing market, can hang on until then. The KSA is convinced it can need to be replaced. The question is whether the Korea intends to reduce its capacity. Last month the Government reprieved the ailing market, can hang on until then. The KSA is convinced it can need to be replaced. market will recover and we will get more orders," the official

Liz McGregor



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SOUTH KOREA 9

Enthusiasm for self-advancement has created an 'exam hell' like Japan's

Pressures on education system

SCHENE ONE: on a crisp spring moted educational attainments morning last month, students at up to the levels of advanced Sung Kyun Kwan University countries," explains Mr Yong Jin hurry from seminar to seminar, a Perk, Assistant Education Minisstone's throw from the wooden ter. structures of the Munymo shrine
on the other hand, this orgy of around which the university educational fervour has finally settled in Seoul in 1398.
The institution's roots go back to Japan's more familiar "exam The institution's roots go back to

AD 372. Scane two: that same afternoon students from all over Seonl, charges into elite univarsities some no doubt from Sung Kyun Kwan, gather for the annual commemoration of students killed by the police during a previous dems studying onstration.

Immediately after liberation

which shook the country last year, but honour is satisfied

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in Control than that

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Korra az zian ka pe ni impar ni impar zian zai b

their small way, the central yet
complex role which education share of students entering middle
has played in the transformation school (ages 21-14) was approaching 60 per cent and by 1985 it was has played in the water a peas ing 60 per cent and by the content of Korea in 30 years from a peas ing 60 per cent and by the content of the power. The Korean devotion to Korea now boasts hundreds of education has been at the heart higher education institutes and, of the country's ability to pull on one estimate, half of Seoul's itself up by its bootstraps. Yet 10m inhabitants are either stuthe education system has also dents or college graduates. n the echochamber around

On the one hand, the Koreans have shown a national enthusiasm for self-advancement the pure Confucian idea of study, through education of which they to more practical, vocational topare justly proud. "Most of our ics," explains Dr Inchul Kim, who national education system is not recently became an economics through the exam taken by all drummed into British children. compulsory. But the eagerness professor at Sung Kyun Kwan pupils graduating from high The result is that few Koreans

a Confucian academy founded in hell." One Western teacher in Seoul complains of colleagues, desperate to squeeze their like Scotl National, ringing up pupils at all hours of the night to check whether they are still

The event is low-key compared from the Japanese in 1945, the with the mass student unrest Koreans set out on a sustained expansion of their education sys-tem. Under the Japanese, only 30 when the police are provoked per cent went to primary school, enough to spray tear gas on the 5 per cent to secondary school crowd.

cation.

By the end of the 1960s, the

The country has had to cope

which the pressures accompanying Korea's modernisation have
reverberated — often to breaking
point.

The pressures accompanynot just with a huge expansion in
the quantity of pupils going
through its education machine,
but also with a transformation in its content

for education by parents has pro- University, after serving as a spe-

Percentage of pupils progressing through the schools system Primary school High school 1970 Source: Economic Planning Board

Most Koreans defend this sys-

tem for having supplied the per-

sonnel needed to power the conn-

ties will have to tackle in the

same time, the ma

speak English

cial adviser to Korea's Finance Vocational and technical high schools have been created and try's astonishing growth. At the the country has established elite tration on edocation has pro-duced strains which the authoriscientific institutions. These include the graduate school at the Korean Advanced Institute of Science and Technology, which aims to award about 4,000 PhDs years ahead. by the turn of the century, and tha undergraduate Korean Insti-tute of Technology, part of the

new Daedok science city. The government is planning outlawed private tutoring outside for 150,000 qualified scientific school bours in 1980. research staff by the year 2000, three times the present level.

The education system is results in one-dimensional learn-Another concern is whether the stress put on examinations

unashamedly meritocratic and ing English, by all accounts, is elitist, channelling the best talent taught with the same lack of flair towards the prestige institutions with which French used to be

Similarly, Dr Yong-Duck Jung, a social scientist at Sung Kyun Kwan University, says that his friends who have studied the natural sciences worry whether their education militates against high-level creative thinking.

A third problem is that education has expanded so rapidly that

many facilities leave much to be destred. Many buildings, even in Seoul's better universities, look like run-down technical colleges A scientist with a PhD from

Harvard complains she spends so much time teaching she has no chance for research. Papilteacher ratios are more than 40:1 in elementary schools and more than 50:1 in middle and high schools.

Mr Park at the Education Min

istry is refreshingly open about the need for continuing improve ments in the country's educational infrastructure. He stresses the goals of extending kindergar ten education, improving pupil-teacher ratios, modernising poor facilities and boosting post-gradu-

ate training.
At present, most of the PhDs who staff the universities, ministries and the central planning One is a worry about the social effects of putting so much pres-sure on schoolchildren to suc-ceed. So intense was the competi-tion that the authorities departments of the big conglom erates have been educated in the US, with a sprinkling receiving their training in Western Europe. The Government forecasts edu-

cation increasing its share of GNP from 3.4 per cent now to 4.7 per cent by 2001 as these improvements work through. Yet amid all this good news the problem of the rioting students seems intractable. Most Koreans seem to view the phenomenon as having little to do with the edu-cation system itself, but rather as

an inevitable part of the country's fitful progress towards emocracy. Mr Hae-Young Lee, chief super visor of the universities in the Education Ministry, cites only one educational reason - the sometimes inadequate facilities in an exhaustive explanation of the student discontent. The

other reasons are mainly social

Yet while the demonstrations no doubt have their roots in the wider society, the fact that university students are able to relax after the enormous pressure of high school seems to play a part. Only students interested in an academic career hava to pay much attention to their univer-



im Kwon Taek: the Venice festival award recognises his talent

Film industry

Censorship easing

film Ssibaji won the Best Actress powerful groups such as religious devoted to film have been Award, it signalled not only the organisations or business leaders. his own talent but the start of not been permitted.

Security States to the State of States of what could be a dramatic change

what comin be a dramatic change in his country's film industry. Ssibaji, an historical drama about surrogate motherhood, addressed a modern problem in the West which also has ancient roots in South Korean society. As avoid giving offence, in most of Mr Im's films, the historical context was used to try to explore modern themes. And as always in Korea, Ssibaji had its

problems in clearing the censor.
Its success in winning South
Korea's first international film
prize adds weight to the industry's demands for an end to censorship, demands which have country started moving towards democracy last year.
"Since last year's presidential election campaign, the rules have

been changed so that scripts do take a serious step on to the not have to he submitted in advance to the Ministry of Culture and Information." Mr Im itself, Under Government regula-

Censorship in South Korea is not limited to the usual prohibitions on violence and sex but is applied to films and literature violance and low on artistic

powerful groups such as religious devoted to film have been spent

script approval rule; most direc-tors have simply shied away from all but the most anodyne modern subjects because of the need to

ented directors have been diverted into making light entertainment, restraining their creative talents until a more liberal attitude emerges.

During the rule of the late President Park Chung Hee in the 1970s, described by Mr Im as the "dark age of Korean cinema," the director devoted himself to mak-ing money. Now he expects a number of talented directors. cameramen and actors to emerge. But for Korean film makers to

FOR THE film director Im Kwon covering a wide range of snb-merit, leading distributors to feel that quality films will flop at the tival was a landmark. When his security issues to the interests of box office. Government funds

With the growth of Sonth Few films have actually been Korea's well-educated middle banned because of the advance class, who queued in thousands last year to see Out of Africa at Seoul cinemas, signs are emerg-ing that better films may be on the way, raising the level of public taste and making it easier for directors like Mr Im to convince

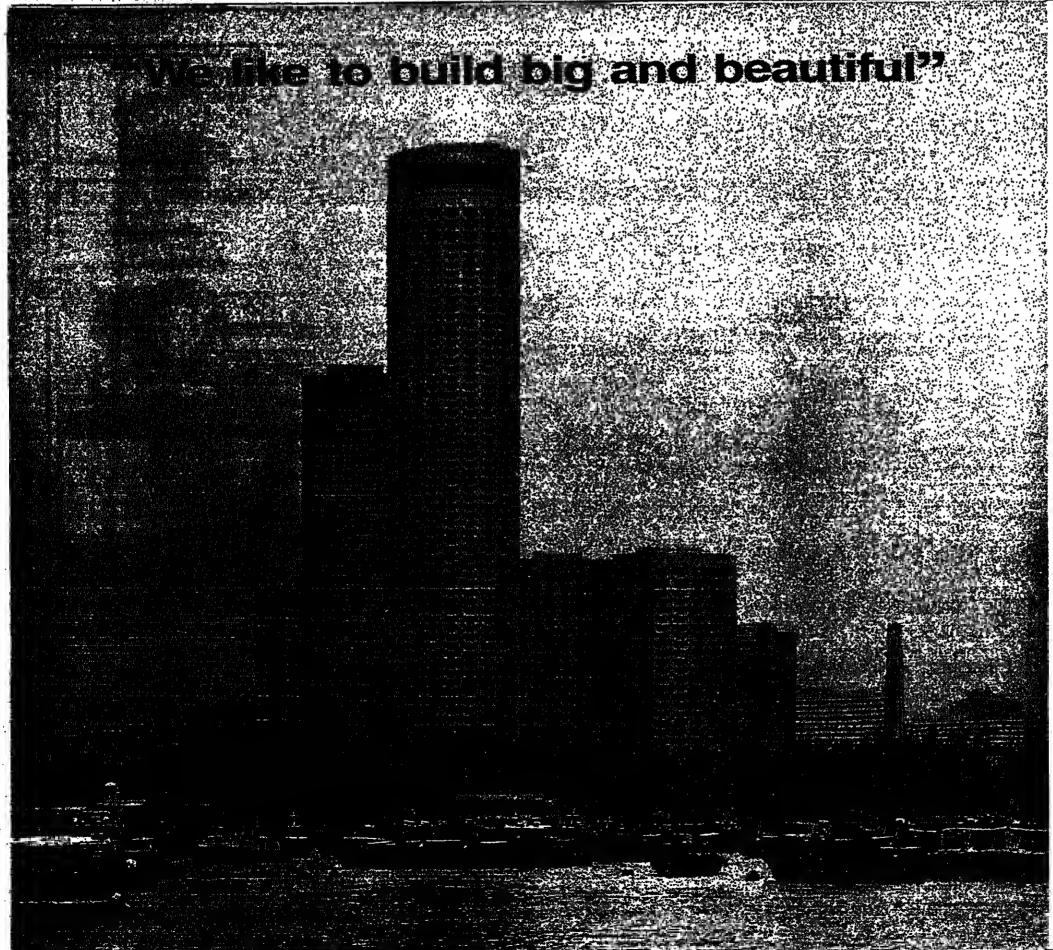
distributors to back his ideas. In recognition of his interna tional success, Mr Im was asked to make a film to commemorate the Olympic Games, to be held in Seoul in September. He plans to

It is excellent that so many nations will be taking part but terrible that we still face so many problems - confrontation on ide ology and race, famine and war, he says, "I want to say that we are all human beings and that human life is the most important thing of all."

Mr Im's festival prize could not says. The Government has also promised to introduce a new more released Bill on censorship to the National Assembly later this year, and to change the prior classification system to reflect international standards.

| Concentration | March | Marc

Maggle Ford



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The pair could be strolling in Paris, rather than the middleclass Seoul suburb of Kangnam, but they do not look out of place. For affluence, brought on by years of phenomenal economic growth, has replaced the piles of rubble that were Seoul's mainfeature immediately after the Korean war 35 years ago. The year it hosts the Olympics,

the city remains a vibrant mix of past and present, with steel sky-scrapers sitting astride narrow alleyways where vendors sell dried squid and noodles, traditional dress mixing with the latest fashion and computers competing against the abacus at the bank teller's counter.

But although Seoul retains more individuality than many Acian etties it also bear the legical counter.

Asian cities, it also bears the leg-acy of years of authoritarian rule, when planning responded less to the needs of the inhabitants than to the wishes of the incumbent

government.
The result is a city where and sheer numbers have overtaken the system, producing a capital which is often baffling to visitors and residents alike. Tourists should always remember when coming to Seoul that things

may not be what they seem.

The first curious sign will appear at the airport where, after the usual time-consuming immigration procedures, the traveller is confronted with a customs hall dividing passengers into "foreign-ers" and "Koreans." Do not feel unwelcome – this is designed to

speed your progress.

The visitor is not expected to undergo the comprehensive search each local is subjected to, in case he might be smuggling in a gold necklace or a Korean-made ideo camera bought for half the

local price abroad.

En route to the hotel the visitor ment buildings, numbered on the side and resembling post-war European public bousing on the outskirts of most cities. Refrain from criticising the architecture, for this is probably where your Korean business associate lives, at a minimum cost of around \$60,000 for three bedrooms, but with twice as much space at half the cost of his Japanese counterpart's home.

A further 2.2m of these units are needed according to officials, because spending on infrastructure has concentrated on major industrial works, highways and dams, leaving a 41 per cent short-fall in housing capacity. Of the 68,000 being built this year, 19,000 A short guide to the capital for the Olympics visitor

In case you're not taking a chauffeur...







state of transition. enormity of the planners' deci-

will be funded by the Seoul city government and the rest by the

The trip from the airport clearly reveals the traffic problem. If travelling in a taxi, the visitor will also have noted the potential accident danger but will no doubt be pleased that Seoul offers perhaps the cheapest air-port-to-town ride in the world at

The taxi driver has good rea-son for his tendency to speed, and so have the men in charge of piloting the city's 1,137 buses. The taxi driver is keen to clock up another fare, for he must pay a large sum to the owner of the cab before he starts to earn his own salary. The bus driver is fined if he is late back from his route, traffic jams or not. So it is not usually wise to challenge the

hus driver's right of way.

It is also probably sensible not to get on a bus, although they are cheap and quick. But poor maincan sometimes cause accidents, and the journey will not be pleas

ntes during the Olympics. The the streets. trains are quick, clean, well-sign.

Second, the pedestrian is
Fifth, until very recently posted and cheap and can be recommended to walk under none of this mattered because

115 km and trains run every six walk, you will discover that your nation, neither the hotel door-minutes, increasing to four min-map bears little relationship to man nor the taxi driver will be

O Second, the pedestrian is ground, and there are few direc- anyone of any importance had a

service, communications, rooms system, so nobody knows where The streets of South Korea, and restaurants that the full anybody lives because there are like the country itself, are in a

Snbways, however, are part of sions begins to penetrate.

Fourth, even if your host the modern age. Four lines cover

First, if you intend to take a draws you a map for your destiable to understand it.

Patience, however, is often ied by good humour, for everyone is in the same boat. If lost, try to find a taxi and ask the driver to take you to a botel you know. It helps to be standing on the cor-

rect side of the road. Perhaps the one piece of planning generally approved by all Seculites is the revitalisation of

the Han River, which divides the city as the Thames does London.

never been a problem. But days and office hours are to be never been a problem. But says and office hours are to be always remember, things may staggered to improve the rush bet's shop? Perhaps not. A neon sign advertising British Gas? Surely not in South Korea. For a worse place to visit over the those keenly interested in night a worse but the nurse of lineary worse but the apparent of the province of lineary worse but the apparent of the control o life, the tourist area of Itaewon, worse, but the general atmo-near the US military base, is sphere is likely to be better. Rich probably the best bet, unless a police may still dot the atreets,

Gucci and Cartier look-alikes so will have to travel to Kangnam to annoying to the European Com-find one. mission, along with antiques, clothes and jewellery. At night

At a cost of \$500m the river has been transformed from a sewage and industrial waste dump, its banks littered with dead fish, into a clean river, with the beginnings of a riverside recreation area. Sports facilities are being developed on reclaimed land and when landscaping is completed the city will have created a major resource for its citizens' daytime enjoyment.

Night time enjoyment has allowed in drive only on a Night-time enjoyment bas allowed to drive only on alternate

Korean host is arranging a night but teargas is less likely to be a out.

During the day in Itaewon, of familiarity, the Big Mac has travellers can at present find the now come to Seoul — but you

Liz McGregor

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Seoul former mayor's comedy of errors

SIGHS OF relief among Secol residents have followed the arrest of former Mayor Mr Yum Bo Hyun, on bribery charges. But hopes of a new era in South Korea's premier city are not only based on an end to corruption also on the introduction of good sense, writes Maggie Ford.
Mayor Yum will be remembered not so

much for allegedly buying thousands of unsuitable trees from the former President's father-in-law, nor for supposedly providing a private park for the country's retired leader out of city funds.

The relief focuses more on what is seen as his stupidity — or perhaps that of his officials. Last year thousands of outraged city dwellers jammed telephone lines for days in protest at a plan to shut off the water supply to half the city for three days in midsummer so as to repair pipes.
This idea was nipped in the bud, as was a city council plan to close a tunnel under

the Namsan mountain in central Secul for nine months for repairs, with the prospect of traffic jams until nearly midnight. Mayor Yum's silliest idea was revealed

only recently. A huge tiger, an animal revered in Korea, was constructed with a view to mounting it upon a pleasure boat and sailing it up and down the Ram River. Last month the unwanted animal was towed to the suburbs to be deposited in a fun park after public protests at the idea.



1983, the Financial Times called it The bargain of this half

And the Pony 5-door is still giving the competition a run. for considerably less money. Small wonder Hyundai is known as the rising car company. rials handling equipment and even on lifeboats. Hyundai railways and bridges are establishing new transportation and communication links in remote parts of Africa and the Far East.



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